







Earnings Call
Quarter ended September 2025

# What do we do?

#### **PB Fintech**

The umbrella entity comprising of India's leading marketplaces that offer end-to-end insurance & credit solutions to consumers with an aim to help the Indian middle class secure social security – financial protection against death & disease, child education planning, pension planning & access to credit. Our platforms simplify complex choices, present personalized solutions & enable smart financial decisions. We leverage technology & data to drive product & process innovation for our partners as well as for our own operations. Our business model benefits from network effects resulting from consumer-pull, deep understanding of risk & best-in-class service.

#### Policybazaar

Insurance marketplace focused on the Indian middle-class families buying protection against the 3Ds (Death, Disease and Disability)

We provide end-to-end insurance solutions to the retail consumers (choice of products, the most convenient way of buying and policy management & claim support). We believe that the quality of business, which includes honest customer declarations, sharp risk assessment and complete product disclosure, is critical for the long-term growth of the industry, and we are a positive force in that endeavor.

Apart from our offerings to retail customers, we also cater to corporate clients under **PB for Business.**We also operate in UAE under the brand name **Policybazaar.ae** 

#### Paisabazaar

Credit marketplace focused on credit availability and convenience for all We provide credit options across consumer segments and help them make the right decisions using proprietary algorithms. Paisabazaar is also the largest destination for consumers to access their credit scores and manage the same.

#### **PB Partners**

Enablement platform for about 380k partners to help them manage insurance sales using technology. **PB Connect** is akin to PB Partners albeit in the credit space.



## Key Highlights: Q2 FY26

Total Insurance Premium is at ₹7,605 Cr, a growth of 40% YoY Total Lending Disbursal is at ₹8,570 Cr, a growth of 102% YoY

Protection (Health & Term Insurance) New Premium grew 44% YoY

Core Online Insurance Premium grew 34% YoY

Core Lending Disbursal continues to be stressed with a decline of 33% YoY, up 9% QoQ

New initiatives further strengthen leadership positions with increased growth momentum
PB Partners premium growth accelerated to 56%
PB UAE profitable for three quarters now

Total Revenue grew 38% YoY to ₹1,614 Cr PAT grew 2.6x YoY from ₹51 Cr to ₹135 Cr (1.77% of total premium)

Premium is calculated assuming no GST exemption on insurance for Sep 22-30, 2025

<sup>•</sup> For like-to-like comparison, excluding GST in both years: Q2 FY26 Premium ₹7,157 Cr (+39% YoY), Protection New Premium: +43% YoY, Core Online Premium: +33% YoY, PAT (% of Premium): 1.9%



#### Overall business Q2 YoY



#### Revenue grew at 38% YoY with improving margins

		Q2 FY25			Q2 FY26		YoY			
₹ Crores	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives	
Premium	5,450	3,922	1,528	7,605	5,263	2,342	40%	34%	53%	
Revenue Insurance Credit	1,167	761 624 136	407	1,614	958 852 106	655	38%	26% 36% (22)%	61%	
Contribution (non-GAAP)#	319	319	0	464	428	36	46%	34%	Undef	
Contribution %	27%	42%	0%	29%	45%	5%				
Adjusted EBITDA (non-GAAP)	56	106	(50)	156	183	(27)	180%	73%	46%	
Adjusted EBITDA %	5%	14%	(12)%	10%	19%	(4)%				

- Core Online Businesses include Policybazaar & Paisabazaar
- New Initiatives include PB Partners, PB for Business, PB UAE & PB Connect
- # Contribution: Revenue minus Direct Costs (Employee direct cost + Acquisition Marketing)
- Online brand acquisition spend is included as a part of fixed costs
- Adjusted EBITDA is non-GAAP measure excluding ESOP charges
- PB connect was a secured credit distribution pilot started in Q2 FY25 which generated ₹7 Cr revenue with a net investment of ₹3Cr, and was included in the core credit business in Q2 update. With the increased scale, it is classified under New Initiatives since Q3 update
- Premium is calculated assuming no GST exemption on insurance for Sep 22-30, 2025; for like-to-like comparison, excluding GST in both years: {Total, Core, New}: Q2 FY25 {₹5,156 Cr, ₹3,643 Cr, ₹1,513 Cr}, Q2 FY26 {₹7,157 Cr, ₹4,842 Cr, ₹2,316 Cr}, YoY {39%, 33%, 53%}
- Impact of ₹1.09 Cr in FY23-FY26 (FY23: ₹4 Lacs, FY24: ₹10 Lacs, FY25: ₹94 Lacs, Q1FY26: ₹1 Lac) due to amalgamation of Makesense Technologies; financials restated



#### Overall business Q2 QoQ



#### Revenue grew at 20% QoQ with improving margins

		Q1 FY26			Q2 FY26			QoQ			
₹ Crores	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives		
Premium	6,616	4,532	2,084	7,605	5,263	2,342	15%	16%	12%		
Revenue	1 240	834	E1.4	1 /14	958	/55	2097	15%	0707		
Insurance Credit	1,348	732 102	514	1,614	852 106	655	20%	16% 4%	27%		
Contribution (non-GAAP)#	371	344	27	464	428	36	25%	24%	33%		
Contribution %	28%	41%	5%	29%	45%	5%					
Adjusted EBITDA (non-GAAP)	89	120	(31)	156	183	(27)	75%	53%	12%		
Adjusted EBITDA %	7%	14%	(6)%	10%	19%	(4)%					

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#### **Overall business H1**



#### Revenue grew at 36% with improving margins

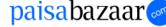
		H1 FY25			H1 FY26		YoY			
₹ Crores	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives	
Premium	10,321	7,279	3,042	14,221	9,795	4,426	38%	35%	46%	
Revenue Insurance Credit	2,178	1,425 1,159 267	752	2,962	1,792 1,584 207	1,170	36%	26% 37% (22)%	55%	
Contribution (non-GAAP)#	603	605	(2)	836	773	63	39%	28%	Undef	
Contribution %	28%	42%	0%	28%	43%	5%				
Adjusted EBITDA (non-GAAP)	105	198	(93)	245	303	(57)	134%	53%	38%	
Adjusted EBITDA %	5%	14%	(12)%	8%	17%	(5)%				

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- Impact of ₹1.09 Cr in FY23-FY26 (FY23: ₹4 Lacs, FY24: ₹10 Lacs, FY25: ₹94 Lacs, Q1FY26: ₹1 Lac) due to amalgamation of Makesense Technologies; financials restated



## **Overall business**

## policy bazaar paisabazaar



#### H1: PAT grew 214% YoY to ₹220 Cr

₹ Crores	Q2 FY25	Q2 FY26	H1 FY25	H1 FY26
Adjusted EBITDA (non-GAAP)	56	156	105	245
ESOP Charges	64	58	128	113
EBITDA	(8)	98	(47)	132
Depreciation	29	34	54	67
Finance Cost	9	9	15	18
Other Income	106	85 <sup>*</sup>	206	183
Exceptional item	0	0	41	0
Tax	9	7	20	15
PAT	51	135	111	220
PAT (exc. Exceptional)	51	135	70	220

