







Earnings Call
Quarter ended Sep 2022





Revenue more than doubled, Margin & Profitability improved for Existing biz

		Q2 FY22			Q2 FY23		YoY		
₹ Crores	Total	Existing	New Initiatives	Total	Existing	New Initiatives	Total	Existing	New Initiatives
Revenue	280	264	16	573	410	164	105%	55%	920%
Contribution (non-GAAP)#	80	92	(12)	142	184	(43)	78%	101%	(246%)
Contribution %	28%	35%	(77%)	25%	45%	(26%)			
Adjusted EBITDA (non-GAAP)	(69)	(48)	(21)	(53)	12	(65)	24%	126%	(217%)
EBITDA %	(25%)	(18%)	(128%)	(9%)	3%	(40%)			





Adjusted EBITDA up by ₹98 Cr for Existing biz

T Cuara		H1 FY22		H1 FY23			YoY		
₹ Crores	Total	Existing	New Initiatives	Total	Existing	New Initiatives	Total	Existing	New Initiatives
Revenue	517	497	21	1,079	781	298	109%	57%	1,352%
Contribution (non-GAAP)#	148	165	(17)	255	352	(96)	72%	113%	(479%)
Contribution %	29%	33%	(81%)	24%	45%	(32%)			
Adjusted EBITDA (non-GAAP)	(111)	(81)	(30)	(119)	17	(136)	(7%)	121%	(346%)
EBITDA %	(21%)	(16%)	(148%)	(11%)	2%	(46%)			

H1 – Existing Biz



Operating leverage exhibited in Existing Biz

₹ Crores	H1 FY22	H1 FY23	Δ
Revenue	497	781	284
Contribution (non-GAAP)#	165	352	187
Adjusted EBITDA (non-GAAP)	(81)	17	98

Customer Centricity

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Drives growth & builds moats

Revenue growth ✓
109% (H1 FY23)

Market Share Growth ✓
2-5x vs industry(Life & Health Ins)

Renewal revenue ✓ ₹290 Cr (ARR)

Claims support ✓
10k appreciation letters pm

EBITDA ✓

₹98 Cr ∆ (H1 FY23)*

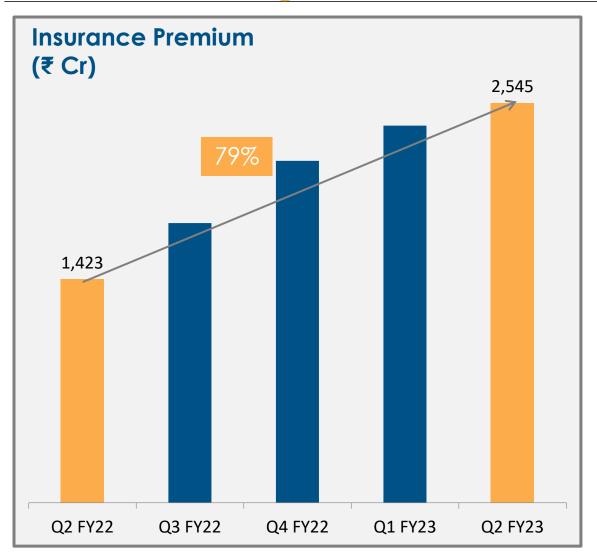
Tech & Data Play ✓
Proprietary & AI/ML driven innovation

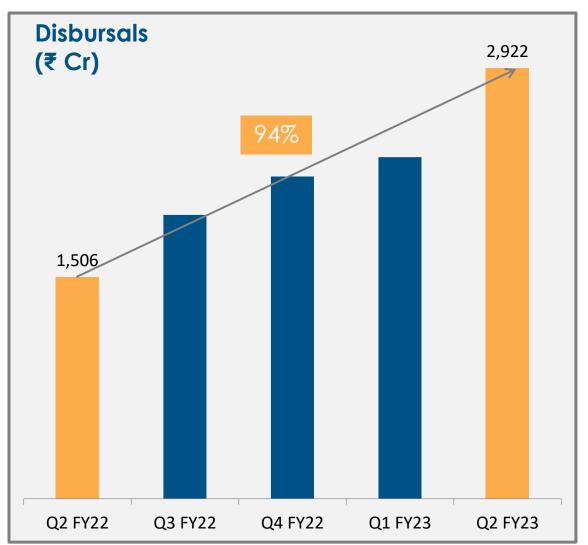
^{*} Existing Biz EBITDA

Insurance Premium grew 79% YoY



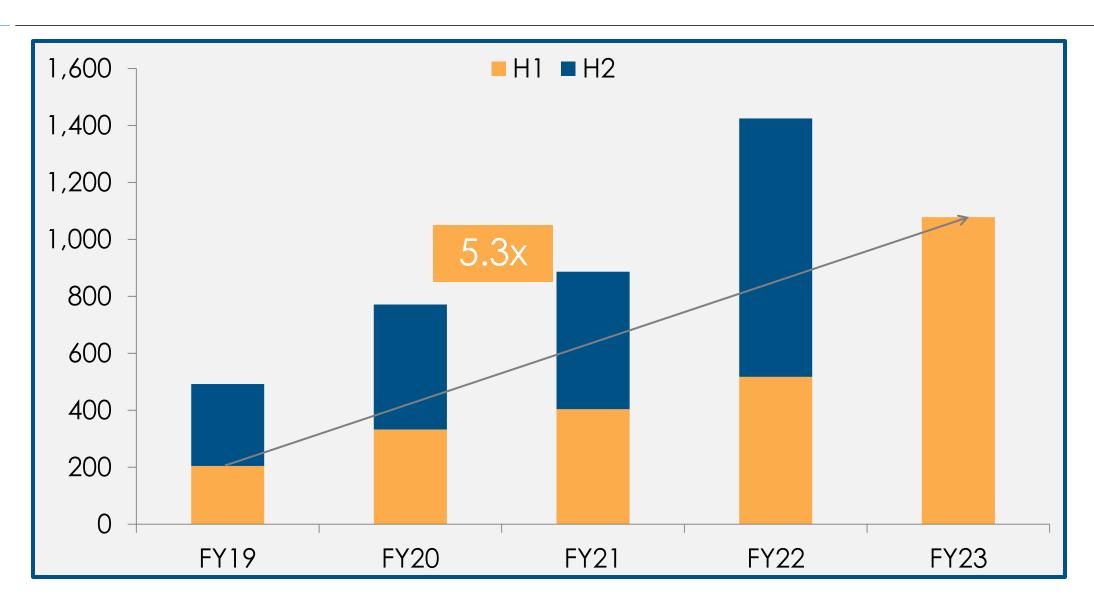
Credit Disbursal grew 94% YoY







5.3x Revenue Growth in 4 years



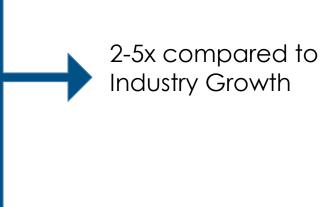
Key Performance Indicators



Strong Insurance Premium & Credit Disbursal Growth

₹ Cr ^	Q2 FY22	Q2 FY23	YoY	H1 FY22	H1 FY23	YoY
Insurance Premium	1,423	2,545	79%	3,018	4,975	65%
Lending Disbursal	1,506	2,926	94%	2,490	5,242	111%

YoY insurance premium growth(excluding POSP)*^	РВ	Industry#
Life new insurance	29%	6%
Health insurance	34%	17%



[#]Industry benchmark data: Source: GI Council, LI Council

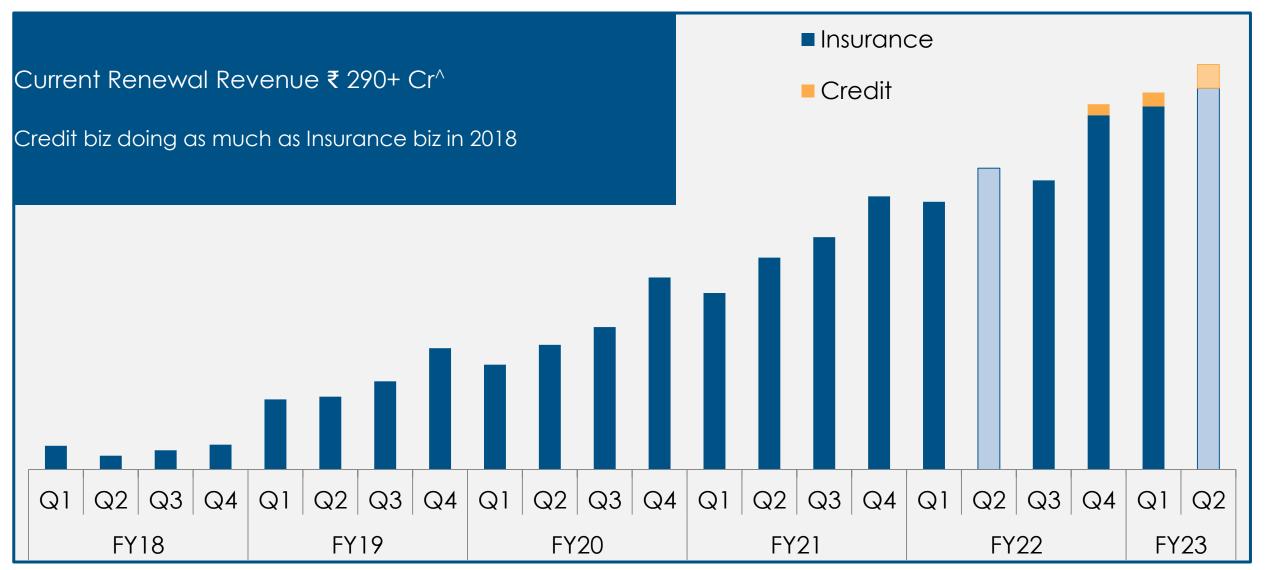
^{*}Insurance premium - India biz (excluding POSP)

