



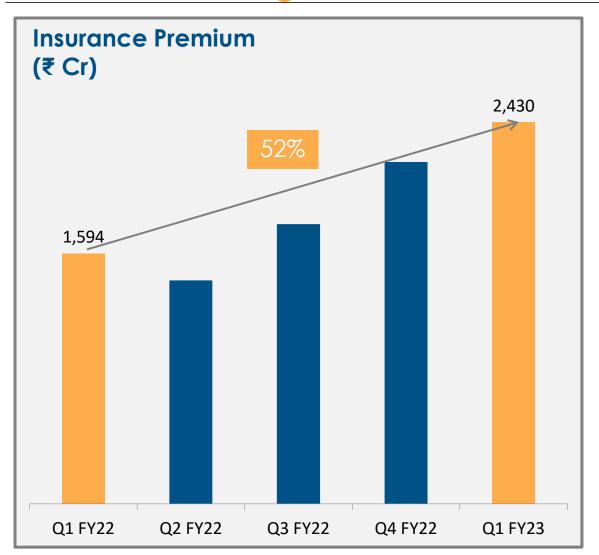


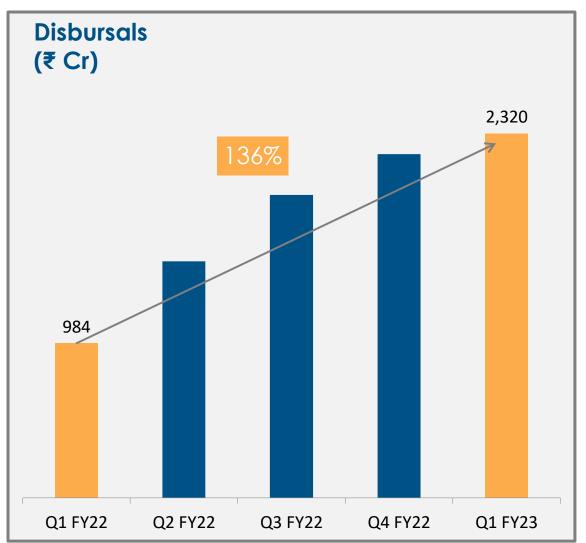
Earnings Call
Quarter ended June 2022

Insurance Premium grew 52% YoY

policybazaar paisabazaar

Credit Disbursal grew 136% YoY





Key Performance Indicators



Strong Insurance Premium & Credit Disbursal Growth; Continuous Improvement in Productivity

₹ Cr ^	Q1 FY22	Q1 FY23	YoY	Q4 FY22	Q1 FY23	QoQ
Insurance Premium	1,594	2,430	52%	2,176	2,430	12%
New premium per enquiry*	1,209	1,595	32%	1,386	1,595	15%
Lending Disbursal	984	2,320	136%	2,189	2,320	6%

^{*}New insurance premium - India biz (excluding POSP)

[^] Unaudited management accounts

Financials - Q1



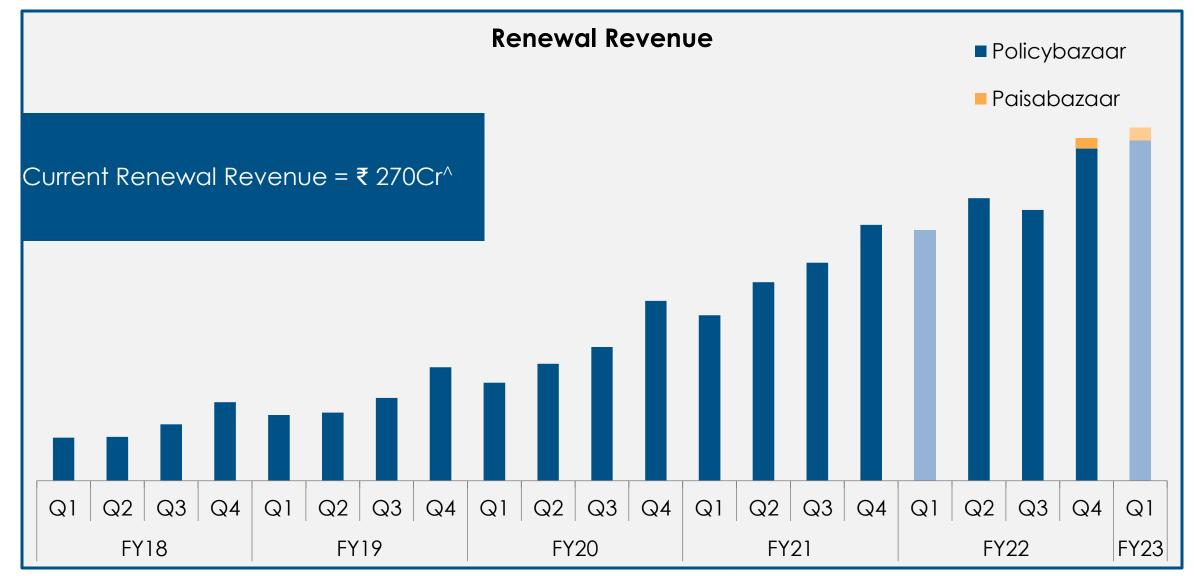
Revenue 113% growth YoY, Improving Contribution, New Initiatives increase efficiency

	Q1 FY22			Q4 FY22			Q1 FY23		
₹ Crores	Total	Existing	New Initiatives	Total	Existing	New Initiatives	Total	Existing	New Initiatives
Revenue	238	233	4	540	386	154	505	371	134
Contribution (non-GAAP)#	69	73	(4)	98	179	(81)	113	167	(54)
Contribution %	29%	31%	(98%)	18%	46%	(52%)	22%	45%	(40%)
Adjusted EBITDA (non-GAAP)	(42)	(32)	(10)	(80)	10	(90)	(66)	5	(71)

^{# -} Contribution: Revenue minus Direct Costs (Employee direct cost + Acquisition Marketing)
^ Unaudited management accounts



Renewal revenue at an annualized run rate of ₹270 Cr



Insurance Continues to Scale



Improving Efficiency & Customer Experience

- > "Har Family Hogi Insured!" We aim to make every family in India have Health and Life insurance
- > Scale is key for a marketplace: we are at an annual run rate ^1 of insurance premium of over ₹ 9,700 Cr growing at 52% YoY
- > ₹ c.275 Cr ARR of renewal revenue² which has 85% Margins
- Our consistent efforts to improve customer service and claims support are paying off with multiple heartening customer messages and is reflected by a CSAT* of 83% for Q1 FY22
- Quality of business in terms of Claims ratios and Retention rates makes our business profitable for our partners
- ➤ High disclosure rates & fraud detection are helping improve claims settlement ratios for our partners; our folio has 9% higher claims settlement ratio as compared to other channels for health insurance##
- Increasing efficiency of operations
 - > More than 80% of Motor (four and two wheeler insurance) and travel insurance transactions continue to be unassisted
 - ➤ New insurance premium per enquiry[#] has increased by 32% YoY
 - Physical leg of the business delivering meaningful impact on Health and Life Insurance businesses
 - Steady growth in premium per enquiry
 - Increasing percentage of business via this mode
- > A steady shift in business mix towards rural India in our core business, 59% of insurance business from non Tier 1 cities in FY22, up from 28% in FY17