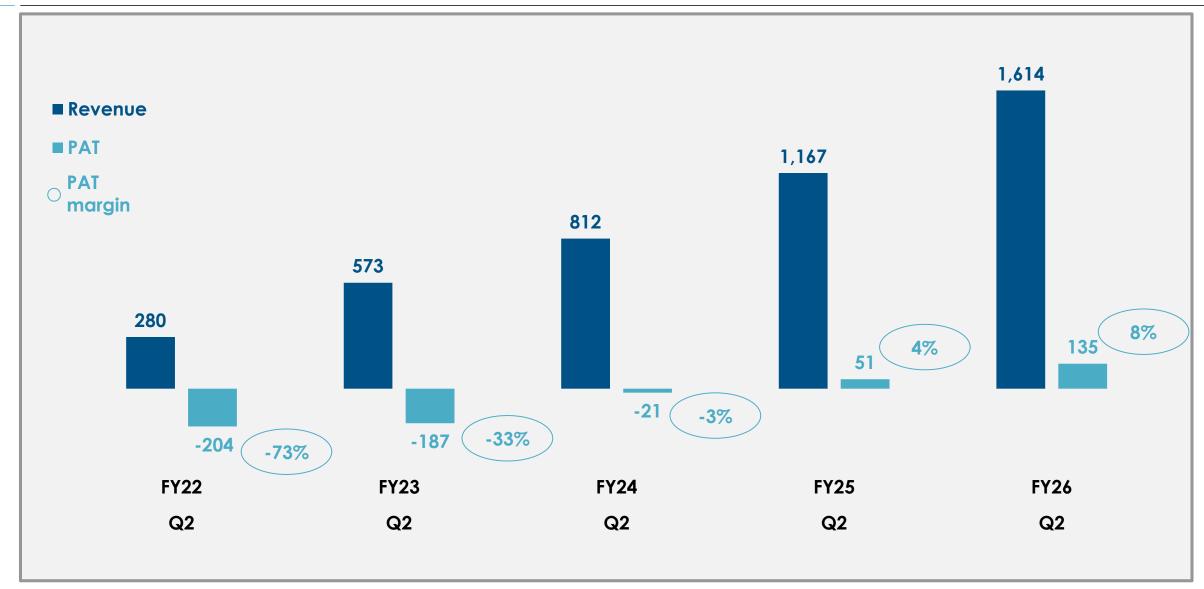
 <sup>\*</sup> Q2FY26 includes the impact of investment in PB Health of ₹539 Cr

<sup>•</sup> Impact of ₹1.09 Cr in FY23-FY26 (FY23: ₹4 Lacs, FY24: ₹10 Lacs, FY25: ₹94 Lacs, Q1FY26: ₹1 Lac) due to amalgamation of Makesense Technologies; financials restated



#### Overall business Q2

#### Consistent & significant growth in Revenue & PAT since Public Listing

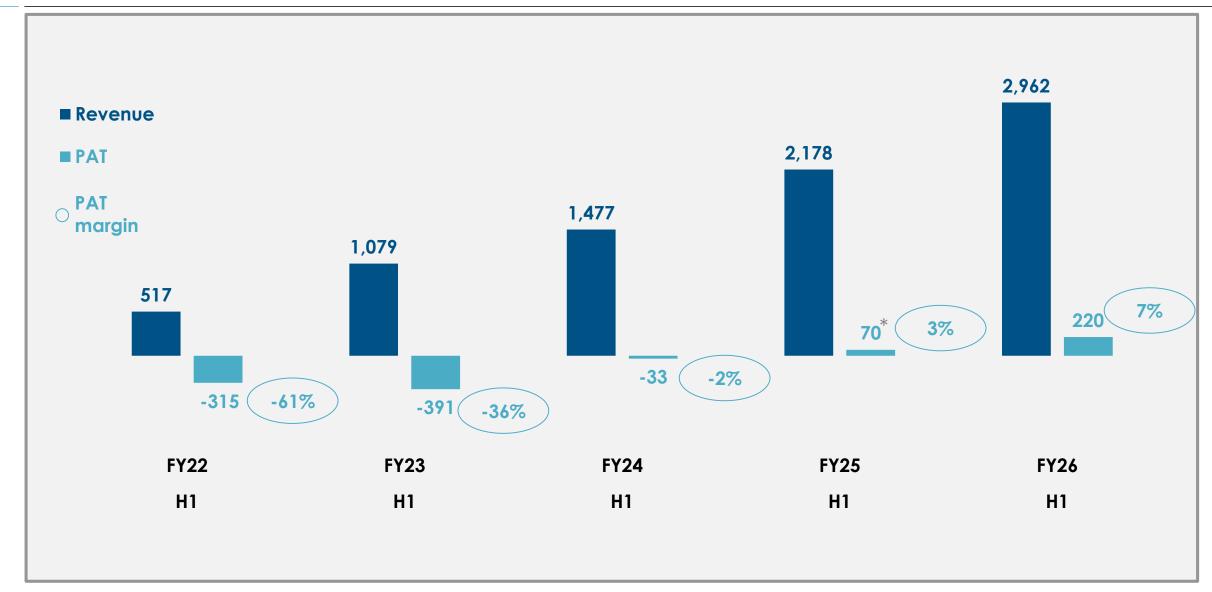


<sup>•</sup> Impact of ₹1.09 Cr in FY23-FY26 (FY23: ₹4 Lacs, FY24: ₹10 Lacs, FY25: ₹94 Lacs, Q1FY26: ₹1 Lac) due to amalgamation of Makesense Technologies; financials restated



## **Overall business H1**

#### Consistent & significant growth in Revenue & PAT since Public Listing

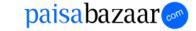


<sup>• \*</sup>PAT excluding Exceptional item of ₹41 Cr in Q1 FY25

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## policy bazaar 🧒



## Overall business: Rolling 12 months

#### Revenue grew 3x in 3 years; PAT 1.7% of the total premium

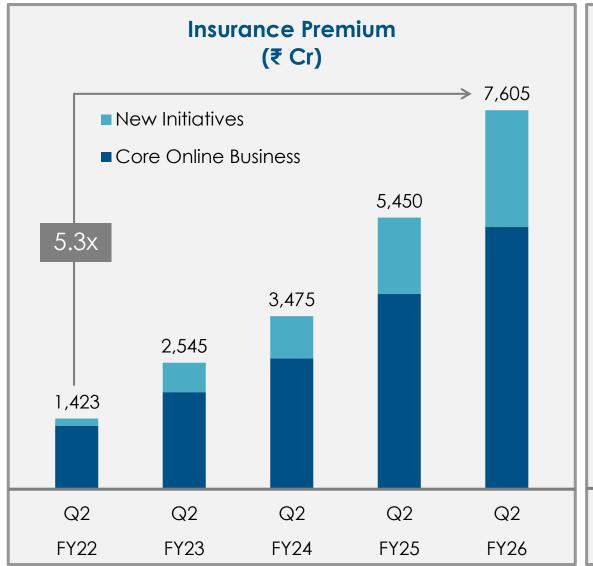
12 months ending (₹ Cr)	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25
Premium	6,975	7,811	8,932	10,179	11,589	12,170	13,100	14,334	15,875	17,734	19,709	21,583	23,486	25,231	27,386
Revenue	1,425	1,692	1,986	2,229	2,558	2,718	2,956	3,217	3,438	3,783	4,138	4,559	4,977	5,315	5,761
Contribution (non-GAAP)#	323	359	419	497	623	737	844	942	1,028	1,092	1,164	1,235	1,366	1,453	1,599
Contribution %	23%	21%	21%	22%	24%	27%	29%	29%	30%	29%	28%	27%	27%	27%	28%
Adjusted EBITDA (non-GAAP)	(282)	(306)	(290)	(227)	(119)	(30)	36	103	144	170	213	252	332	372	472
Adj EBITDA %	(20%)	(18%)	(15%)	(10%)	(5%)	(1%)	1%	3%	4%	5%	5%	6%	7%	7%	8%
Adj EBITDA as % of Premium	(4.0)%	(3.9)%	(3.2)%	(2.2)%	(1.0)%	(0.2)%	0.3%	0.7%	0.9%	1.0%	1.1%	1.2%	1.4%	1.5%	1.7%
PAT*	(833)	(926)	(909)	(698)	(488)	(295)	(130)	(5)	64	95	167	202	311	377	461
PAT%*	(58%)	(55%)	(46%)	(31%)	(19%)	(11%)	(4%)	0%	2%	3%	4%	4%	6%	7%	8%
PAT* as % of Premium	(11.9)%	(11.9)%	(10.2)%	(6.9)%	(4.2)%	(2.4)%	(1.0)%	0%	0.4%	0.5%	0.8%	0.9%	1.3%	1.5%	1.7%