[^] Unaudited management accounts

Renewal revenue

policybazaar → paisabazaar →

At an annualized run rate of ₹290 Cr



Insurance Continues to Scale



Improving Efficiency & Customer Experience

- > "Har Family Hogi Insured!" We aim to make every family in India have Health and Life insurance
- > Scale is key for a marketplace: we are at an annual run rate ^ of insurance premium of over ₹ 10,000+ Cr growing at 79% YoY
- ➤ ₹ c.276[#] Cr ARR renewal revenue[^] which has 85% Margins
- Our consistent efforts to improve customer service and claims support are paying off with multiple heartening customer messages (10k per month) and is reflected by a CSAT* of 86% for H1 FY23
- Quality of business in terms of Claims ratios and Retention rates makes our business profitable for our partners
- ➤ High disclosure rates & fraud detection are helping improve claims settlement ratios for our partners; our folio has 9% higher claims settlement ratio as compared to other channels for health insurance##. We offer on-ground claims support in 114 cities.
- Continued focus on product & process innovation, supported by the change in regulation to "use & file" mechanism
- Increasing efficiency of operations
 - > More than 80% of Motor (four and two wheeler insurance) and travel insurance transactions continue to be unassisted
 - New insurance premium per enquiry has increased by 27% YoY
 - Physical leg of the business delivering meaningful impact on Health and Life Insurance businesses
 - Steady growth in premium per enquiry
 - Increasing percentage of business via this hybrid mode



Regulatory update - Insurance



Draft Expense of Management (EoM) Guidelines

Single Expense Limit with flexibility on commissions



Proposed Rollout of Bima Sugam & Bima Bharosa

- Access to more products & data for intermediaries
- Centralized / digitized claims & servicing
- Robust grievance redressal mechanism (Bima Bharosa) will help build consumer trust



"Use & File" procedure

- Launch of insurance products without prior approval extended to all categories
- Customized & consumer-friendly plans are easier to create
- Helps increase experimentation & insurance penetration

Credit Continues to Scale



Improving Efficiency & Customer Experience

- Lending business grew 94% YoY and currently is at a disbursal[^] ARR of ₹12,000 Cr. Credit Card issuance at 5 Lacs ARR (growing at more than 250%YoY)
- Over 3.1 Cr customers have accessed Credit score on Paisabazaar platform till date from 824 different towns, representing 13% of India's active credit score customers
- > 75%+ disbursals are from existing customers\$ demonstrating strong repeat behavior
- Lending business is transformed post COVID with strong margin focus and is moving towards profitability in near term
- ➤ Digitization is becoming significant in Lending currently led by Credit cards where ~73% of Cards issued in Q2 were end-to-end (E2E) digital. Unsecured lending will follow. As the lending moves to more E2E digital, a digital marketplace with improving experience like ours would stand to benefit
- Co-created product strategy is shaping up well with products like Step-up Card, Duet Credit Card; Credit line products all gaining good traction

^{^ -} ARR of Sep -22

^{*, #}Unaudited management estimates



Regulatory update - Credit





- Covers lending processes, bureau reporting, consumer protection & transparency, data storage
- Impact on BNPL players who were using Pre-paid cards, FLDG arrangements
- Mandatory reporting of BNPL loans to Credit bureaus is a positive development, increases inclusiveness
- Minimal impact on our business Need to tweak processes to ensure compliance, working with partners

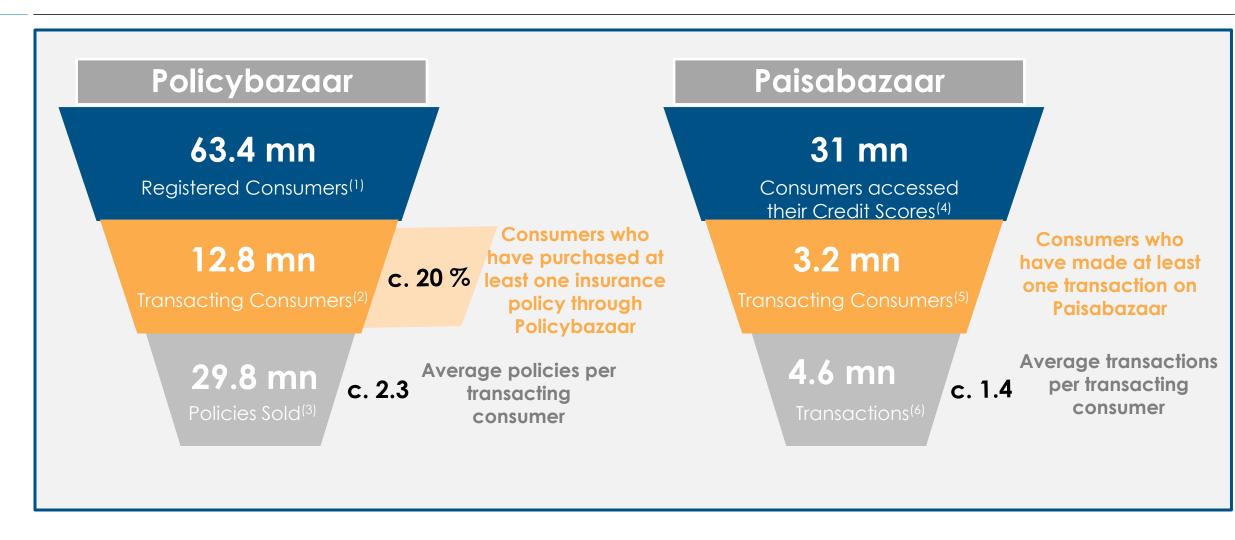


Credit Card Regulations – effective Jul to Oct

- Covering aspects across activation, closure, billing, and co-brand operation
- Would help clean up and present actual picture of active cards in the country over next Quarter
- Low, manageable impact related to activation of Credit cards. Working with partners to improve activation



Two leading consumer destinations



- 1. Consumers registered on Policybazaar platform as of Sep 30, 2022
- 2. Cumulative number of unique Consumers who bought at least one product on Policybazaar since its inception till Sep 30, 2022
- 3. Cumulative number of new life and non-life insurance policies sold and non-life insurance renewals on Policybazaar since its inception till Sep 30, 2022
- 4. Consumers who accessed their credit scores through Paisabazaar
- 5. Cumulative number of unique Consumers who made at least one transaction on Paisabazaar since its inception till Sep 30, 2022
- 6. Cumulative number of transactions made on Paisabazaar since its inception till Sep 30, 2022



policy bazaar com

INDIA'S LARGEST MARKETPLACE FOR INSURANCE



93%

Market share
(online aggregators)^



29.8mn

Insurance Policies sold (till date)



₹ 1,505

New insurance premium per enquiry per month^{*} (H1 FY23)



₹ **2,545** Cr

Insurance premium (Q2 FY23)

79%YoY growth

₹ 10,000+ Cr

Insurance premium (ARR Q2 FY23)

12.8mn



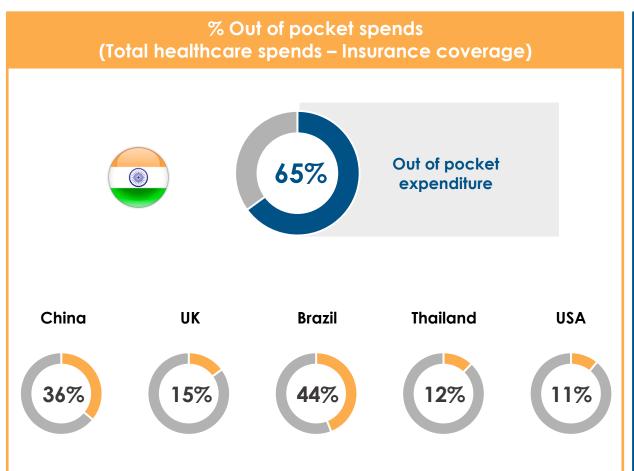
51Insurance
Partners



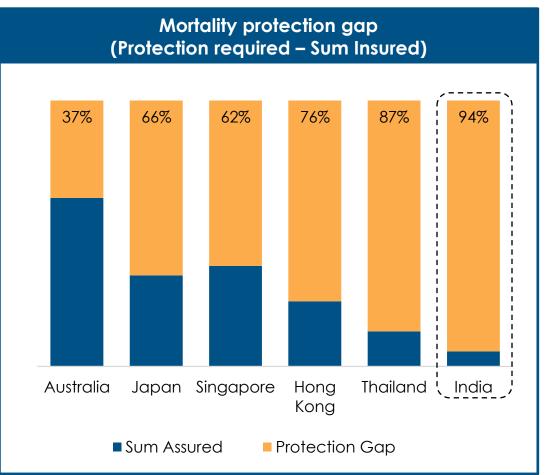
India continues to have one of the widest protection gaps; Health & Term Insurance is needed



65% of Healthcare spend is out of pocket



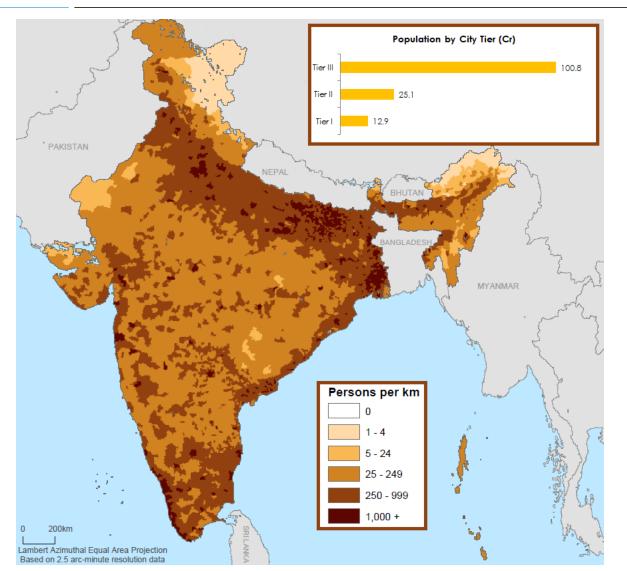
94% of income is not protected



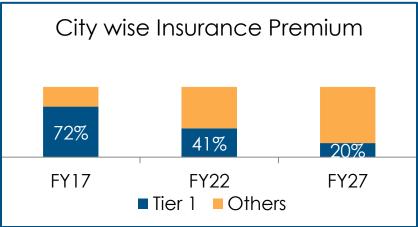
India is vast and growing

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The future is in Tier 2 & 3 cities



	Pen	etration (%)	Density (USD)		
Geography	Life	Non-Life	Total	Life	Non-Life	Total
USA & Canada	3.1	8.8	11.8	1,878	5,392	7,270
Advanced EMEA	4.6	3.3	7.9	1,893	1,341	3,234
Emerging EMEA	0.7	1.2	1.9	30	50	80
Advanced Asia Pacific	6.2	3.1	9.3	2,331	1,159	3,490
Emerging Asia Pacific	2.3	1.7	4.1	124	92	215
World	3.3	4.1	7.4	360	449	809
India	3.2	1.0	4.2	59	19	78



Tier 1 cities
contribute 10%
population of the
country
but 41% of
Insurance
premium

PB Advantage for consumers



Uniquely positioned for capturing mindshare

Policybazaar provides a holistic product suite with seamless experience **Customized journeys** 500+ Product span Service & claims support **Assistance using chatbots** (from 51 insurers) (full stack experience) Natural language processing mechs Convenient **Most suited Product** Post-purchase delight For all insurance **Unbiased advisory** needs 10 product categories Commission agnostic (Health, Life, Four Wheeler, Two Wheeler, (highly transparent) Travel, Corporate, etc.)