Credit Continues to Scale

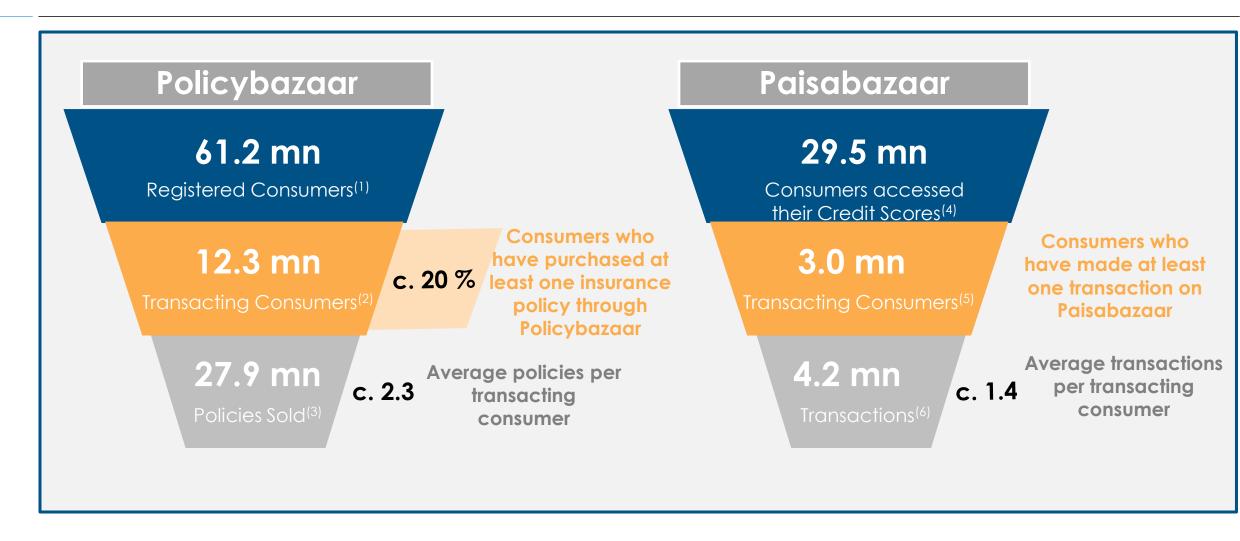


Improving Efficiency & Customer Experience

- Lending business grew 136% YoY and currently is at a disbursal^A ARR of ₹11,200 Cr. Credit Card issuance at 4.3 Lacs ARR (growing at > 600% YoY)
- Over 2.95 Cr customers have accessed Credit score on Paisabazaar platform till date from over 823 different towns, representing 13% of India's active credit score customers
 - > 75% of these customers came from Non-metros demonstrating the strong brand pull and reach
- > 70% of the transactions are from existing customers\$ demonstrating strong repeat behavior
- Lending business is transformed post COVID with strong margin focus and is moving towards profitability in near term
- ➤ Digitization is becoming significant in Lending currently led by Credit cards where ~71% of Cards issued in Q1 were end-to-end (E2E) digital. Unsecured lending will follow. As the lending moves to more E2E digital, a digital marketplace with improving experience like ours would stand to benefit
- Co-created product strategy is shaping up well with products like Step-up Card, Duet Credit Card; Credit line products all gaining good traction



Two leading consumer destinations



- 1. Consumers registered on Policybazaar platform as of June 30, 2022
- 2. Cumulative number of unique Consumers who bought at least one product on Policybazaar since its inception till June 30, 2022
- 3. Cumulative number of new life and non-life insurance policies sold and non-life insurance renewals on Policybazaar since its inception till June 30, 2022
- 4. Consumers who accessed their credit scores through Paisabazaar
- 5. Cumulative number of unique Consumers who made at least one transaction on Paisabazaar since its inception till June 30, 2022
- 6. Cumulative number of transactions made on Paisabazaar since its inception till June 30, 2022



policy bazaar com

INDIA'S LARGEST MARKETPLACE FOR INSURANCE



93% Market share (online aggregators)^



27.9mn
Insurance Policies sold
(till date)



₹ 1,595

New insurance premium per enquiry per month*
(Q1 FY23)



₹ 2,430 Cr Insurance premium (Q1 FY23)

> **52%** Y-o-Y growth

₹ 9,700+ Cr
Insurance premium
(ARR Q1 FY23)



51Insurance
Partners

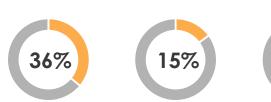


India continues to have one of the widest protection gaps; Health & Term Insurance is needed



% Out of pocket spends (Total healthcare spends – Insurance coverage)



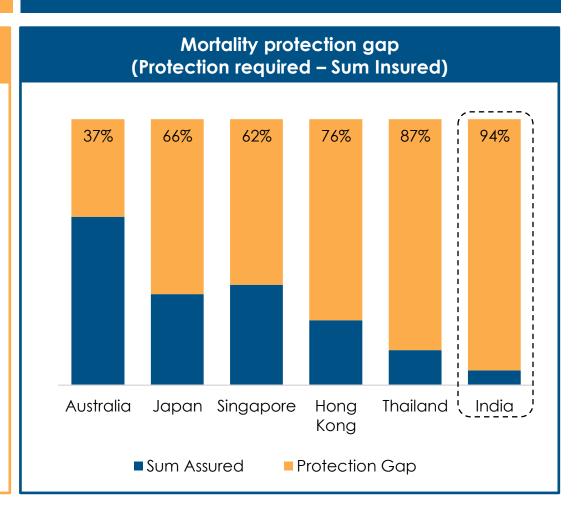






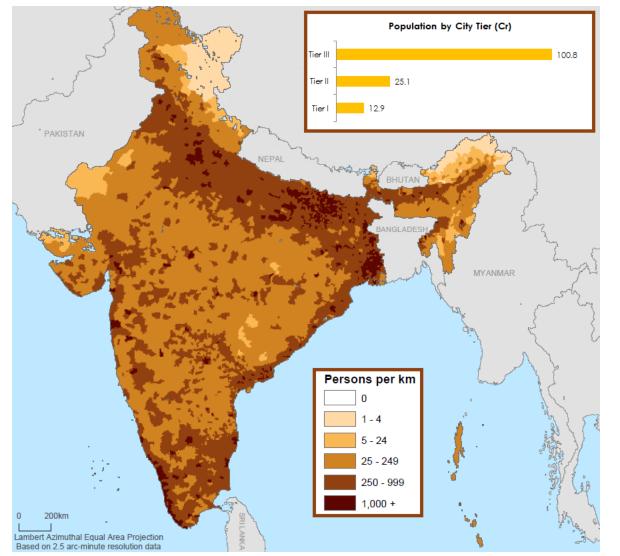


94% of income is not protected

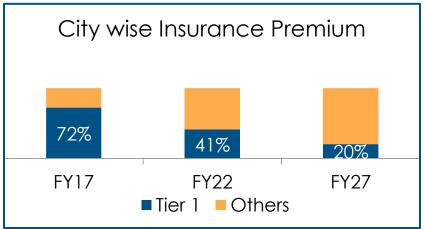


India is vast and growing

The future is in Tier 2 & 3 cities



	Pen	etration (%)	Density (USD)		
Geography	Life	Non-Life	Total	Life	Non-Life	Total
USA & Canada	3.1	8.8	11.8	1,878	5,392	7,270
Advanced EMEA	4.6	3.3	7.9	1,893	1,341	3,234
Emerging EMEA	0.7	1.2	1.9	30	50	80
Advanced Asia Pacific	6.2	3.1	9.3	2,331	1,159	3,490
Emerging Asia Pacific	2.3	1.7	4.1	124	92	215
World	3.3	4.1	7.4	360	449	809
India	3.2	1.0	4.2	59	19	78



Tier 1 cities
contribute 10%
population of the
country
but 41% of
Insurance
premium

PB Advantage for consumers



Uniquely positioned for capturing mindshare

Policybazaar provides a holistic product suite with seamless experience **Customized journeys** 500+ Product span Service & claims support Assistance using chatbots (from 51 insurers) (full stack experience) Natural language processing mechs Convenient **Most suited Product** Post-purchase delight For all insurance **Unbiased advisory** needs 10 product categories **Commission agnostic** (Health, Life, Four Wheeler, Two Wheeler, (highly transparent) Travel, Corporate, etc.)