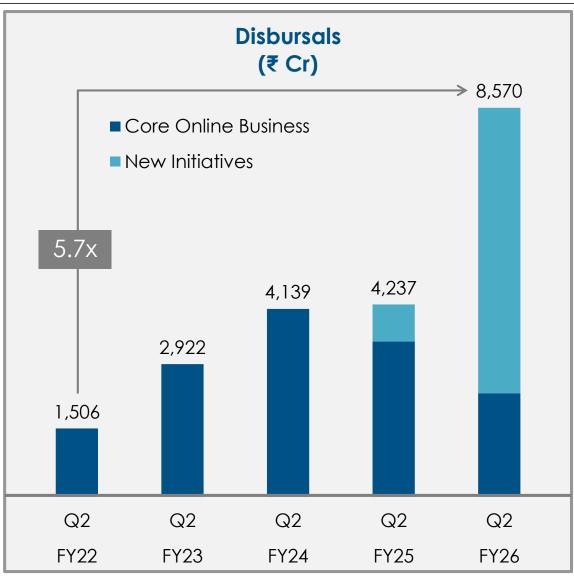
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## Q2: Insurance Premium grew 5.3x and Disbursal grew 5.7x



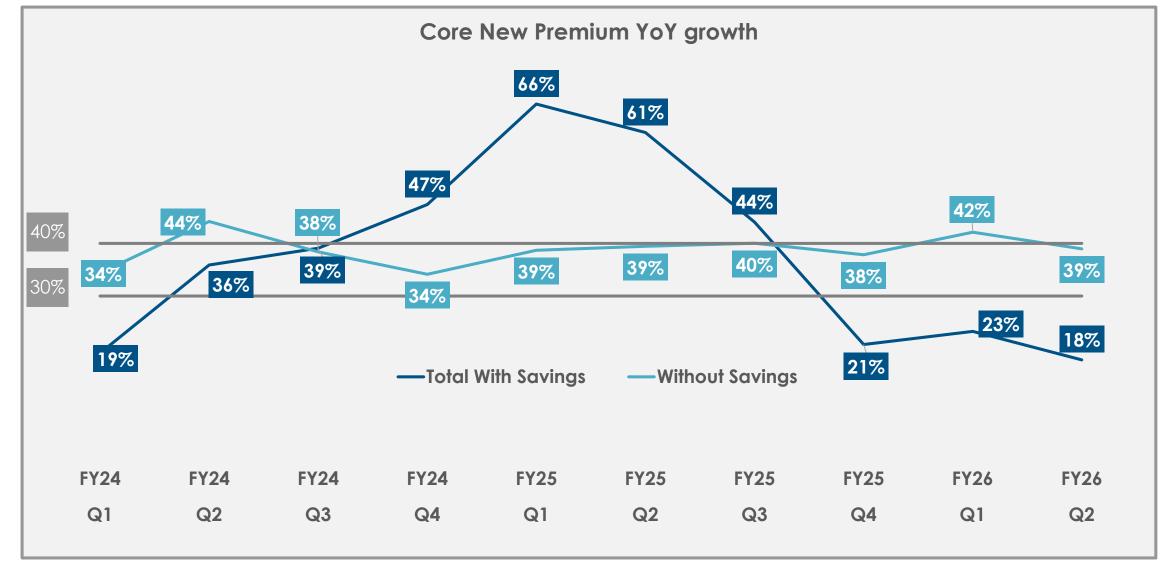


Premium is calculated assuming no GST exemption on insurance for Sep 22-30, 2025; for like-to-like comparison, excluding GST in all the years: Premium {Q2FY22, Q2FY23, Q2FY24, Q2FY25, Q2FY26}: {₹1,322 Cr, ₹2,393 Cr, ₹3,270 Cr, ₹5,156 Cr, ₹7,157 Cr}



# Steady growth continues for Core New Insurance Premium (net of Savings business)





Premium is calculated assuming no GST exemption on insurance for Sep 22-30, 2025

<sup>•</sup> For like-to-like comparison, excluding GST in all the years: Growth with savings {FY24 Q1, Q2, Q3, Q4, FY25 Q1, Q2, Q3, Q4, FY26 Q1, Q2} : {18%, 35%, 39%, 48%, 69%, 63%, 44%, 19%, 22%, 16% }
Growth without savings {FY24 Q1, Q2, Q3, Q4, FY25 Q1, Q2, Q3, Q4, FY26 Q1, Q2} : {35%, 44%, 39%, 34%, 38%, 39%, 39%, 38%, 41%, 38% }







## Core Online Business: Rolling 12 months

#### Revenue growth 32% CAGR with margin improvement from -1% to 18% in 3 years

12 months ending (₹ Crores)	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25
Revenue	1,200	1,337	1,484	1,591	1,710	1,855	2,043	2,211	2,375	2,524	2,687	2,865	3,073	3,242	3,439
Contribution (non-GAAP)#	459	542	629	690	741	818	905	980	1,061	1,113	1,166	1,221	1,326	1,384	1,494
Contribution %	38%	41%	42%	43%	43%	44%	44%	44%	45%	44%	43%	43%	43%	43%	43%
Adjusted EBITDA (non- GAAP)	(111)	(75)	(14)	53	107	171	227	277	324	348	385	423	501	528	605
Adj EBITDA %	(9%)	(6%)	(1%)	3%	6%	9%	11%	13%	14%	14%	14%	15%	16%	16%	18%

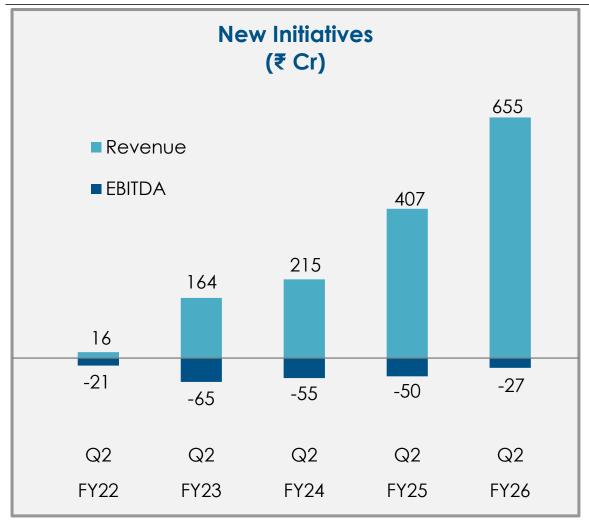
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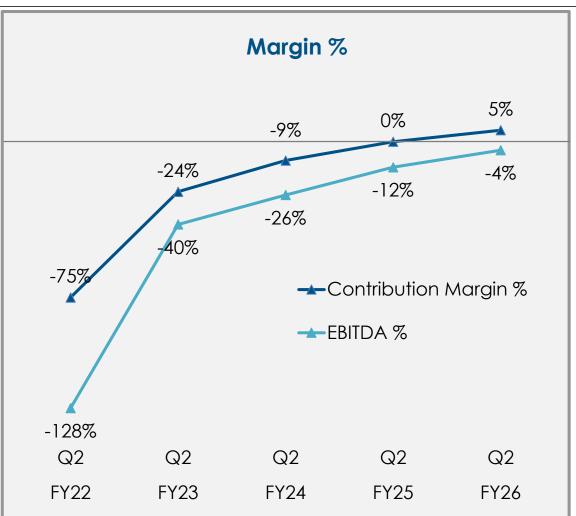


#### **Q2: New Initiatives**

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#### Continued leadership with accelerated growth & improving efficiency





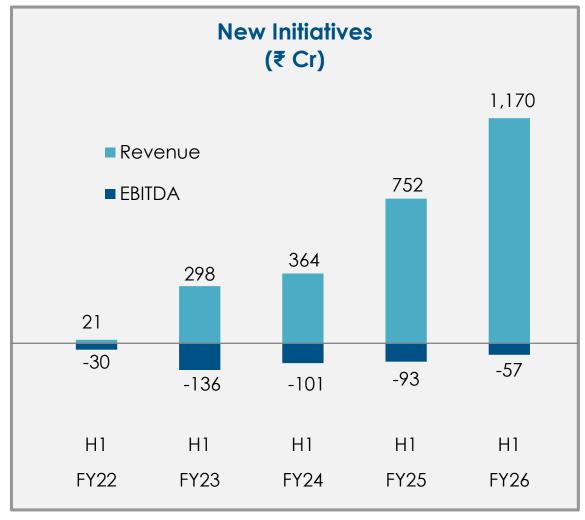
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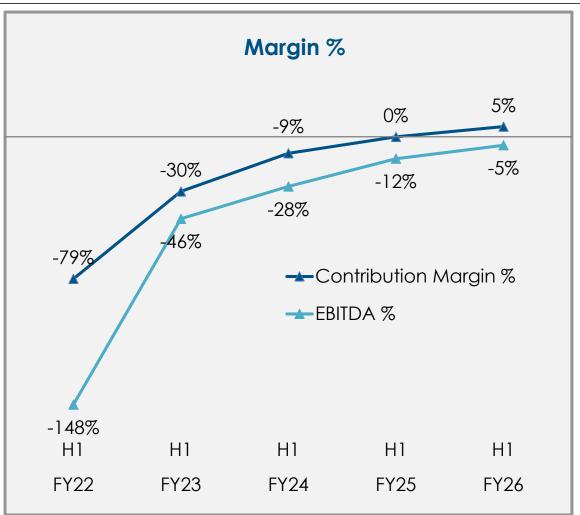