PB Advantage for insurance partners



Leverage data and technology to create best in class products and experiences



Improved customer disclosures

- Data disclosure directly from the customer bypassing agent channel which is prone to fraud
- Tech based document verification



Extensive historical data

- 14 years digital vintage: Rich data on customers & claims variables
- c.12.8mn transacting customers since inception



Enhanced scoring using digital data

- Intricate data collected by PB which is unavailable in an offline environment
- Risk pricing simulation: Use of **digital variables exclusive to PB** in addition to traditional variables; niche/customized product conceptualization
- Risk scores calculated for fraud and shared with insurers at the time of case login

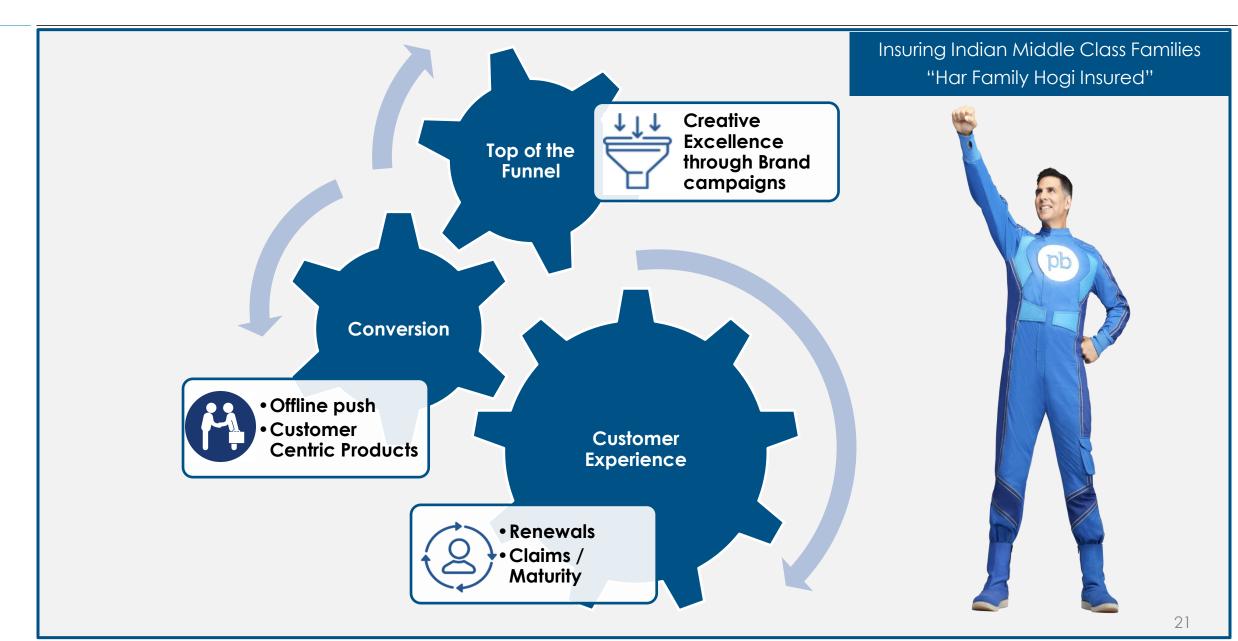


Rich insights from voice analytics

- 100% of calls converted to text & analysed for behavioural insights, thus sharp risk assessment for insurers
- Reducing false positives through customer conversation tone analytics



FY23: Key Focus Areas





The best of both worlds: Online B2C + Offline Push

Direct to Consumer Retail Business

Online B2C



Consumer Led business

Consumers

- Tele-assistance during purchase
- Choices of products & pricing
- Tech & customer-center based service / claims assistance

Insurers

- Distribution Commission only
- Sharp risk assessment + real-time control on claims / frauds / mis-selling

Online B2C + Offline Push



Consumer Led business

Consumers

- Tele-assistance + Human touch
- Choices of products & pricing
- Tech & customer-center based service / claims assistance

Insurers

- Distribution Commission only
- Sharp risk assessment + real-time control on claims / frauds / mis-selling

Intermediary Led Business

B2B2C



Agent Led / Initiated business

Consumers

- Human touch
- Low choices of products & pricing
- Limited service / claims assistance

Insurers

- Cost of maintaining the agency channel / B2B2C partners commission
- Cannot control high claims / frauds / mis-selling



Offline Push through stores & in-person appointments



Website / Mobile site

- Choice of products, pricing, combos
- Unassisted purchase
- Service book health tests, upload documents, etc



Video Call / Video Uploads

- Higher trust factor
- Video medicals / KYC
- Fraud detection liveliness scores
- Motor claims



Telephone

- Assistance during purchase
- Service coordination medicals + documentation



Retail Store

- Walk in purchase
- Human touch
- Service & Claims assistance
- Multiple product purchase & combos



Chat

- Assistance during purchase through chatbots
- One-click renewals
- Real-time updates on service & claims requests



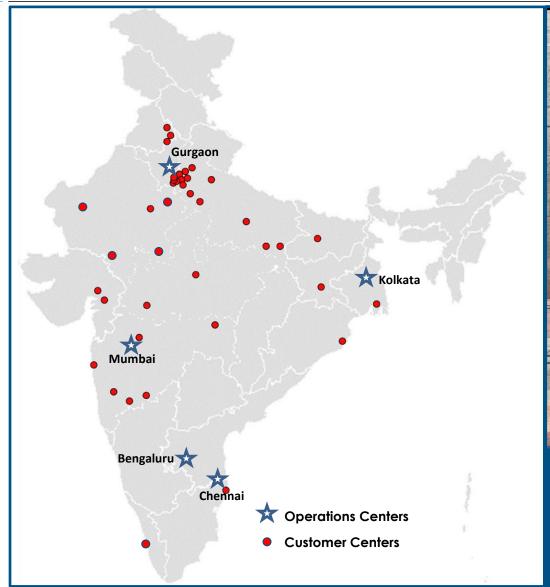
In person

- Convenience of location
- Human touch
- Service & Claims assistance
- Multiple product purchase & combos

Offline stores: 45 insurance centres in 37 cities



Hybrid assistance model has 38% higher efficiency



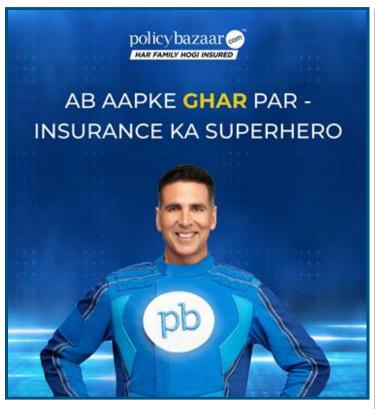


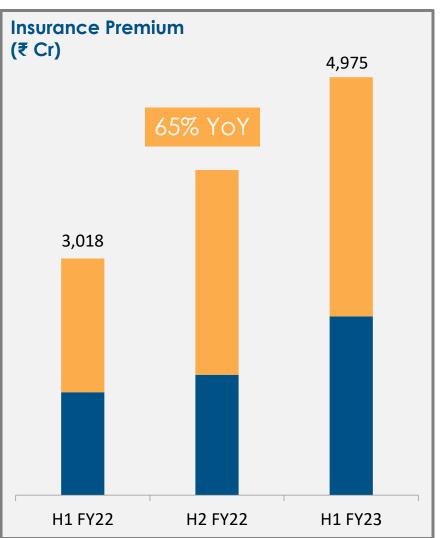
Omni-channel experience
One stop solution for non-tech savvy consumers

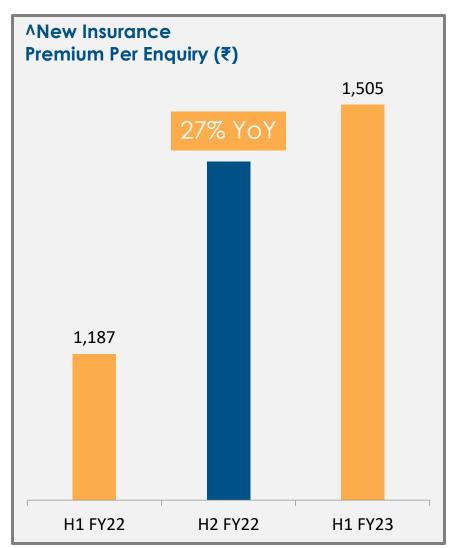
In-person appointments & stores

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Boosting Premium per Enquiry