PB Advantage for insurance partners



Leverage data and technology to create best in class products and experiences



Improved customer disclosures

- Data disclosure directly from the customer bypassing agent channel which is prone to fraud
- Tech based document verification



Extensive historical data

- 14 years digital vintage: Rich data on customers & claims variables
- c.12.3mn transacting customers since inception



Enhanced scoring using digital data

- Intricate data collected by PB which is unavailable in an offline environment
- Risk pricing simulation: Use of **digital variables exclusive to PB** in addition to traditional variables; niche/customized product conceptualization
- Risk scores calculated for fraud and shared with insurers at the time of case login

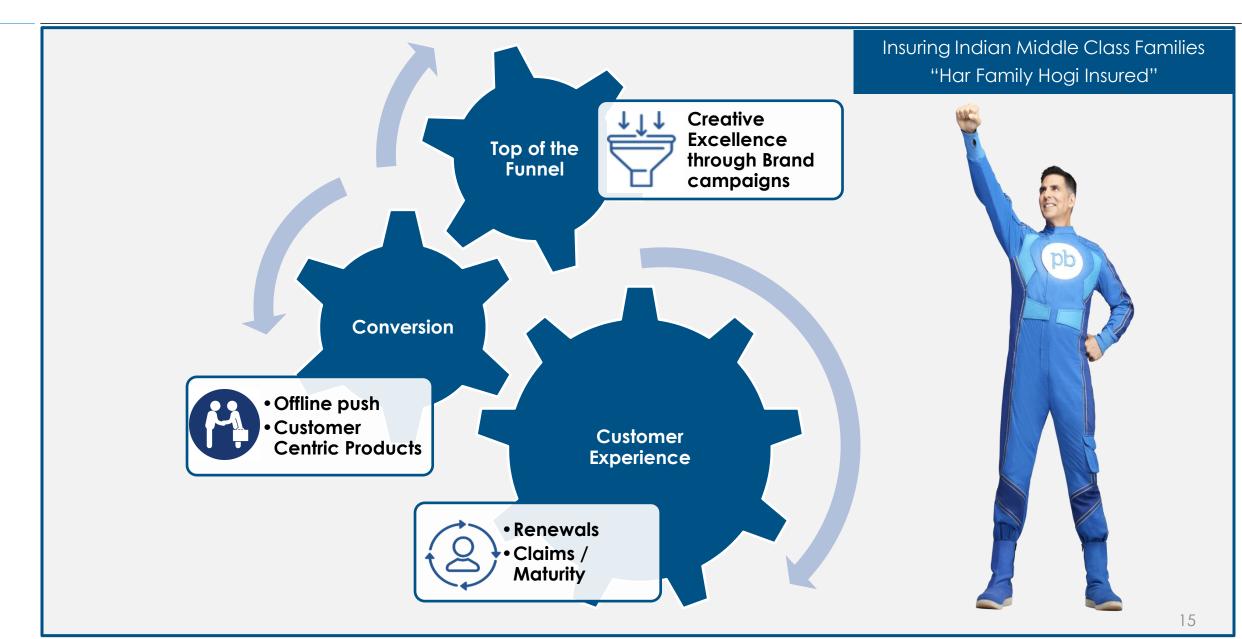


Rich insights from voice analytics

- 100% of calls converted to text & analysed for behavioural insights, thus sharp risk assessment for insurers
- Reducing false positives through customer conversation tone analytics



FY23: Key Focus Areas





The best of both worlds: Online B2C + Offline Push

Direct to Consumer Retail Business

Online B2C



Consumer Led business

Consumers

- Tele-assistance during purchase
- Choices of products & pricing
- Tech & customer-center based service / claims assistance

Insurers

- Payout to distributor
- Sharp risk assessment + real-time control on claims / frauds / mis-selling

Online B2C + Offline Push



Consumer Led business

Consumers

- •Tele-assistance + Human touch
- Choices of products & pricing
- Tech & customer-center based service / claims assistance

Insurers

- Payout to distributor
- Sharp risk assessment + real-time control on claims / frauds / mis-selling

Intermediary Led Business

B2B2C



Agent Led / Initiated business

Consumers

- Human touch
- Low choices of products & pricing
- Limited service / claims assistance

Insurers

- Cost of maintaining the agency channel / payout to B2B2C partners
- Cannot control high claims / frauds //6 mis-selling



Offline Push through stores & in-person appointments



Website / Mobile site

- Choice of products, pricing, combos
- Unassisted purchase
- Service book health tests, upload documents, etc



Video Call / Video Uploads

- Higher trust factor
- Video medicals / KYC
- Fraud detection liveliness scores
- Motor claims



Telephone

- Assistance during purchase
- Service coordination medicals + documentation



Retail Store

- Walk in purchase
- Human touch
- Service & Claims assistance
- Multiple product purchase & combos



Chat

- Assistance during purchase through chatbots
- One-click renewals
- Real-time updates on service & claims requests



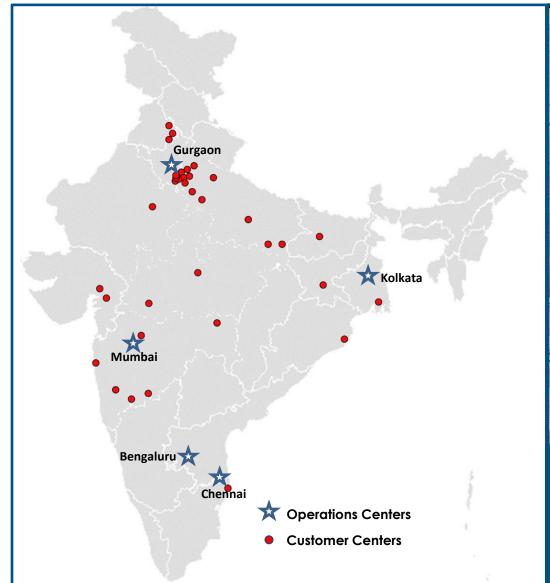
In person

- Convenience of location
- Human touch
- Service & Claims assistance
- Multiple product purchase & combos

Offline stores

policybazaar paisabazaar

40 insurance centres in 32 cities





Omni-channel experience
One stop solution for non-tech savvy consumers
Doubled serviceability from Apr-22 to Jun-22