#### **H1: New Initiatives**

## policy bazaar paisabazaar

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## New initiatives: Rolling 12 months

#### Revenue grew 4.6x in 3 years

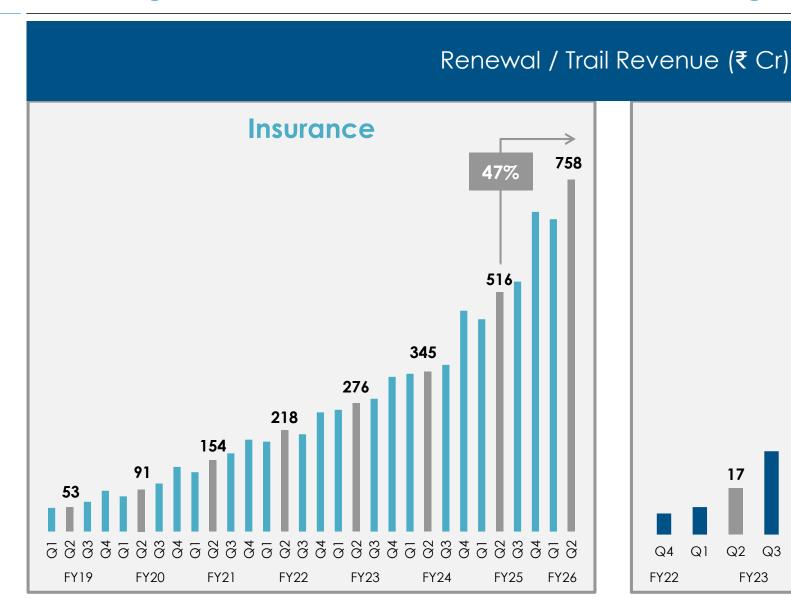
12 months ending (₹ Crores)	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25
Revenue	225	355	503	638	848	863	914	1,007	1,062	1,259	1,451	1,694	1,904	2,073	2,322
Contribution (non- GAAP)#	(136)	(183)	(211)	(193)	(118)	(81)	(61)	(38)	(34)	(21)	(2)	13	40	69	105
Contribution %	(60%)	(52%)	(42%)	(30%)	(14)%	(9)%	(7)%	(4)%	(3)%	(2)%	0%	1%	2%	3%	5%
Adjusted EBITDA (non-GAAP)	(171)	(232)	(277)	(280)	(226)	(201)	(191)	(174)	(180)	(177)	(173)	(171)	(169)	(156)	(133)
Adj EBITDA %	(76%)	(65%)	(55%)	(44%)	(27)%	(23)%	(21)%	(17)%	(17)%	(14)%	(12)%	(10)%	(9)%	(8)%	(6)%

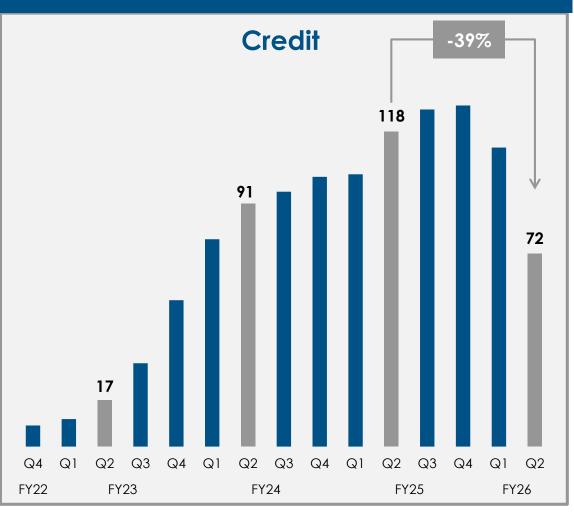
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## Renewal / Trail revenue

47% YoY growth in Insurance; Credit renewal declined significantly



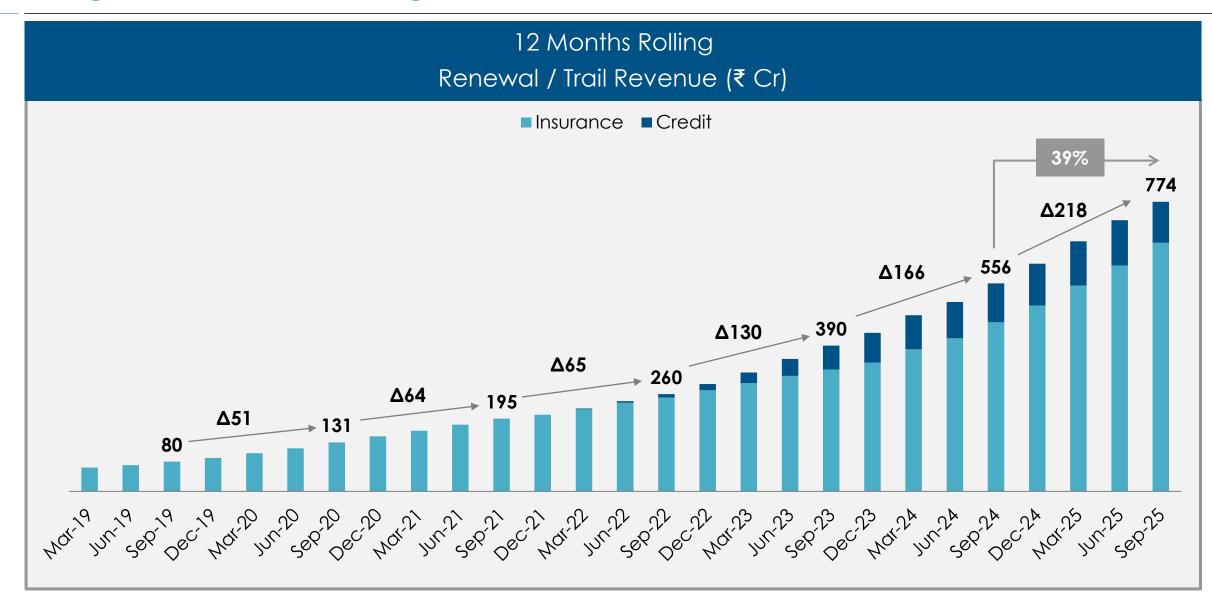




## Renewal / Trail revenue

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39% growth YoY on 12M Rolling basis





#### Insurance Continues to Scale



#### Improving Efficiency & Customer Experience

- "Har Family Hogi Insured!" We aim to protect every family in India against the financial impact of Death, disease & disability by having Health and Life insurance. We continue expanding our regional reach using TV campaigns in regional languages like Tamil, Telugu and Marathi and offering sales support in 200+ cities in 18 languages
- Scale is key for a marketplace: we sourced ₹7,605<sup>^</sup> Cr insurance premium in Q2 FY26 (40% growth YoY). In Q2 FY26, Protection (Health & Term Insurance) New Premium grew 44% YoY <sup>^</sup>
- ₹758 Cr ARR renewal revenue# which typically has 80%+ Margins
- Our consistent efforts to improve customer service and claims support are paying off with multiple heartening customer messages and continues to be reflected by a CSAT\* of 90.5%+ for Q2 FY26
- Quality of business in terms of Claims ratios and Retention rates makes our business profitable for our partners
- > High disclosure rates & fraud detection are helping improve claims settlement ratios for our partners. We continue to offer onground claims support with a TAT of 30 mins in 200+ cities
- Continued focus on product & process innovation
- Increasing efficiency of operations
  - > 80%+ of Motor (four and two-wheeler insurance) and travel insurance transactions continue to be unassisted
  - Physical leg of the business continuing to deliver meaningful impact on Health and Life Insurance businesses
    - Steady growth in premium per enquiry
    - Increasing percentage of business via this hybrid mode
- ^ Premium is calculated assuming no GST exemption on insurance for Sep 22-30, 2025; for like-to-like comparison, excluding GST in both years: Q2 FY26 Premium ₹7,157 Cr (+39% YoY), Protection New Premium: +43% YoY
- #ARR of Q2 FY26
- \*CSAT is for Policybazaar online Business only
- Unaudited management accounts