Term insurance



Promoting new-age products through innovative campaigns

Continued focus on protection products: Launched Zero cost term insurance



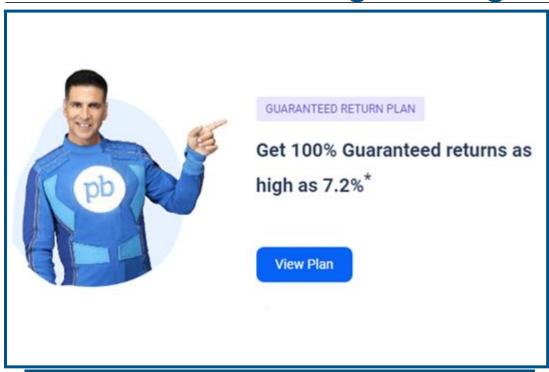
Creating awareness for the need of insurance products by emphasizing on the social belief systems



Savings plans

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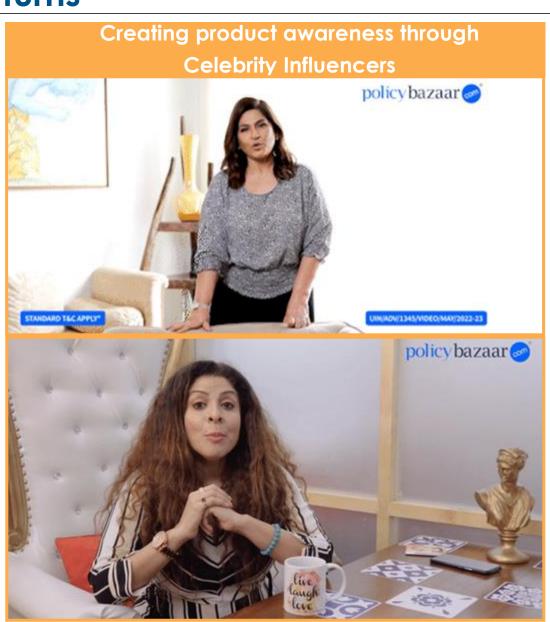
Differentiated offering with higher returns



Returns upto 7.2%

Returns beating Fixed / Term Deposit Interest Rates

Tax free for PB customers



Health Insurance

HEALTH INSURANCE



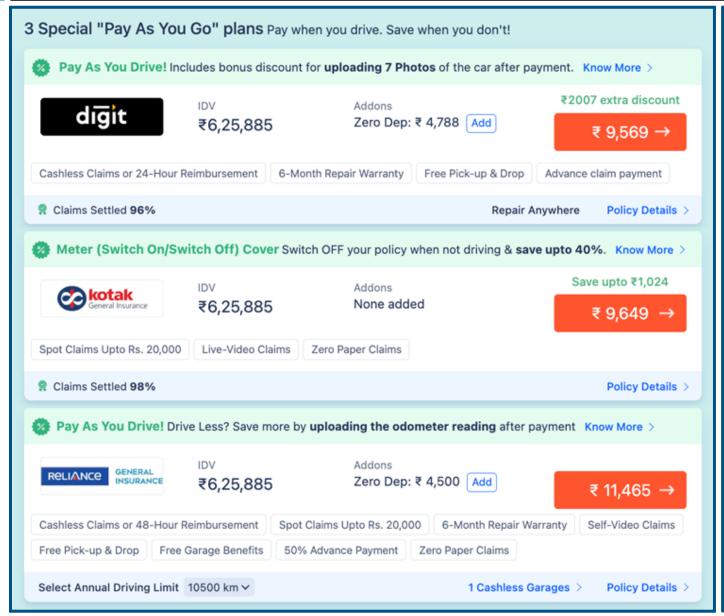
Unbundled offers & category specific benefits

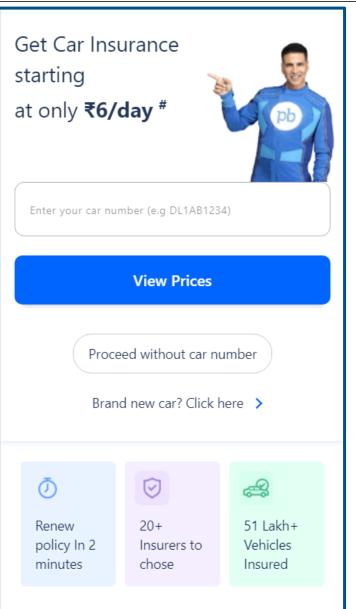
Health insurance with OPD Cover Unbundled offers: Choose the features you want! policy bazaar 🥌 SBI general ADITYA BIRLA SURAKSHA AUR BHAROSA DONO HAR FAMILY HOGI INSURED Health Insurance **Policy benefits MAGMA HDI** BAJAJ Allianz (11) General Insurance Company Ltd. These benefits are part of your insurance cover. You can check plans as per your desired benefits digit HEALTH INSURANCE Pre-hospitalization covered Post-hospitalization covered Specialized Maternity Benefits Day care treatments No claim bonus SBI general digit Restoration benefits Free health checkup Health Insurance SURAKSHA AUR BHAROSA DONO BAJAJ Allianz (11) **Royal Sundaram** Doctor consultation and pharmacy Maternity cover General Insurance TATA AIG m Manipal Cigna Apply filters

Motor Insurance



Usage based plans: Pay-As-You-Drive







A data & technology driven approach to change the insurance landscape

User friendly interface assisting customers throughout the lifecycle Compare Premiums in 30 Seconds **Payment and Plan Summary** 60 yrs 98.6% 1.174 monthly Pay using Credit Card Enter Your Name 60 yrs Debit Card Credit Card Net Banking 60 yrs Mobile Number Max Limit: 85 yrs Compare & Save Big **EGONLife** 60 yrs Please do not Press "Back" or "Refresh" the Page By clicking on "Compare" you, agreed to our Privacy Policy and Terms of use Fill-in customer details Compare products across insurers Self video inspection (Motor) Easy payment or Telemedical (Life / Health) process or upload docs

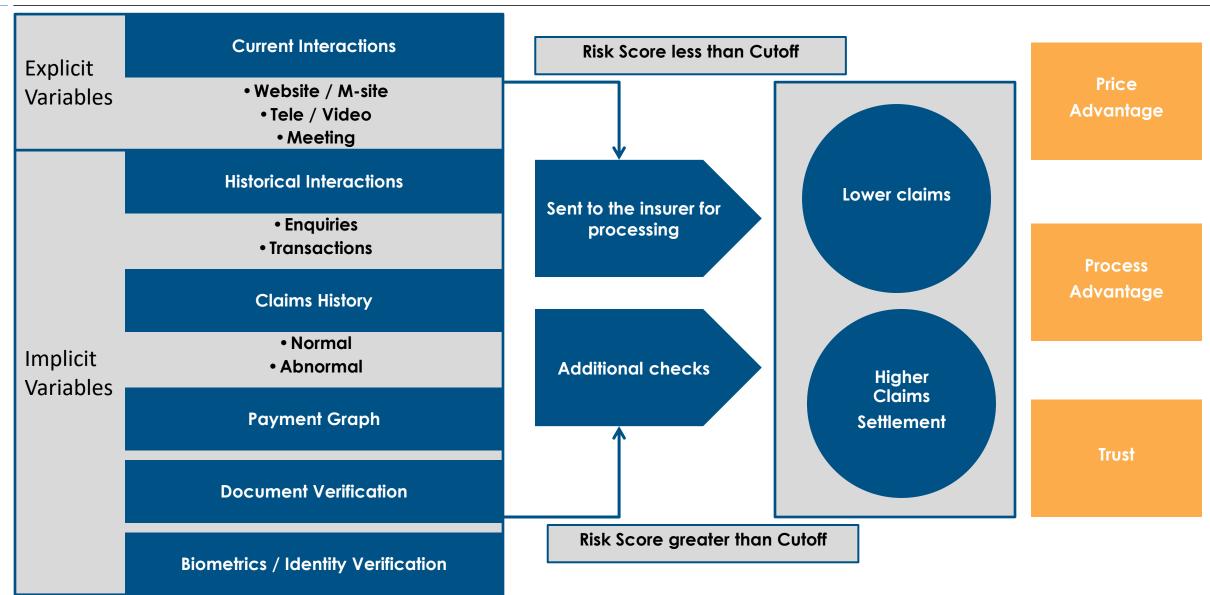


Unique customer journey through Chatbots

- ✓ Handles customer queries resulting in faster fulfilment
- ✓ Response within a minute
- ✓ Increased Unassisted Share of Business



PB Risk framework used to detect fraud





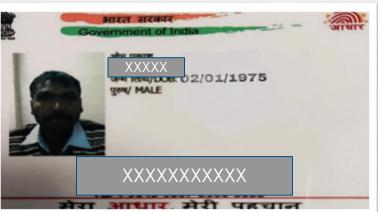
Risk framework: Fraud Detection

FLAGS

- Client booked 4 policies in a span of 20 days
- True caller not matching (No Name)
- PAN & Aadhar Card seem edited
- Recently made PAN Card in year 2022
- Overall profile suspicious

Booking Date	Customer Name	Insurer	Sum Assured	APE	Profile	Annual Income
24-05-2022	xxxxxx	А	2,73,120	27,312	Salesman	2,87,950
24-05-2022	xxxxxx	Α	2,51,016	27,888	Salesman	2,87,950
20-05-2022	xxxxxx	В	12,48,000	48,000	Salesman	2,87,950
4-05-2022	XXXXXX	С	2,24,457	56,436	Salesman	2,879,50