In-person appointments & stores

policybazaar paisabazaar

Boosting Premium per Enquiry

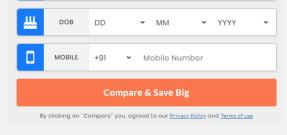


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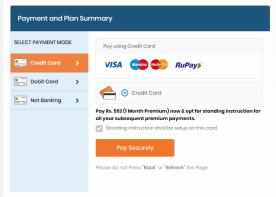
A data & technology driven approach to change the insurance landscape

User friendly interface assisting customers throughout the lifecycle Compare Premiums in 30 Seconds I Cr 60 yrs 98.6% I Cr 60 yrs 98.6%









Fill-in customer details

Compare products across insurers Self video inspection (Motor)

Self video inspection (Motor) or Telemedical (Life / Health) or upload docs

Easy payment process

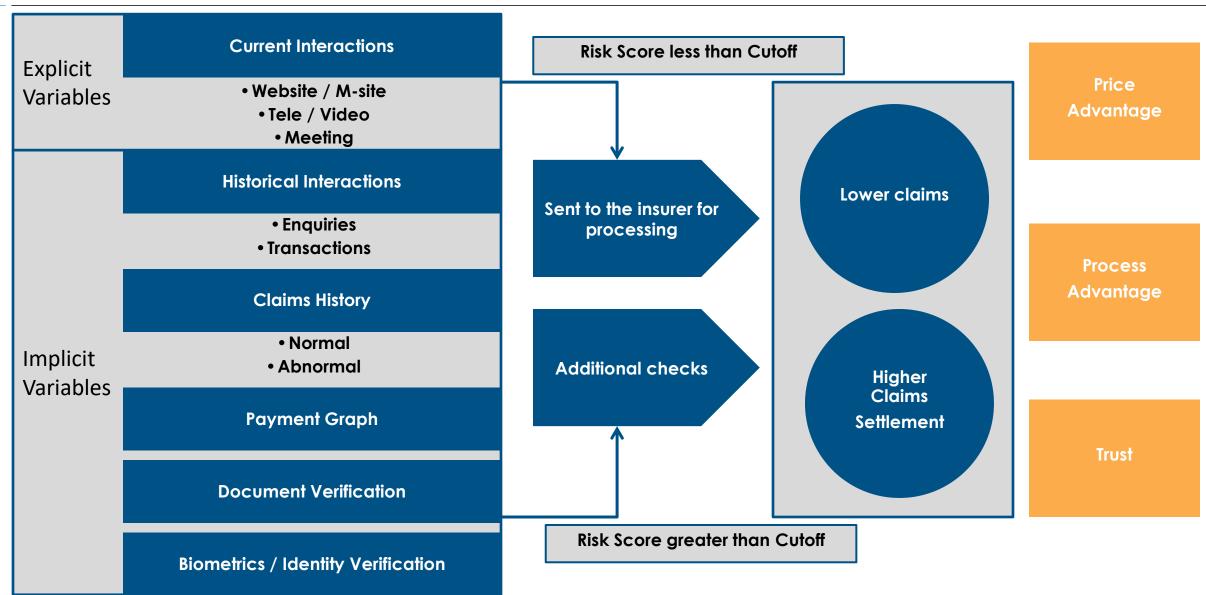


Unique customer journey through Chatbots

- ✓ Handles customer queries resulting in faster fulfilment
- ✓ Response within a minute
- ✓ Increased Unassisted Share of Business



PB Risk framework used to detect fraud





Risk framework: Fraud Detection

FLAGS

- Client booked 4 policies in a span of 20 days
- True caller not matching (No Name)
- PAN & Aadhar Card seem edited
- Recently made PAN Card in year 2022
- Overall profile suspicious

Booking Date	Customer Name	Insurer	Sum Assured	APE	Profile	Annual Income
24-05-2022	xxxxxx	А	2,73,120	27,312	Salesman	2,87,950
24-05-2022	xxxxxx	А	2,51,016	27,888	Salesman	2,87,950
20-05-2022	xxxxxx	В	12,48,000	48,000	Salesman	2,87,950
4-05-2022	XXXXXX	С	2,24,457	56,436	Salesman	2,879,50



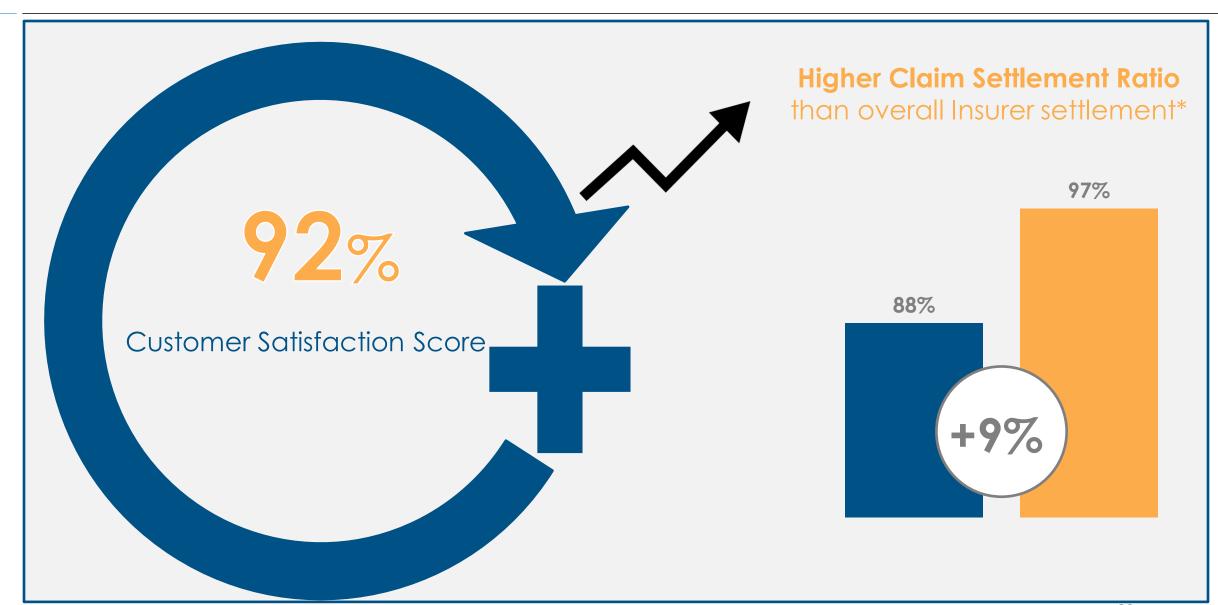


Fraud detection: File declined by all insurers



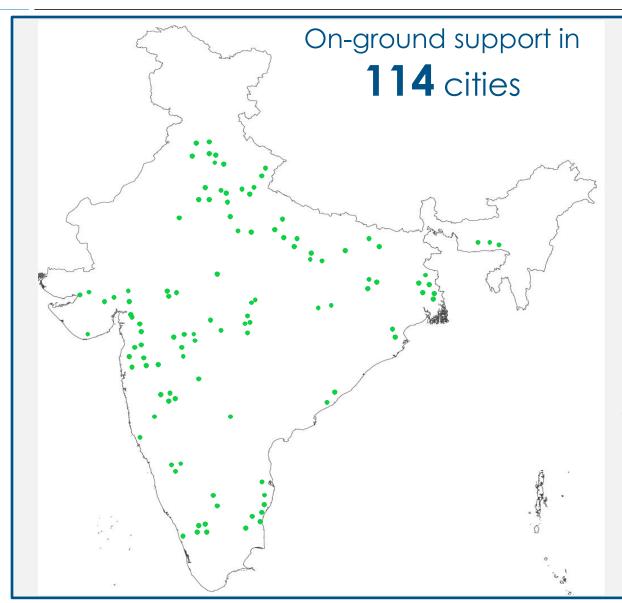


Claims Settlement: Health Insurance





Claims Assistance: 30 mins TAT



24X7 Dedicated Helpline

1800-258-5881



Dedicated Relationship Manager

Call or Whatsapp Relationship Manager at any time for any assistance



30 min On-ground support

Claims expert visits home or hospital and help in claim settlement within 30 mins