## Continue to focus on serving financial needs of varied segments

- > Our new brand purpose "Har Sapna Hoga Sach" powers our mission of building a consumer-focused financial wellness platform
- We continue to enable access to credit for India's diverse consumer segments, through transparency, wide choice, independent (unbiased) & right advice
- > We are currently at a loan disbursal ARR<sup>^</sup> of ₹ 34k Cr and card issuance ARR<sup>^</sup> of about 4 Lacs
- Our secured credit business has scaled through a strong distribution and fulfilment capabilities
- > About 5.5 Cr consumers across India have accessed their free credit score on our platform till date
- > 70%+ disbursals are to existing customers \$, demonstrating strong customer trust, leading to repeat behavior
- > Beyond credit, we launched FDs and Bonds. PB Money delivers smart investment insights to 7 Lac consumers
- Our app is a powerful daily-use platform Al-driven, deeply personalized, and integrated with BBPS to boost relevance, engagement, and retention
- We're building a robust risk framework by augmenting bureau data with alternate sources enabling better credit assessment, sharper fraud detection, and smarter decisioning for our partners

<sup>\*</sup>Management estimates

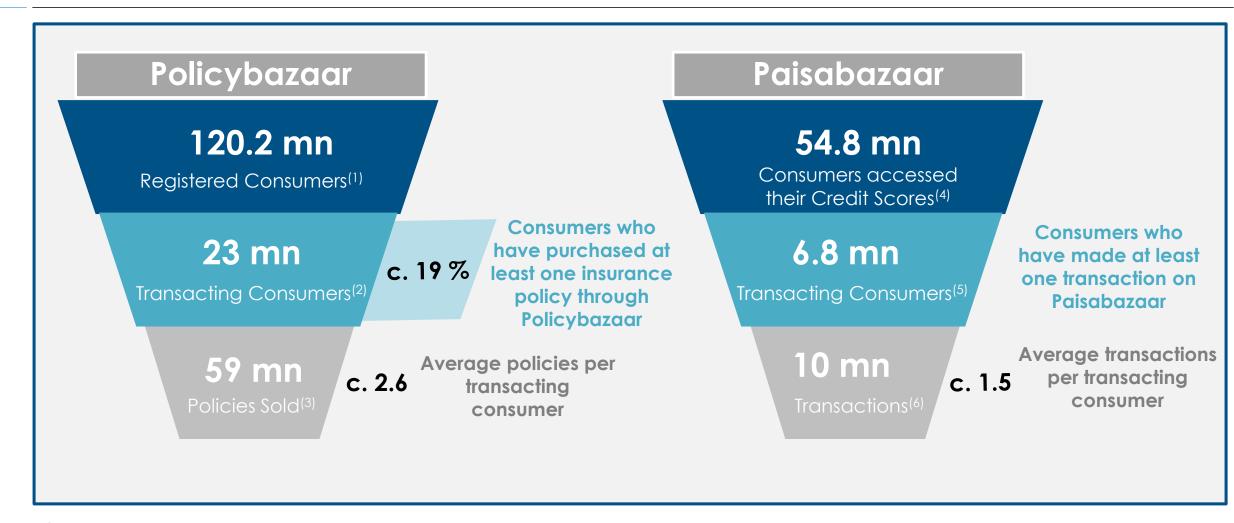
<sup>^</sup> ARR of Q2FY26

<sup>#</sup> Consumers having at least 1 active trade line; 12-month average

<sup>\$</sup> Customers who ever accessed credit score from Paisabazaar (excl.PB Connect)



## Two leading consumer destinations



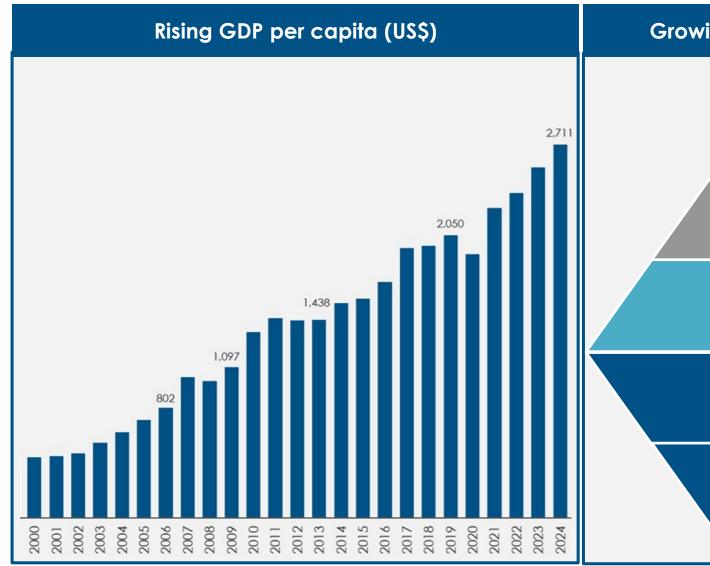
- 1. Consumers registered on Policybazaar platform as of September 30, 2025
- 2. Cumulative number of unique Consumers who bought at least one product on Policybazaar since its inception till September 30, 2025
- 3. Cumulative number of new life and non-life insurance policies sold and non-life insurance renewals on Policybazaar since its inception till September 30, 2025
- 4. Consumers who accessed their credit scores through Paisabazaar till September 30, 2025
- 5. Cumulative number of unique Consumers who made at least one transaction on Paisabazaar since its inception till September 30, 2025
- . Cumulative number of transactions made on Paisabazaar since its inception till September 30, 2025