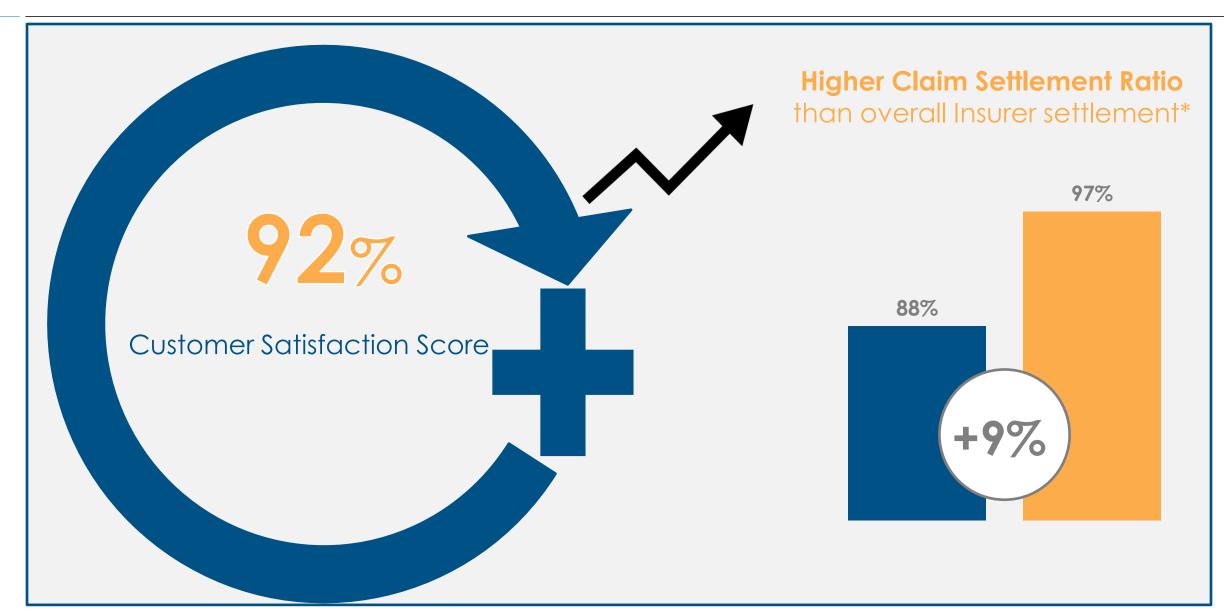


Fraud detection: File declined by all insurers





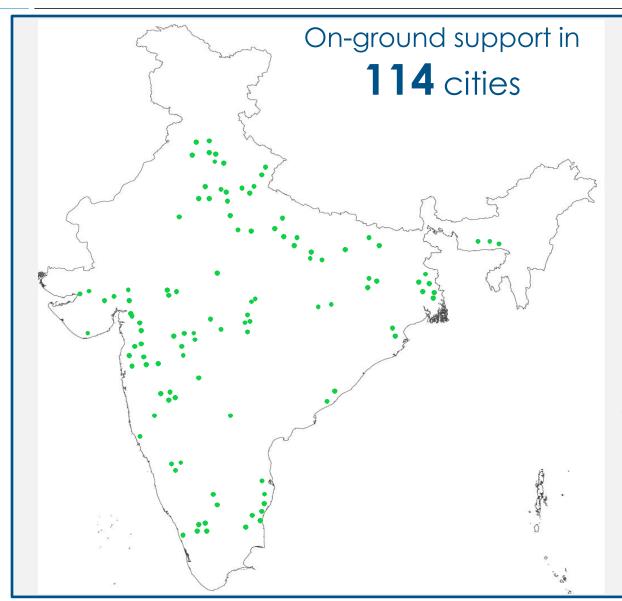
Claims Settlement: Health Insurance



^{*} For one insurer with a significant share of biz



Claims Assistance: 30 mins TAT



24X7 Dedicated Helpline

1800-258-5881



Dedicated Relationship Manager

Call or Whatsapp Relationship Manager at any time for any assistance



30 min On-ground support

Claims expert visits home or hospital and help in claim settlement within 30 mins



Assistance on rejected claims

500+ rejected claims are reopened & approved every month

Claims Assistance



On-ground dedicated assistance at the time of claims



Dedicated relationship manager for online & offline support



On-ground support in 114+ cities Walk-in stores in 37 cities



Free grief support programs
For beneficiaries of term insurance
in case of an unfortunate demise

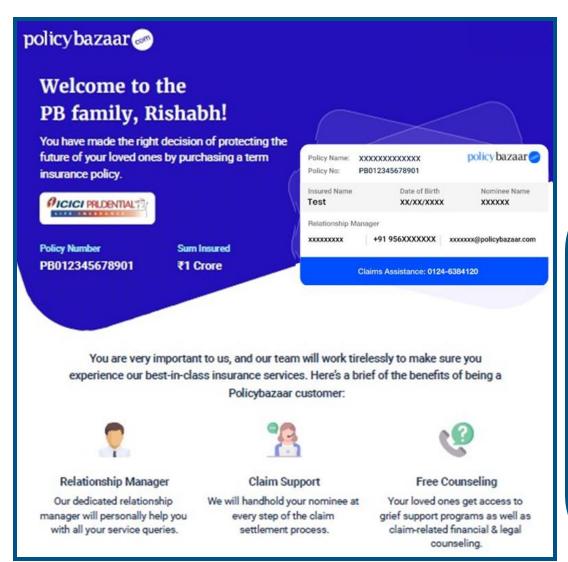


Jorhat (Assam)

Claims Assistance

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Handy kit for claims



Physical card sent to the customer, which they can safely keep with themselves or with the nominee



Claims



Live grievance redressal events





Customer Testimonials



"I raised a claim for my grandson's treatment but the same was unexpectedly rejected. During this event, my claim was approved within minutes. It's because of initiatives like this that common people like us feel that buying insurance is a good idea."

SURENDRA ARORA, 60

(Health Insurance Customer)



Customer Testimonials



"My mother's health claim was rejected and I was getting no help from anywhere. Then recently, my PB advisor informed me about their "Claim Samadhan Divas" initiative. He promised my claim would get a fair chance. Surprisingly, my claim was approved in barely 5 minutes."

MOHIT AGGARWAL, 22

(Health Insurance Customer)



Support in regional languages

Customer Testimonials – Email

Reason of Claim - Dengue

Claim Payout – INR 4 Lacs

में नानूराम जाट, मेरी पॉलिसी बाजार से आदित्य बिरला की एक पॉलिसी है सुशीला देवी के नाम से (7-00) मैंने फरवरी में एक क्लेम किया था

मेरी पहली बार बात आपके कर्मचारी प्रखर शुक्ला जी से हुई थी

उन्होंने मुझसे सारे कागज़ मेल पर मंगवाए और मेरा क्लेम फाइल किया

मेरे क्लेम में हर हफ्ते कोई न कोई केरी लगा दी जाती थी मैं थोड़ा परेशान हो गया था कि क्या मुझे क्लेम मिलेगा भी या नहीं

लेकिन प्रखर जी ने कभी भी मुझे हतोत्साहित नहीं होने दिया और हमेशा मेरी बात सुनी और मेरी एक एक क्वेरी का जवाब कंपनी को दिया

अंत में 10 जून को मेरा क्लेम पास हो गया और 27 जून को पैसा मेरे खाते में आ गया

में हमेशा पॉलिसी बाजार का शुक्रिया करूंगा की मेरा क्लेम करवाया गया और इसके विशेषकर Prakhar Shukla PW24672 और उनकी टीम का हाथ है

बहुत बहुत धन्यवाद आप सभी का

आभार सहित

नानूराम जाट



Customer Centricity is the key for us – reflective in 86% CSAT



Service Experience

- Pre-fill KYC details using CKYC and eKYC integrations, a central system for multiple purchases
- Medicals done at home enabled by insurer partners using dedicated Phlebotomists
- Automated documentation and other processes using tech, system based endorsements
- Use of mobile phone app-based videos for motor insurance surveys



Relationship Management

- 360 degree view
- Centralized KYC documentation
- Nominee management
- Easy renewals, add-on / rider purchases, cross-purchases



Claims management

- On-ground support for Health & death claims in 114 cities
- App-based claims assistance during motor insurance claims, seamless coordination with consumer / surveyor / garage / insurer
- Assistance at the time of maturity for savings products



paisabazaar 🧀

INDIA'S LARGEST DIGITAL MARKETPLACE FOR CONSUMER CREDIT

CREDIT



~19 lacs
Monthly Enquiries
(credit products) ^





~₹12,000 Cr Loan disbursals ARR*



~16 lacs
Transactions ARR^

~3.1 Cr Credit Score consumers^







Consumer enquiries[^] from

1,000+ cities

~22 lacs
New consumers added in
Q2 FY23



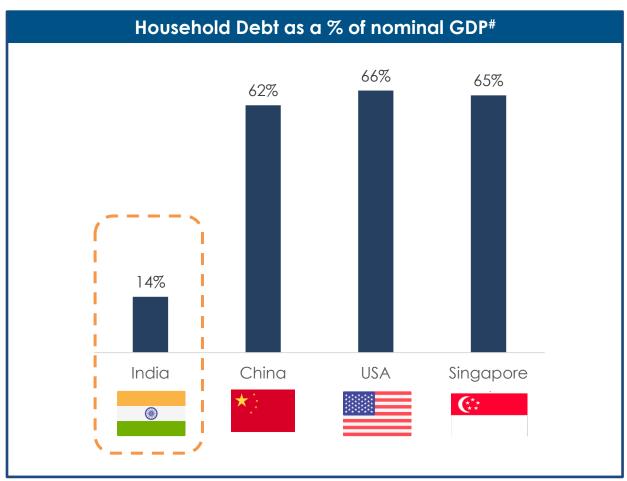
Acquiring a consumer every ^

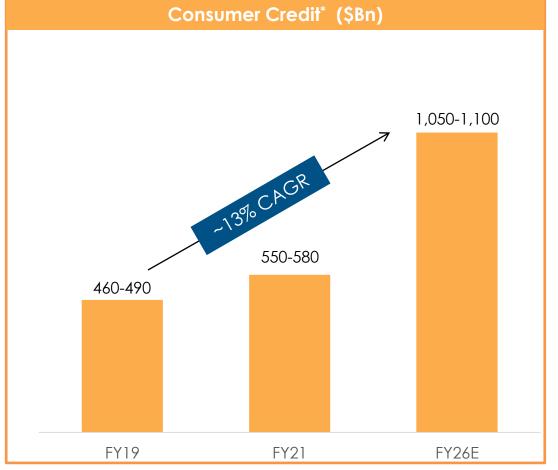
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India continues to have one of the lowest credit penetration paisabazaar Credit Market expected to grow strongly