Assistance on rejected claims

500 rejected claims are reopened & approved every month



Customer testimonials







Merchandiser - Category management 7h • •

I very much appreciate your support during this challenging time. Thank you so much for being there for me. It means more than I can say.

You really came through, proving what it means to be a "Man of words " The extra effort you put in was really appreciated. Your help has been invaluable; I don't know how I would have managed without your help and support.

I would like to recommend

Policybazaar.com

Specifically if your assistance is through PAWAN SHARMA - Employee id -

You'll be honoured with the assistance he provides in claim issues.



We want to take the time to thank you for the excellent job done by Kamlesh Yadav. You always behave professionally, produced high-quality work.

We appreciate all the hard work you have done during my hospitalization and I am lucky to have you as my account manager from Policybazaar.com because my cashless was rejected two times by and no one is trying to understand my problem in Health.

And then I contacted PB claims team and my claim was reviewed By Kamlesh Yadav very talented Emp, he committed me on very first call that Sir you don't worry your claim will be approved.

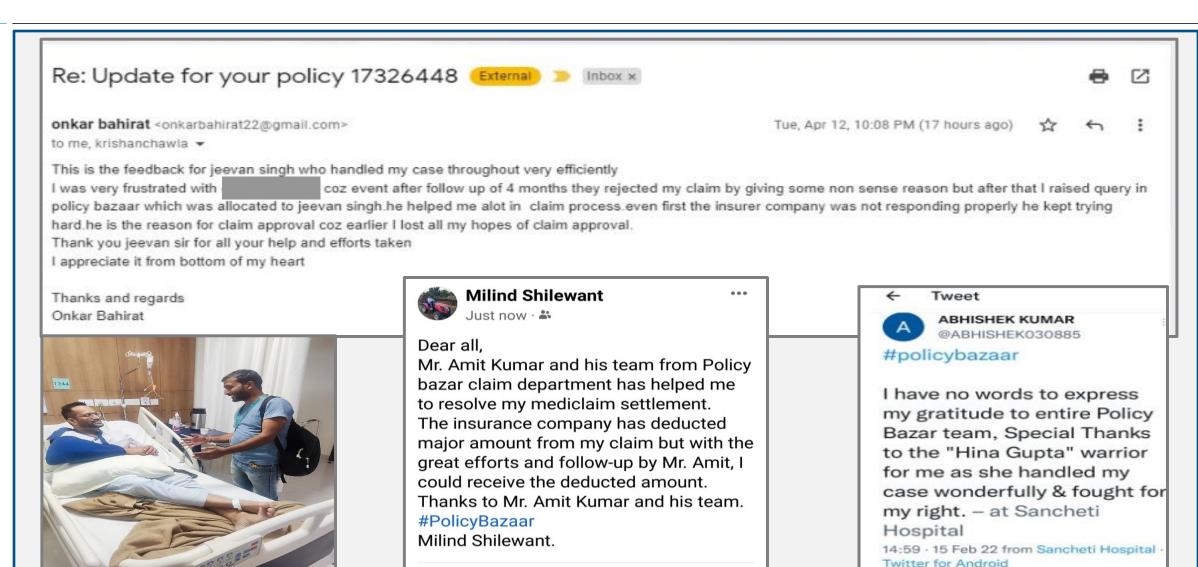
Thank you for being such a supportive Man! I truly appreciate your selfless assistance. Looking forward for such wonderful service in future too!

You picked my phone during the odd hours. I must say that people like Kamlesh Yadav is truly a big asset to policybazaar.com and all my future purchase if any



II View Tweet activity

Customer testimonials



Comment

Share

ாட் Like



Customer Centricity is the key for us – reflective in 83% CSAT



Service Experience

- Pre-fill KYC details using CKYC and eKYC integrations, a central system for multiple purchases
- Medicals done at home enabled by insurer partners using dedicated Phlebotomists
- Automated documentation and other processes using tech, system based endorsements
- Use of mobile phone app-based videos for motor insurance surveys



Relationship Management

- 360 degree view
- Centralized KYC documentation
- Nominee management
- Easy renewals, add-on / rider purchases, cross-purchases



Claims management

- On-ground support for Health & death claims in 114 cities
- App-based claims assistance during motor insurance claims, seamless coordination with consumer / surveyor / garage / insurer
- Assistance at the time of maturity for savings products



paisabazaar 🧀

INDIA'S LARGEST DIGITAL MARKETPLACE FOR CONSUMER CREDIT

CREDIT



~17 lacs
Monthly Enquiries
(credit products)¹





₹~11,200 Cr Loan disbursals ARR²



~15 lacs
Transactions ARR¹

~2.95 Cr Credit Score consumers¹







Consumer enquiries¹ from

1,062 cities



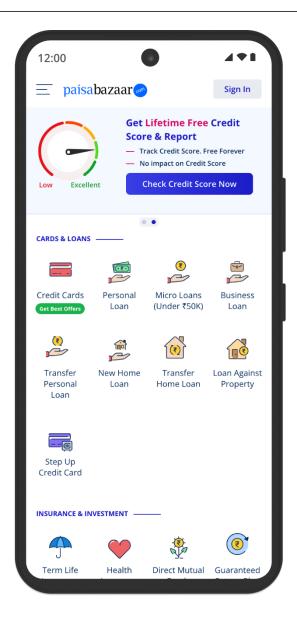


Acquiring a consumer every¹

~3.6 seconds



Paisabazaar: Platform of Choice for India's credit needs





~13%^ of India's active credit score consumers* on Paisabazaar



~10%* of Credit enquiries in India happen on Paisabazaar



Independent, unbiased & transparent platform with E2E assistance



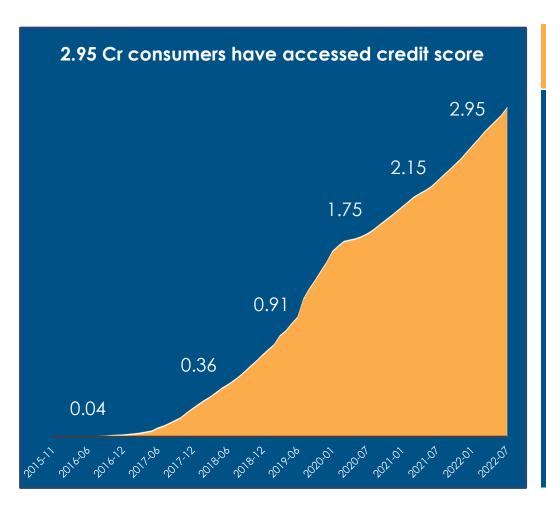
60+ partnerships including large banks, NBFCs & Fintech cos