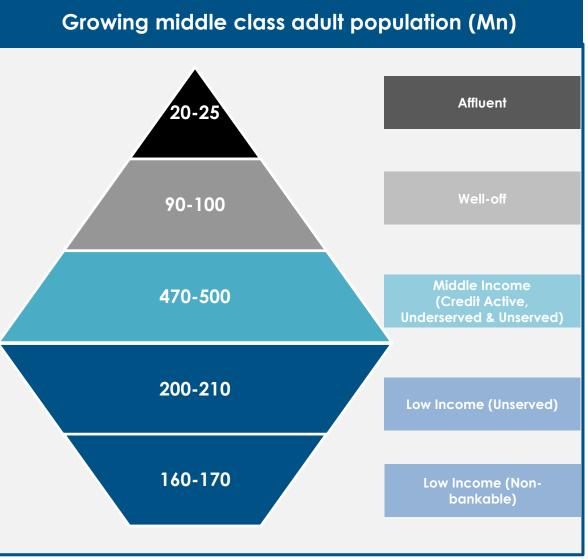






## Growing middle class with rising incomes



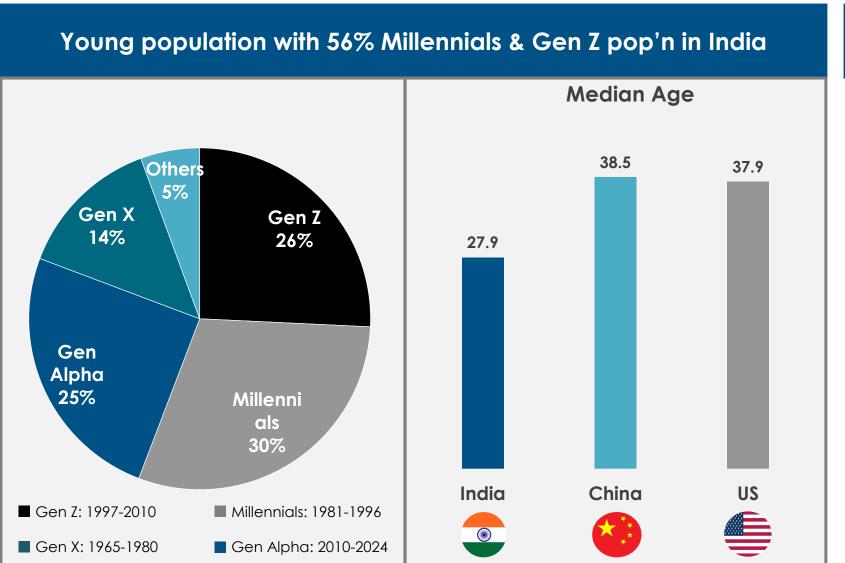








## Favorable consumer demographics



#### **Consumer Demographics**

Young & tech-savvy population

Increasing nuclearization of families

Migration to urban centres for employment

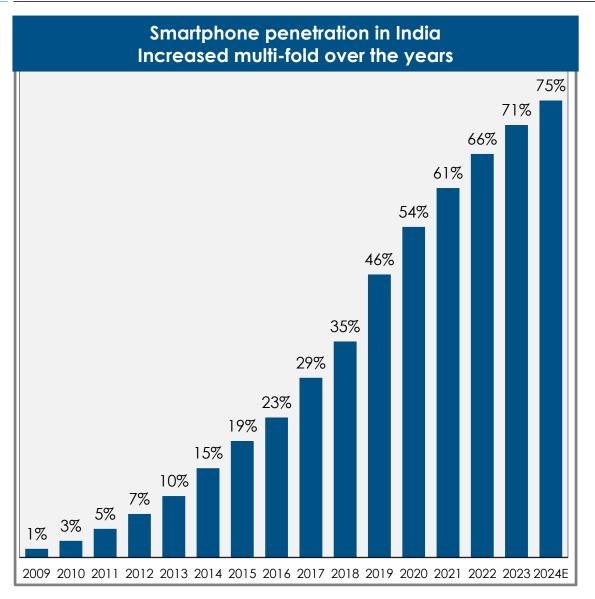
Women participation in labour 37% in FY2023 vs 23% in FY2018

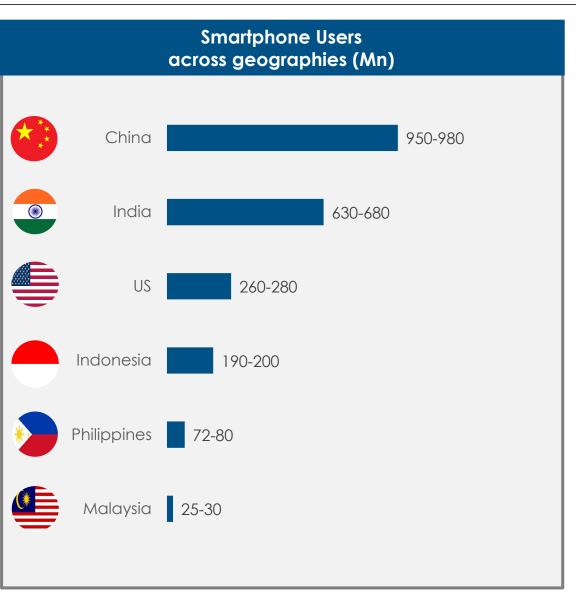






## Rising smartphone users





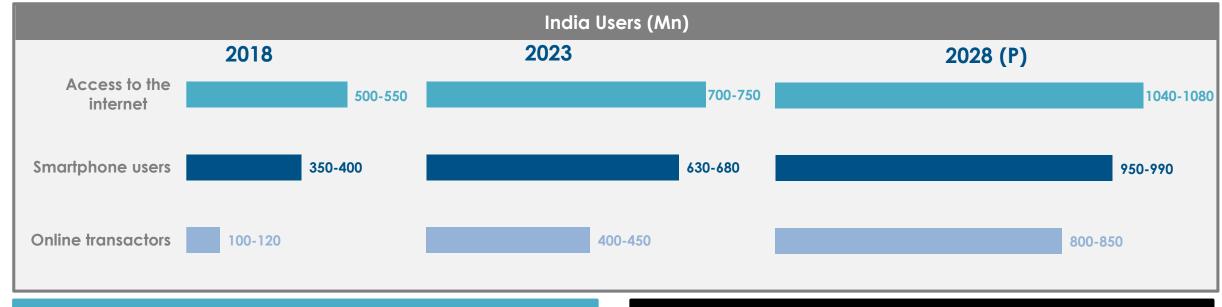
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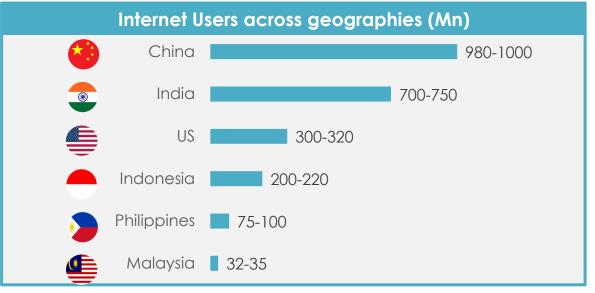