Under penetration in India's Consumer Lending

Fast-growing consumer credit market in India

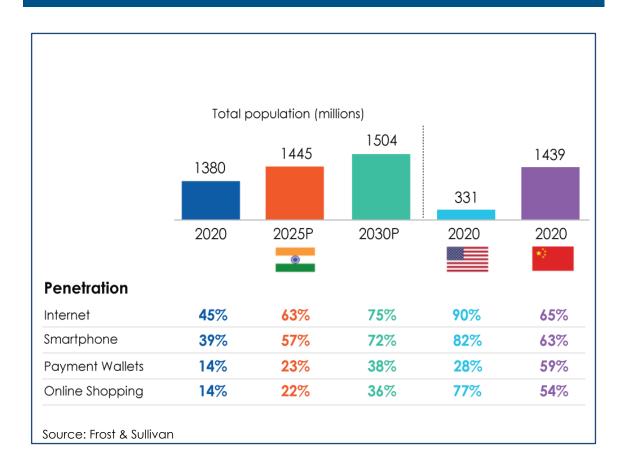




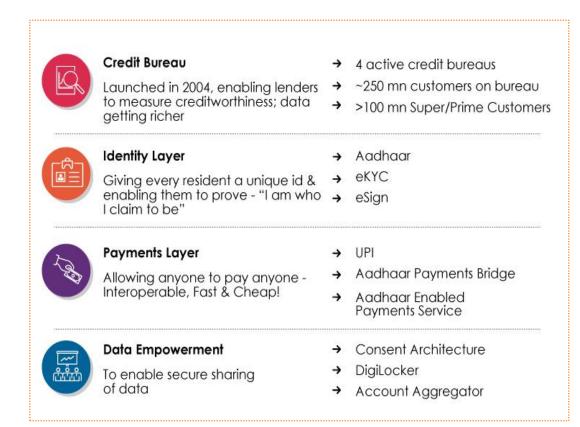


Rapid Digitization & world-class Infrastructure can be game-changers

India's paradigm shift towards digitization

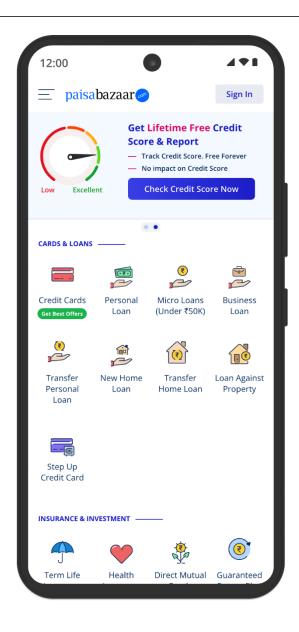


Gold-standard digital infra layers in place





Paisabazaar: Platform of Choice for India's credit needs





~13%[^] of India's active credit score consumers^{*} on Paisabazaar



~10%* of Credit enquiries in India happen on Paisabazaar



Independent, unbiased & transparent platform with E2E assistance



60+ partnerships including large banks, NBFCs & fintechs



Best offers always - For all consumers
Industry-first "Chance of Approval" algo to maximize approval rate



Disbursals growing 94% YoY, Card issuance growth 419% YoY

Q2'23 Sep'22

Disbursals (₹ Cr) ~12,000 COVID year 6,607 6,550 5,102 2,917 2,926 1,639 1,506 1,149 539

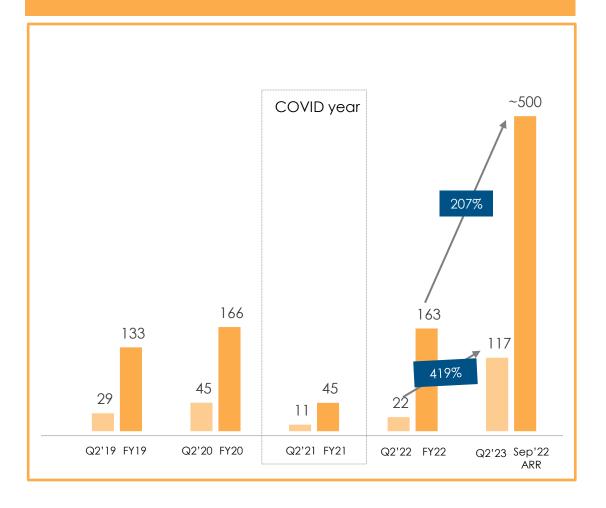
Q2'21 FY21

Q2'22 FY22

Q2'19 FY19

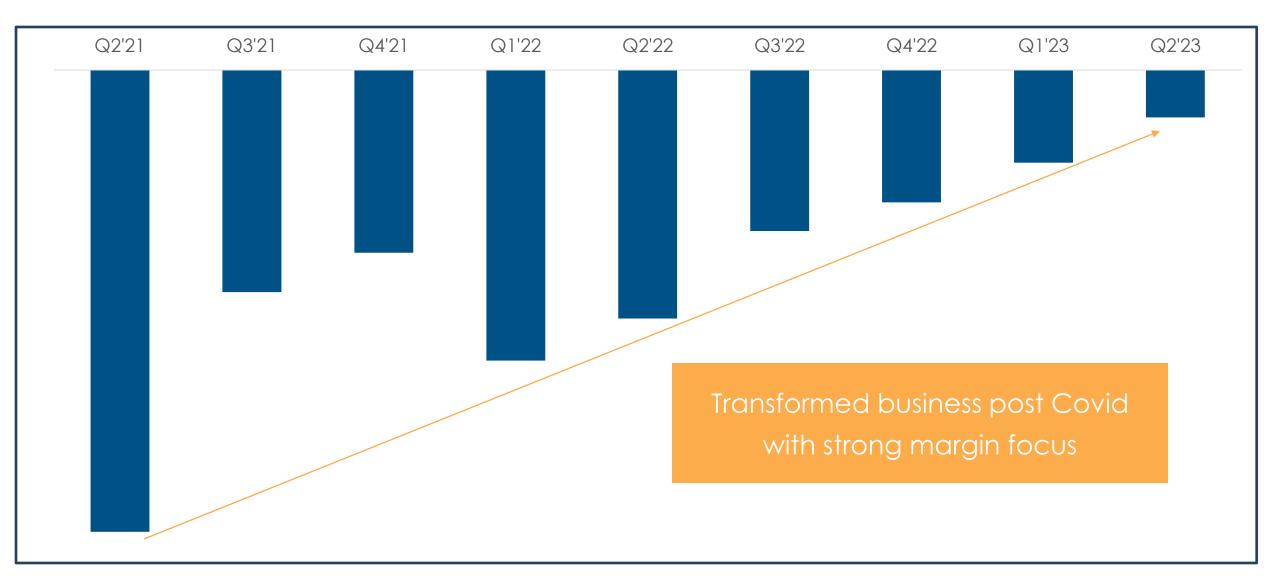
Q2'20 FY20

Credit cards issuance ('000s)



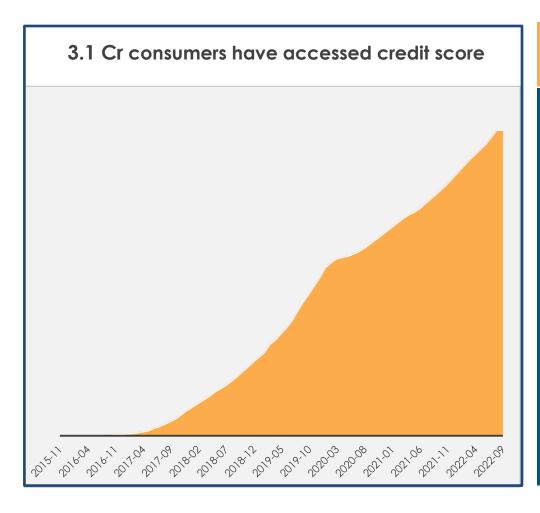


Lending business EBITDA margin moving towards profitability





Credit Score Platform: Helping India being credit aware & credit fit

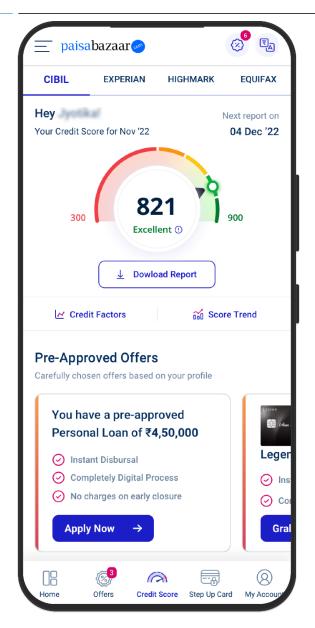


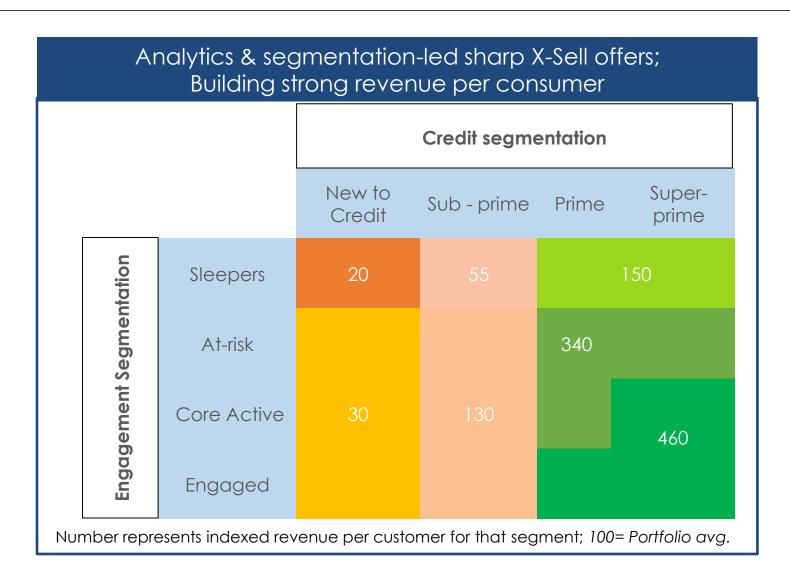
Strong product proposition

- ✓ Free for life always, with monthly updates
- ✓ Access to credit score from all 4 Credit Bureaus in the country
- ✓ Digital & instant process enabling ease of access
- ✓ Available in 5 different languages
- ✓ Intelligent, personalised recommendations for best products or to build score
- ✓ Creating new products to cover industry supply gaps