Best offers always - For all consumers
Industry-first "Chance of Approval" algo to maximise approval rate



Credit Score Platform: Helping India being credit aware & credit fit



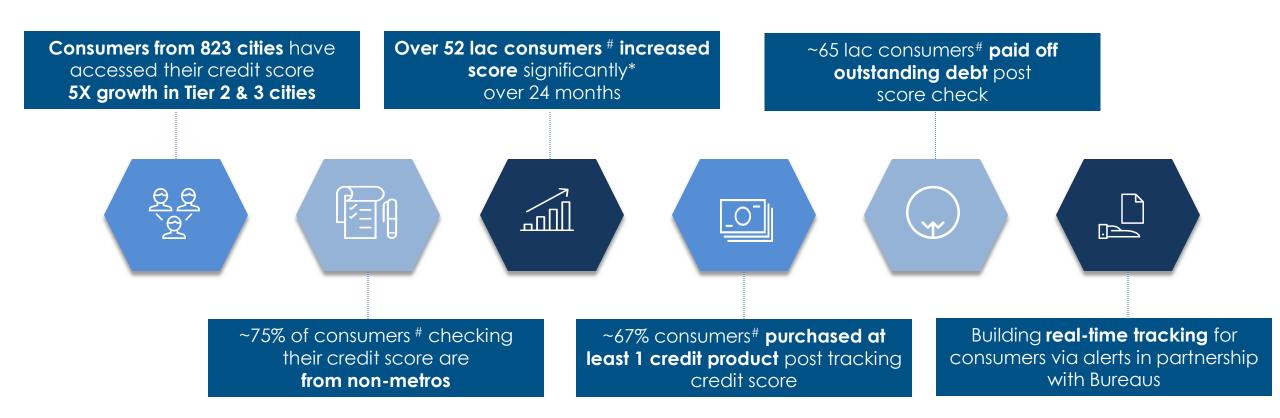
Strong product proposition

- ✓ Free for life always, with monthly updates
- ✓ Access to credit score from all 4 Credit Bureaus in the country
- ✓ Digital & instant process enabling ease of access
- ✓ Available in 5 different languages
- ✓ Intelligent, personalised recommendations for best products or to build score
- ✓ Creating new products to cover industry supply gaps



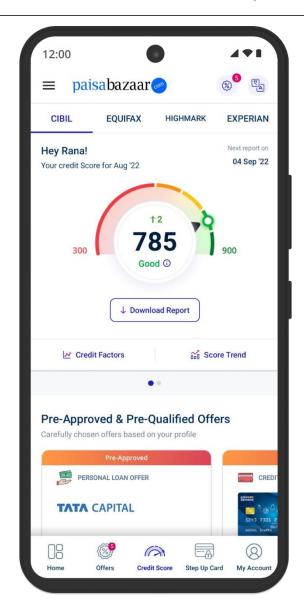
Credit awareness driving access, inclusiveness & responsible behavior

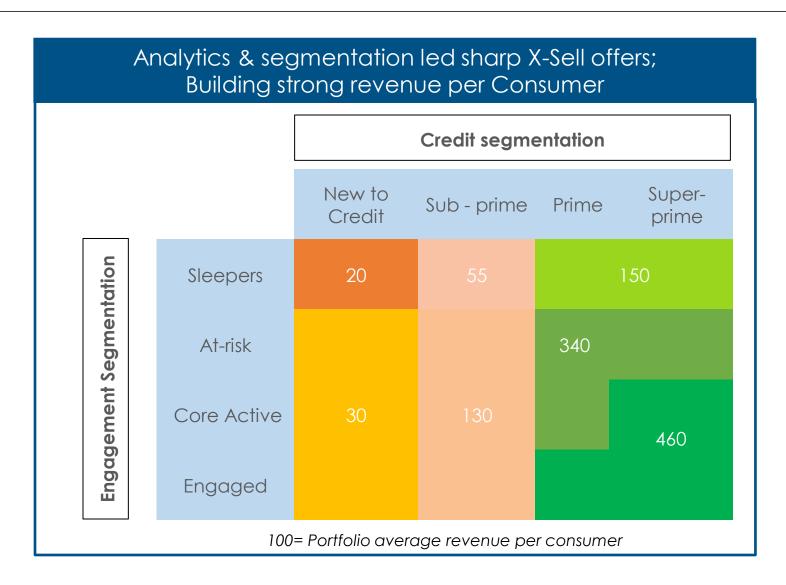
Creating social impact across Bharat at scale





Credit score: Deep analytics driving product innovation & monetization







Implementing customer360 with a leading CRM platform

- >70% of disbursals come from existing consumers*; Personalisation to drive superlative CX
- Providing a single view of each consumer, across 2.95 cr. consumers

BUILDING DEEP CONSUMER INSIGHTS

- Timeline of interactions, activity & purchases
- Understanding of consumer behavior and need
- Sharper offers based on consumer insights



DELIVERING PERSONALISED CX

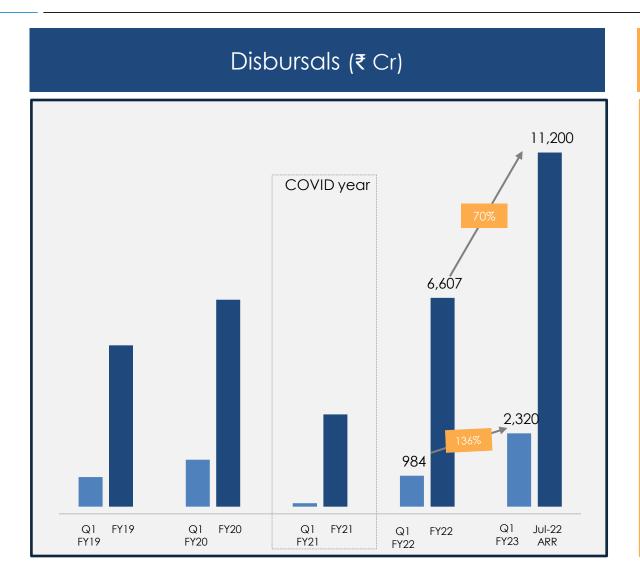
- Tailor-made solutions based on deep analytics
- Personalised recommendations
- Pre-filled consumer journeys

DRIVING MARKETING EFFICIENCY

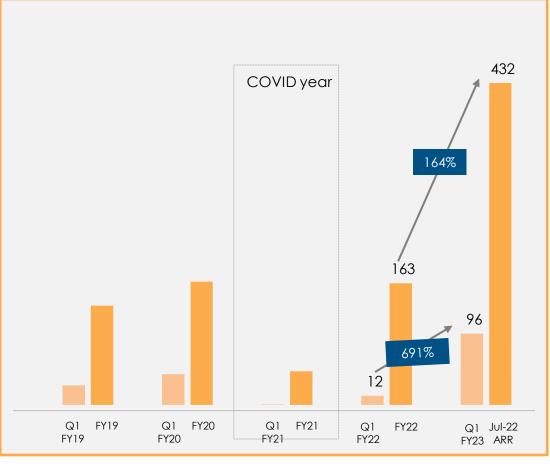
- 100% CRM automation
- ✓ Rich consumer insights for razor-sharp targeting
- Dynamic notification engine with sharp, personalized & contextual offers