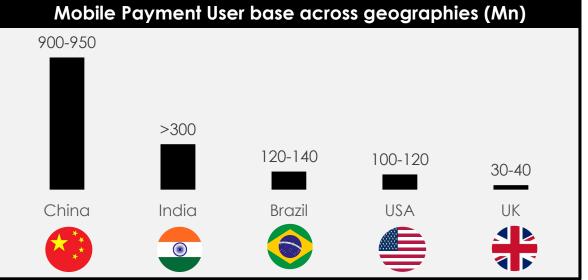




## Internet & Smartphone users pushing digital transactions





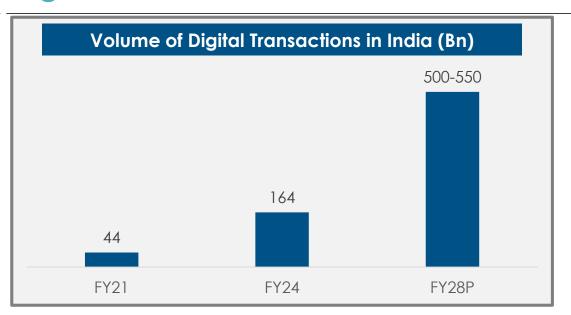


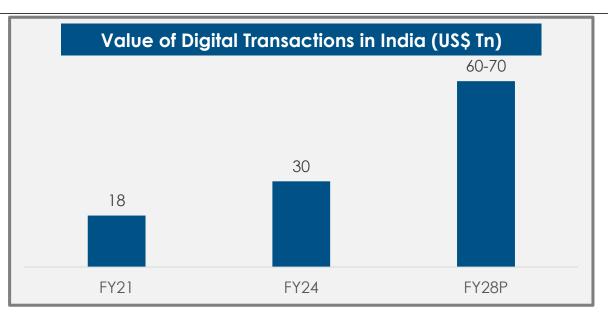


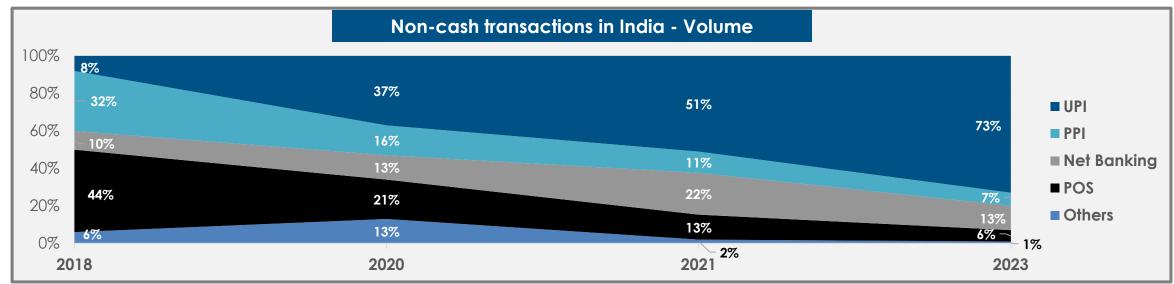




## Digital & non-cash transactions on the rise





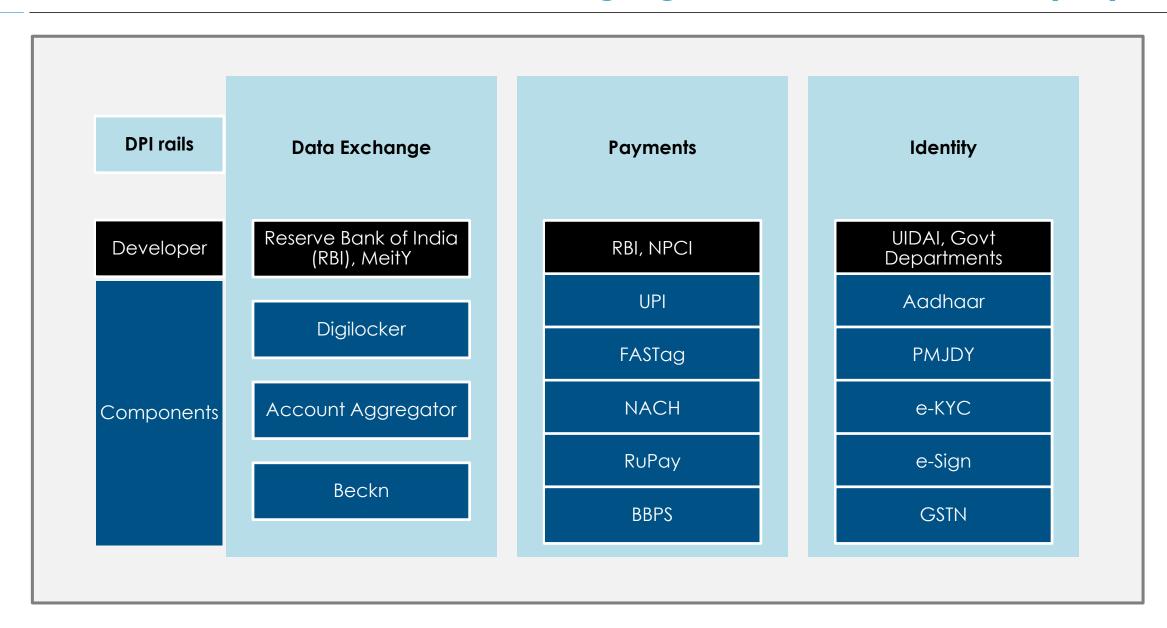






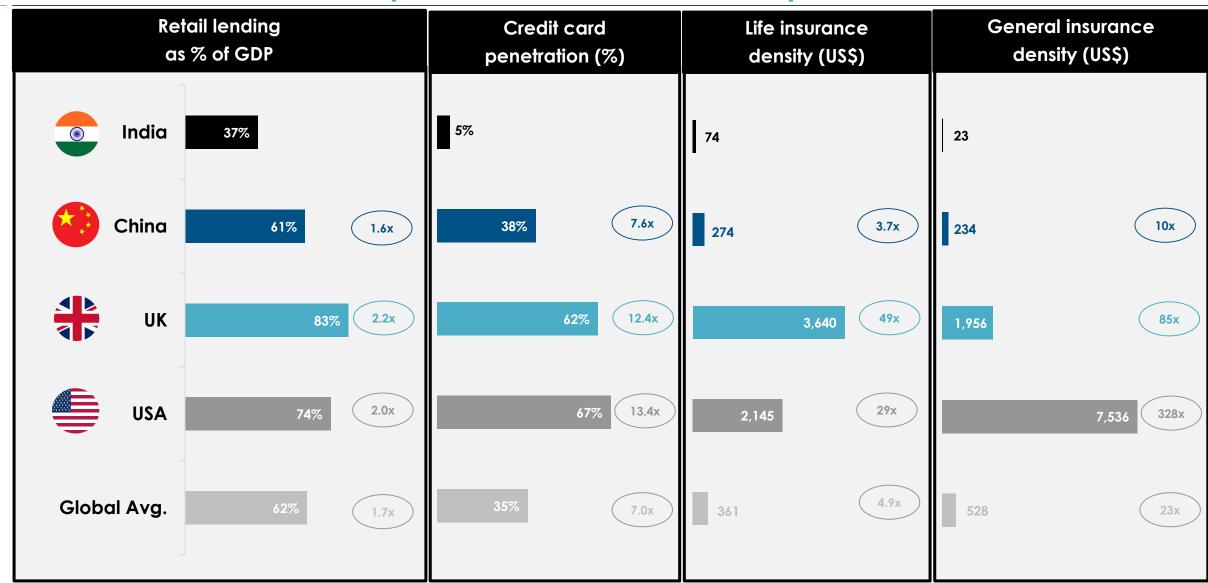


## Government interventions for creating Digital Public Infrastructure (DPI)





## Financial Services underpenetrated – massive scope

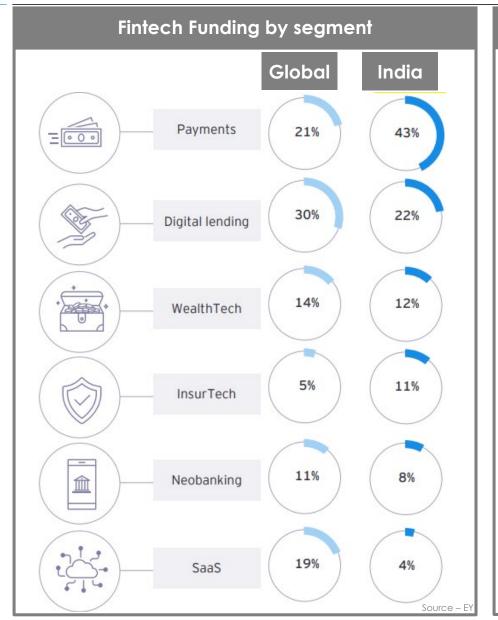


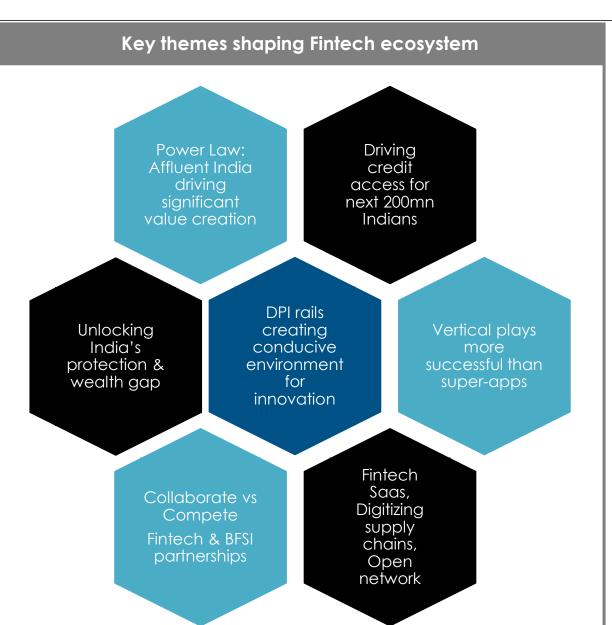






## Fintech slated for growth



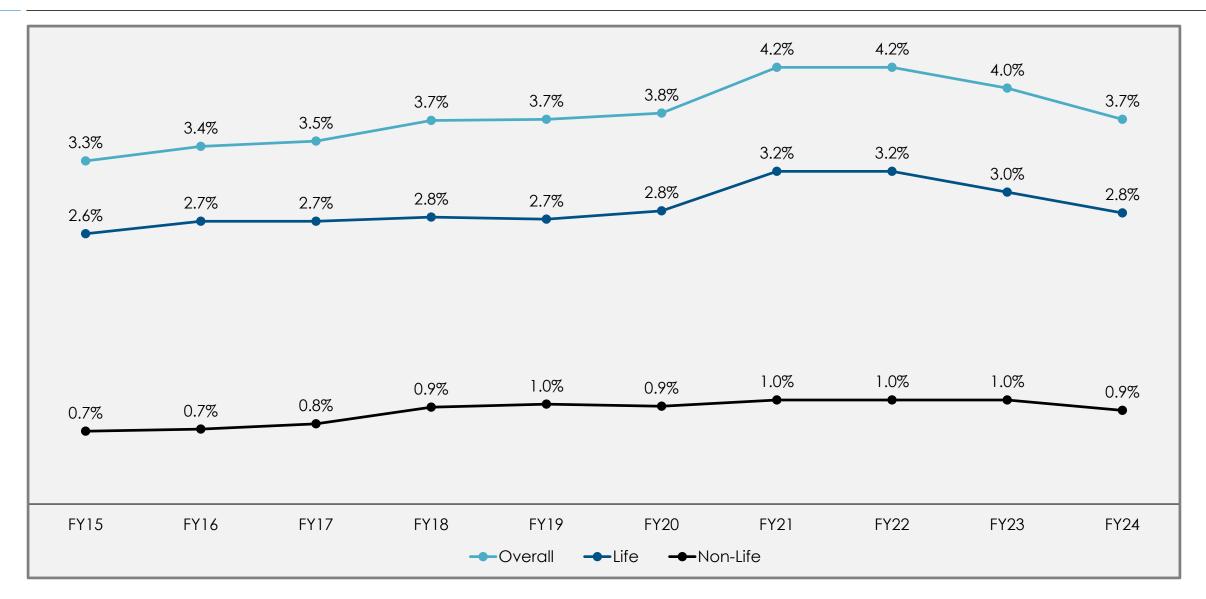








## Insurance penetration is abysmally low



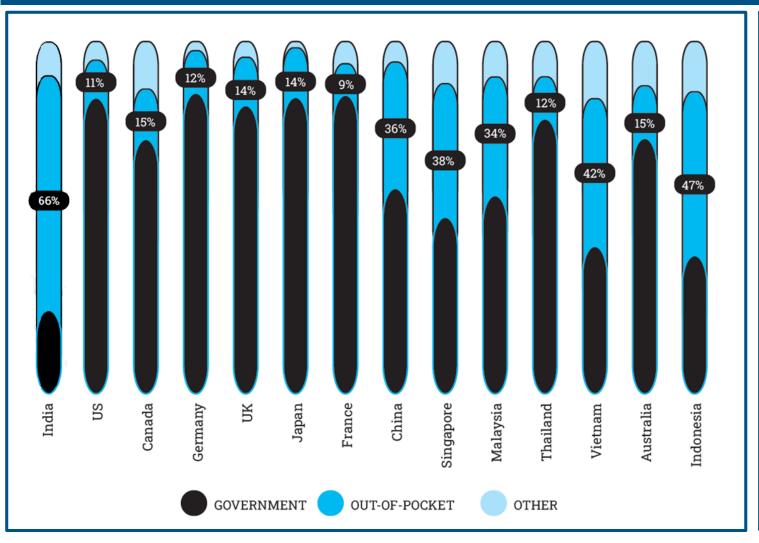


# India continues to have one of the widest protection gaps policybazaar



66% of Health expenditure is Out-of-Pocket: Health insurance is needed

#### Health Expenditure by Source of Financing



Country	Out-of-Pocket as % Healthcare Expense
India	66%
Australia	15%
Canada	15%
China	36%
France	9%
Germany	12%
Indonesia	47%
Japan	14%
Malaysia	34%
Singapore	38%
Thailand	12%
UK	14%
US	11%
Vietnam	42%

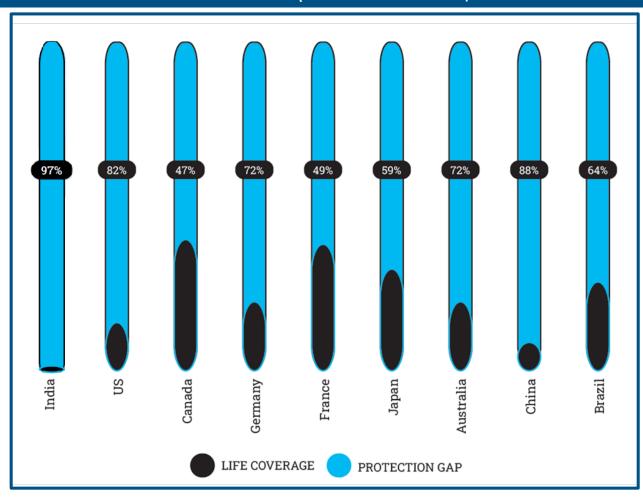


# India continues to have one of the widest protection gaps policybazaar



## Only 3% Life Coverage: Term Insurance is needed

#### Mortality protection gap (Protection required minus Life Coverage)



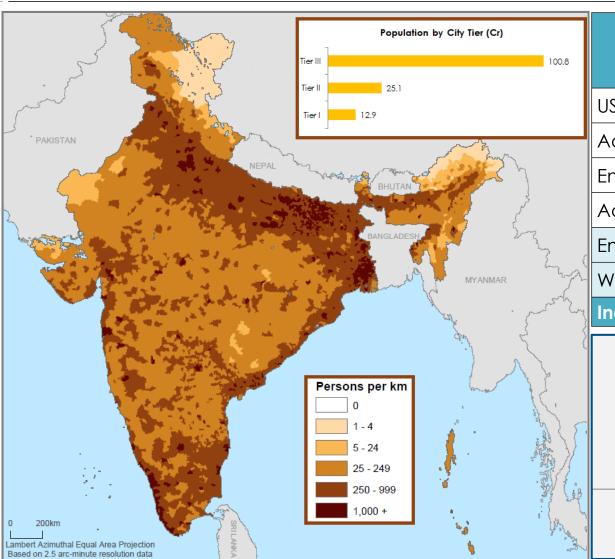
Country	Protection Gap
India	<b>97</b> %
US	82%
Canada	47%
Germany	72%
France	49%
Japan	59%
Australia	72%
China	88%
Brazil	64%



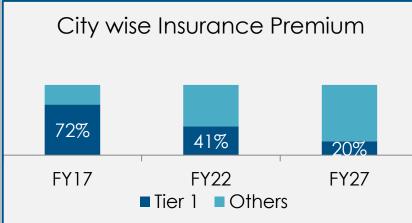