Credit score: Deep analytics driving product innovation & monetization

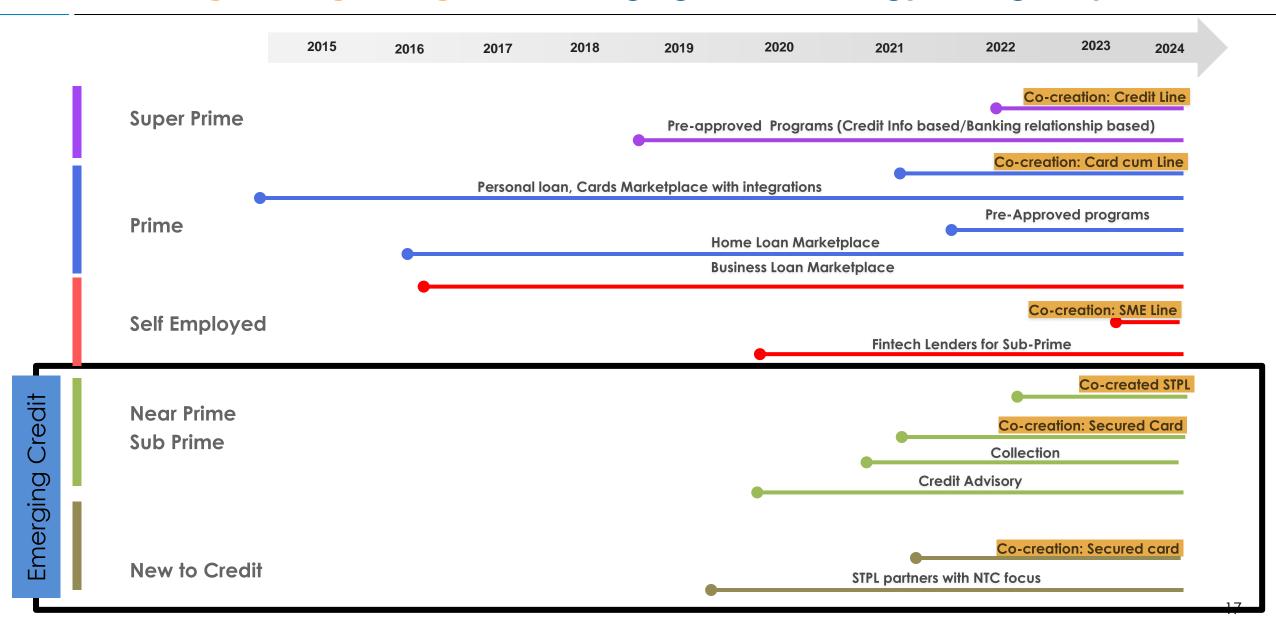




Economies of segmentation

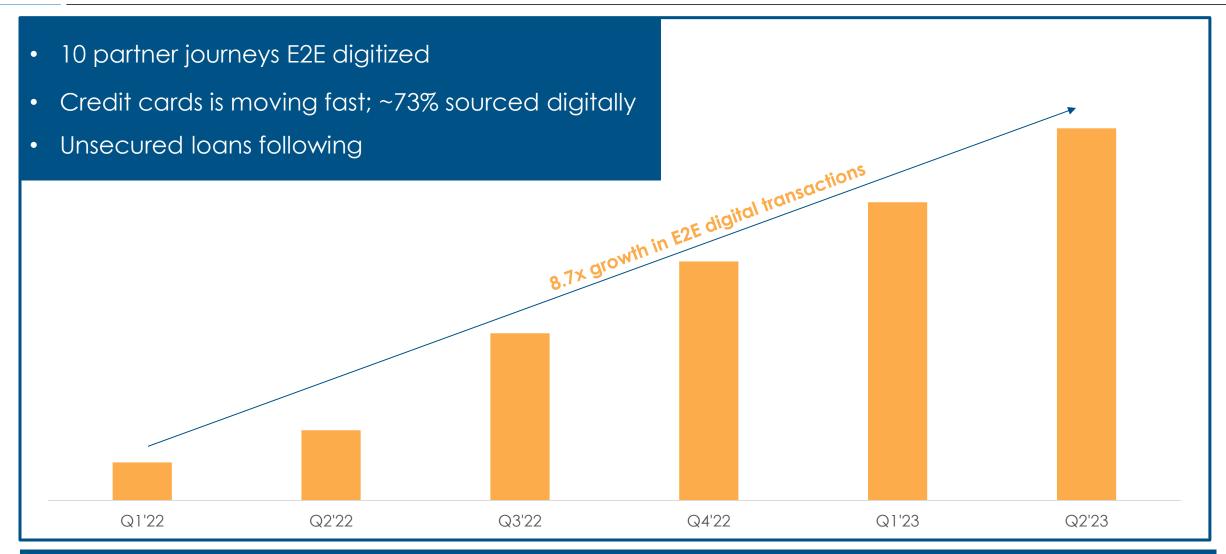


Prime segments growing well; emerging credit strategy taking shape



policybazaar paisabazaar

Digitization play becoming significant Paisabazaar E2E digital growing



Digitization



Case Study: Best-in-class CX with Piramal Finance* using Digital Stack



C Piramal

paisabazaar 📀

Congrats

You are Pre-Approved for a personal loan of

₹5,00,000

(₹) Instant Loan Disbursal into your account

Complete Digital Journey under 5 mins

I'm Interested

Personal Loan issued by **Piramal**

✓ I hereby authorize Paisabazaar & Piramal Capital And

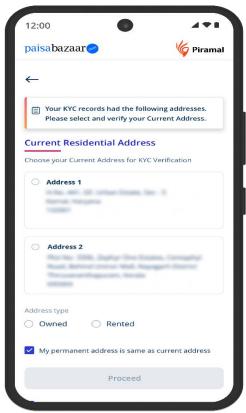
✓ I hereby expressly and irrevocably authorize Piramal Capital & Housing Finance Ltd... + More

By submitting this form, you have read and agreed to the Credit Report Term of Use. Terms

Housing Finance Limited (PCHFL)... + More

No Physical Documents required

1. Loan Offer Selection



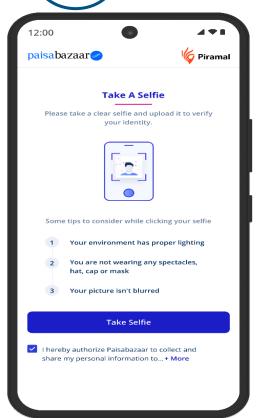


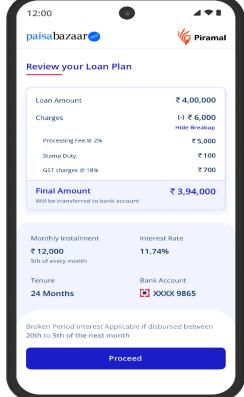
2. Details Verification

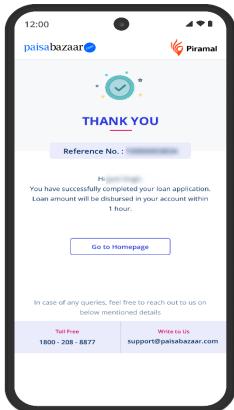
Seamless Process



3. Offer Acceptance







Instant disbursal

• E2E on PB platform – superlative experience for consumers



Emerging credit strategy improving monetization further



Significant underserved opportunity

High Rejection

Our strategy

INCREASING PRODUCT OPTIONS

- Small tickets loans(STPL)
- Secured Credit Card & advisory to help build score



rates

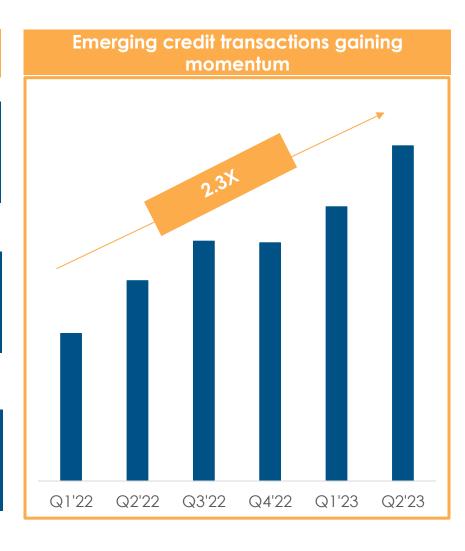
EXPANDING SUPPLY: CO-CREATION

- Consumer ownership; Integrated post acquisition process
- Access to better offers



BUILDING DIGITIZED PROCESSES

- E2E disbursal/Issuance journey
- Paisabazaar Journey ownership





Co-created products: Scaling acquisition & consumer engagement











Working with partners across the spectrum

Live Partnerships

SBM Bank



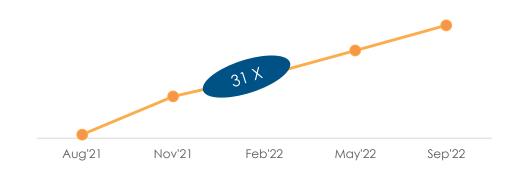
Credit Line







31X acquisition in 14 months



New Partners



- Launched Personal Loan in Sep'22
- Super Prime/Prime segment



- Launched STPL product: FMCG of lending
- Focus on building strong repeat purchase