Disbursals growing @136% y-o-y; Card issuance growth @ 691% y-o-y

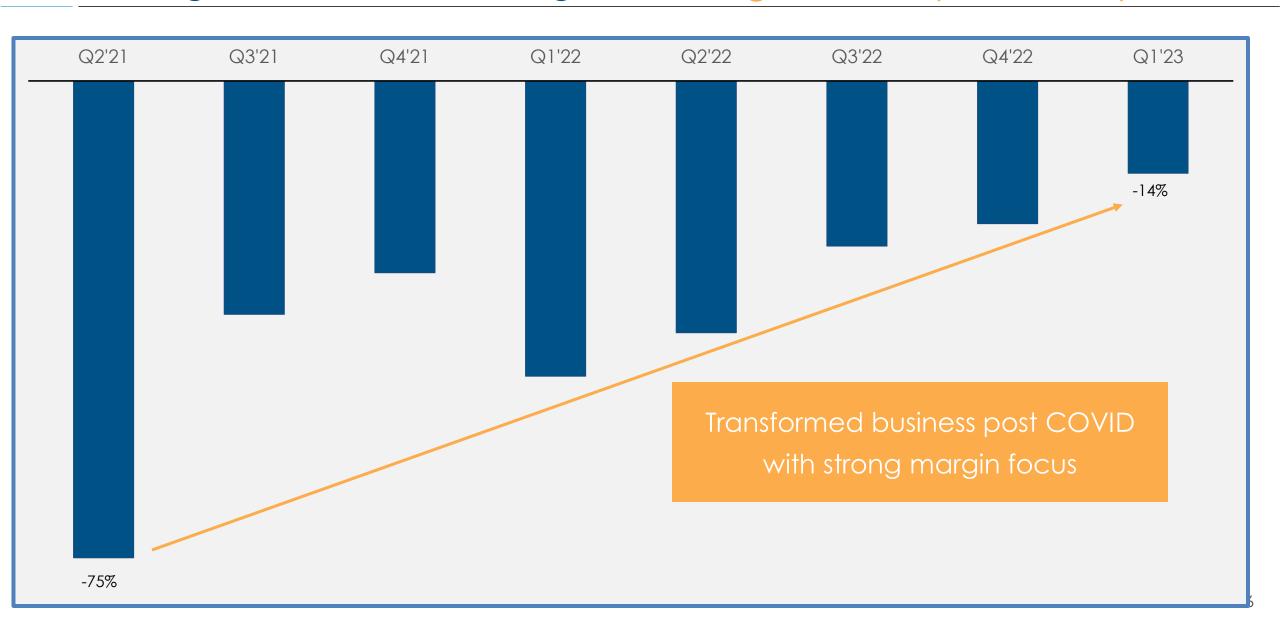


Credit cards issuance ('000)



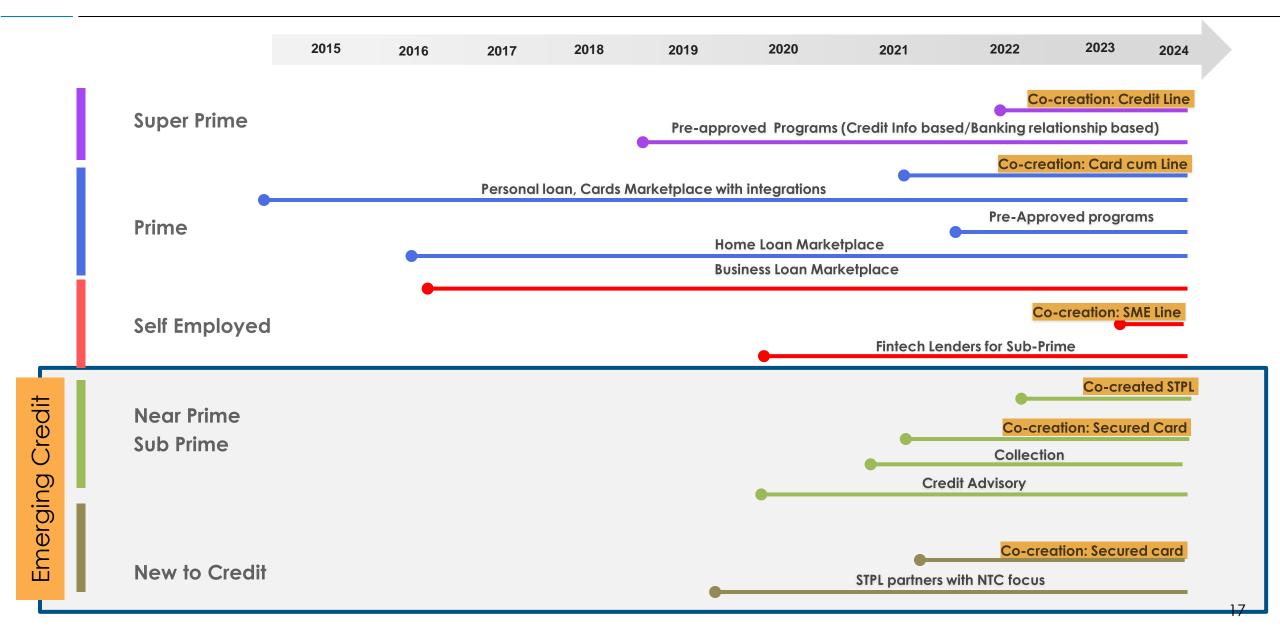


Lending business EBITDA margins; moving towards profitability





Prime segments growing well; emerging credit strategy taking shape



Lending: Strategic enablers driving prime segment growth

BEST CREDIT OFFERS FOR CONSUMERS AT ALL TIMES



- > 14 Pre-Approved (PA) Programs with top Banks & NBFCs
- Bank PA offers for existing-to-bank (ETB) consumers
- > ~1.5X better funnels in PA Programs, leading to stronger margins
- ~43% Paisabazaar prime^ consumers have at least 1 PA offer.

BUILDING SEAMLESS END-2-END DIGITIZED JOURNEYS



- 10 partner journeys on Paisabazaar are E2E digital: more WIP
- Leading to quick disbursals, minimum documentation & superior CX
- 7.8X growth in transactions from digital journeys

SEGMENTATION & DEEP ANALYTICS DRIVING CX & EFFICIENCY

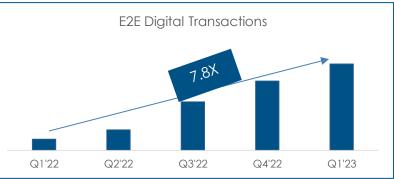


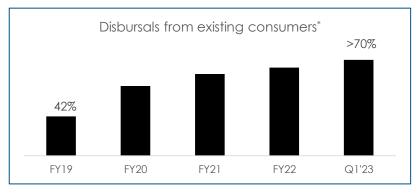




- Strong repeat behaviour (>70% of Disbursals from existing consumers)
- Implementing Customer360 to strengthen CRM efficiency