Credit card spends gaining momentum

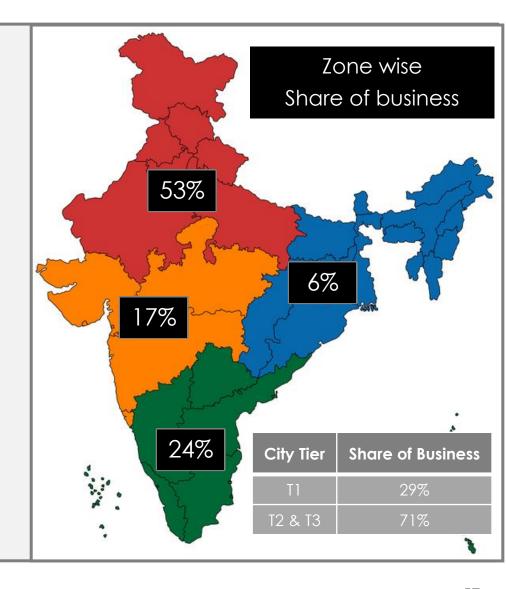


New initiatives



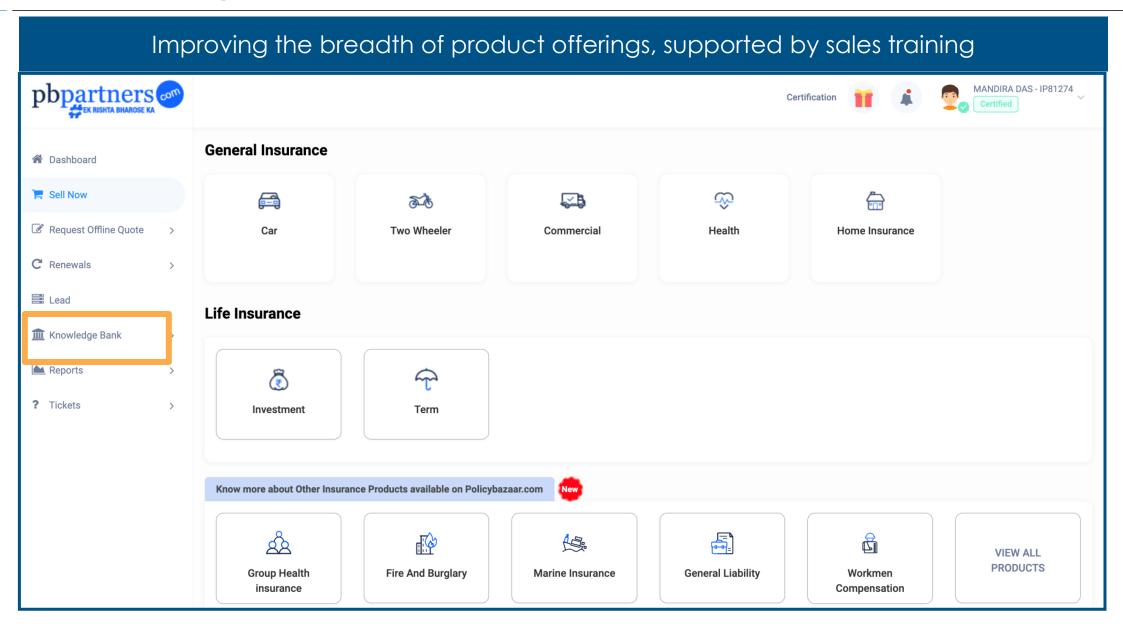
Sustained market leadership & Increasing efficiency

- A platform for independent sellers of Insurance and other financial products
 - > Enable sellers to sell across Products and Suppliers via an app
 - Tech based platform for Research, Issuance, and Customer Management
- Market Leadership in Premium as well as technology platform
- Highest proportion of non-motor business in the industry at 20%.
- Improvement in sales & marketing efficiency
- Expanding reach in the country
 - Present in 13.8k pin codes out of 19.1k pin codes in India
 - Tier 2 & Tier 3 cities contribute 71% of the business



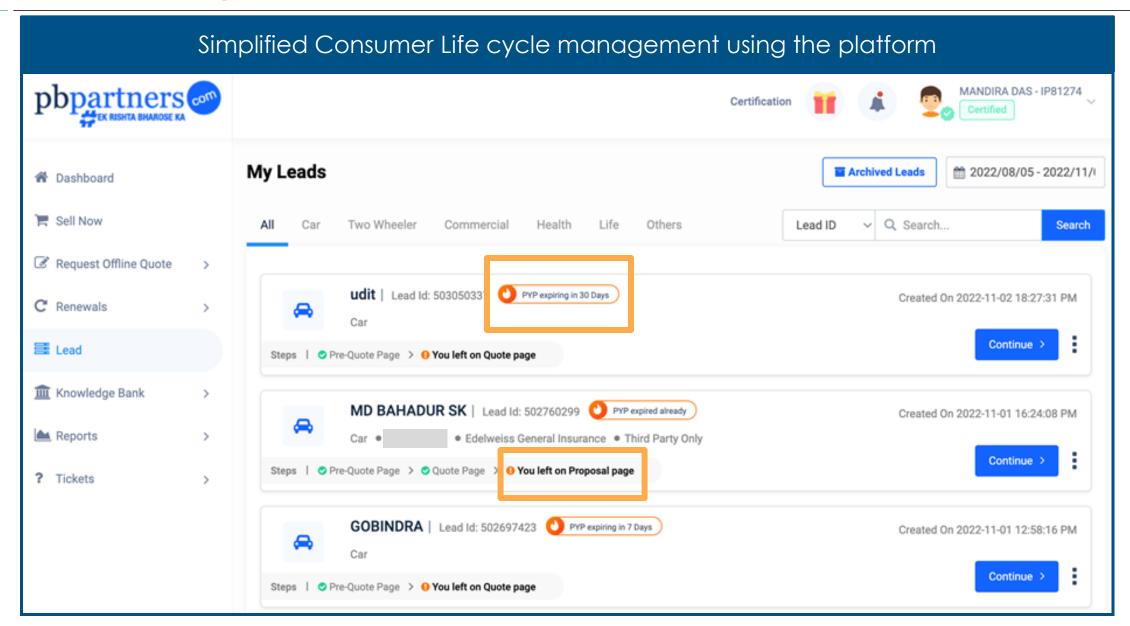


First-in-industry tech initiatives





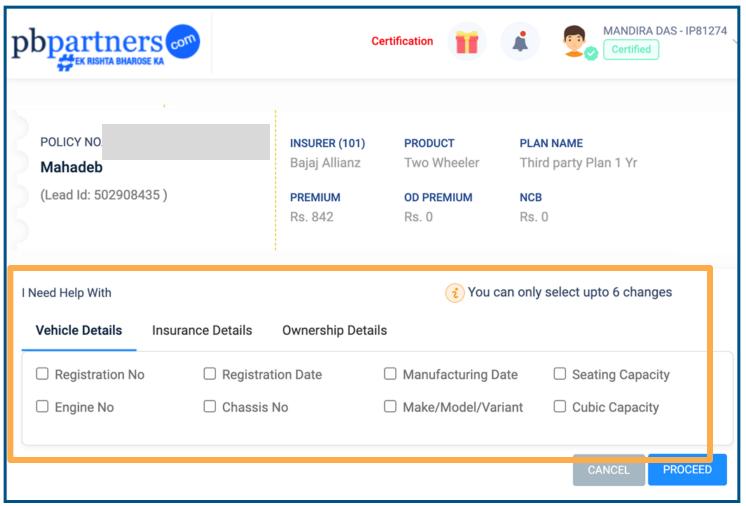
First-in-industry tech initiatives

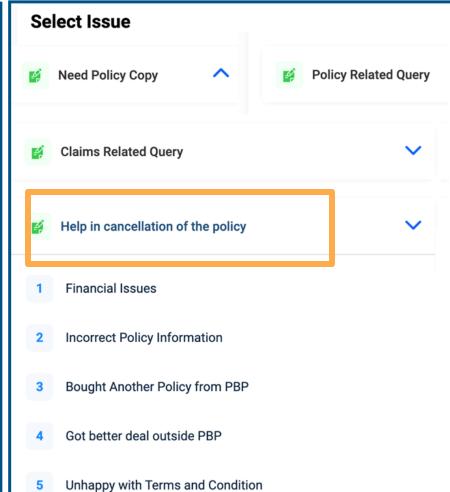




First-in-industry tech initiatives

Self-help features: Endorsements, Cancellations & Refunds





UAE Operations

Premium Grew 110% YoY



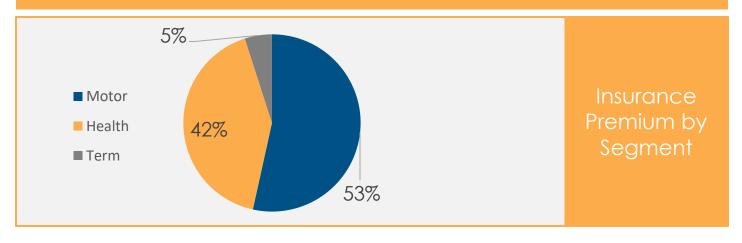
Started operations in FY19

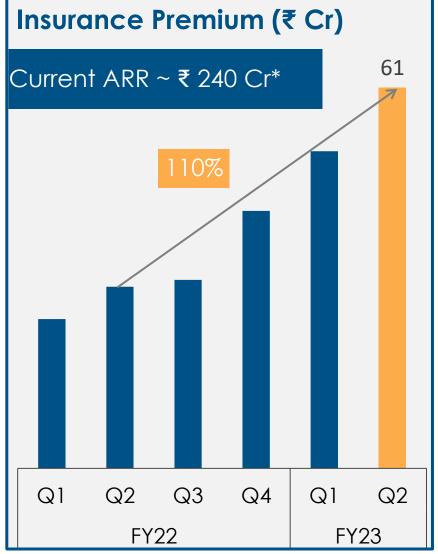
Focus on Health and Life insurance

No 1 in website traffic

Other Financial products also on the same platform Loans (Personal, Car, Home) & Credit cards

Continued focus on protection against death, disease & disability





END

For any queries please email: investor.relations@pbfintech.in

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