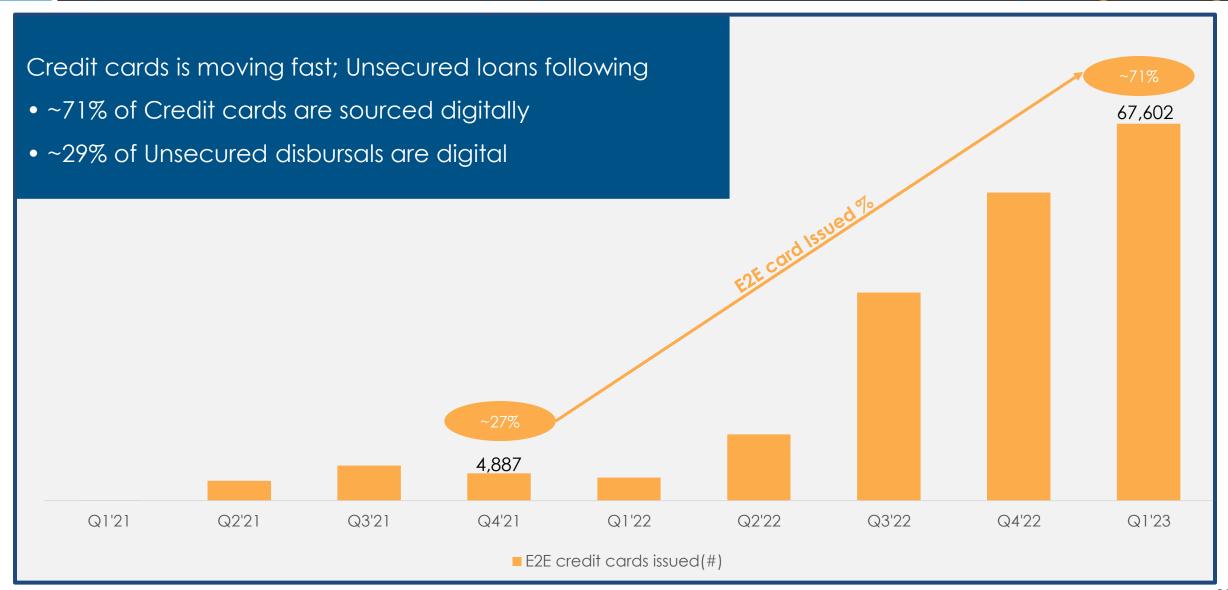








Digitization play becoming significant: Paisabazaar E2E digital growing





Best-in-class 'DUET' Credit Card E2E Digital Journey with a leading Bank

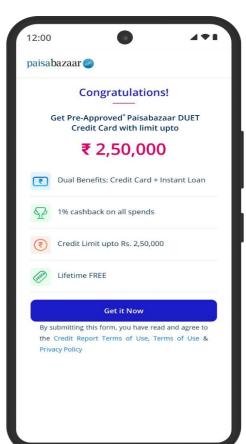
Seamless Customer Acquisition

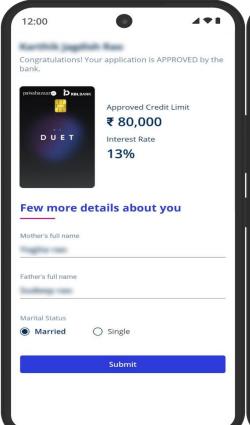
Offer Selection Instant Approval

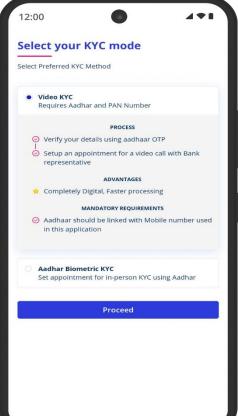
Verification

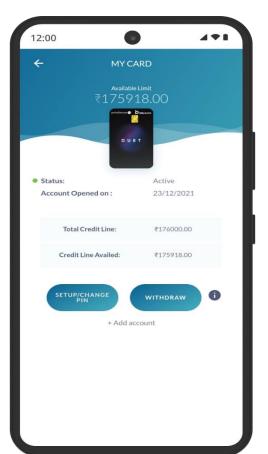


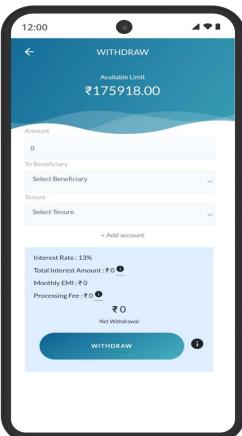
Dashboard Instant Withdrawal













Emerging credit strategy will help deepen monetization further

Significant underserved opportunity

Super-Prime

Prime

Near-Prime

Sub-Prime

New to Credit







Our Strategy

INCREASING PRODUCT OPTIONS

- Small tickets loans(STPL)
- Secured Credit Card as a score builder product
- Advisory Services to help consumers manage score
- Helping delinquent consumers pay-off outstanding

BUILDING DIGITIZED PROCESSES

- E2E disbursal/Issuance journey
- Paisabazaar Journey ownership

DEEPENING ENGAGEMENT VIA CO-CREATION

- Integrated post acquisition process
- Consumer ownership
- Access to better offers

Transactions growing at ~200% annually; focused interventions to drive further growth



Co-created Strategy: Filling inclusion and innovation gaps

Co-creating to solve consumer pain-points



Expanding supply for underserved segments



Creating Innovative Products/propositions



Covering process gaps via digital innovations

3 Products live – across credit segments



'StepUp' Secured Credit card

- NTC and Sub-prime segment
- Credit Card backed by a FD



Credit Line

- Super Prime Segment
- Personal Loan, pay-as-you-use

Paisa 'Duet'

- Prime Segment
- Credit Card cum Line Product





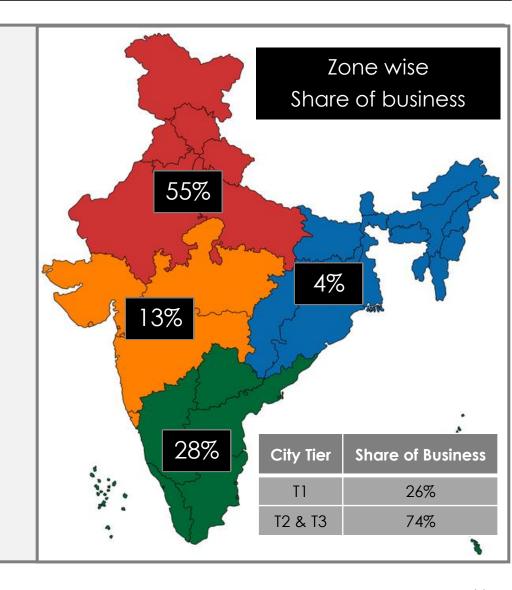


PB Partners



Sustained market leadership & Increasing efficiency

- A platform for independent sellers of Insurance and other financial products
 - > Enable sellers to sell across Products and Suppliers via an app
 - Tech based platform for Research, Issuance, and Customer Management
- Market Leadership in Premium as well as technology platform
- ➤ Highest proportion of non-motor business in the industry
- > Improvement in sales & marketing efficiency
- Expanding reach in the country
 - > Present in 12.7k pin codes out of 19.1k pin codes in India
 - Tier 2 & Tier 3 cities contribute 74% of the business
 - > Zone wise dispersion is increasing on a continual basis



END

For any queries please email: investor.relations@pbfintech.in

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