## India is vast and growing

# policy bazaar 🚳

## The future is in Tier 2 & 3 cities



Pen	etration (	%)	Density (USD)				
Life	Non-Life	Total	Life	Non-Life	Total		
2.7	8.6	11.3	1,999	6,416	8,415		
4.3	3.0	7.4	1,957	1,351	3,308		
0.6	1.0	1.5	30	49	80		
5.4	3.1	8.6	1,964	1,133	3,096		
2.1	1.6	3.6	131	98	229		
2.8	4.0	6.8	354	499	853		
3.0	1.0	4.0	70	22	92		
	2.7 4.3 0.6 5.4 2.1 2.8	Life     Non-Life       2.7     8.6       4.3     3.0       0.6     1.0       5.4     3.1       2.1     1.6       2.8     4.0	2.7       8.6       11.3         4.3       3.0       7.4         0.6       1.0       1.5         5.4       3.1       8.6         2.1       1.6       3.6         2.8       4.0       6.8	Life         Non-Life         Total         Life           2.7         8.6         11.3         1,999           4.3         3.0         7.4         1,957           0.6         1.0         1.5         30           5.4         3.1         8.6         1,964           2.1         1.6         3.6         131           2.8         4.0         6.8         354	Life         Non-Life         Total         Life         Non-Life           2.7         8.6         11.3         1,999         6,416           4.3         3.0         7.4         1,957         1,351           0.6         1.0         1.5         30         49           5.4         3.1         8.6         1,964         1,133           2.1         1.6         3.6         131         98           2.8         4.0         6.8         354         499		



Tier 1 cities
contribute 10%
population of the
country
but 41% of
Insurance
premium





#### **Evolution of Insurance Distribution Channels**

# Early 2000s: Traditional Channels & Initial Product Diversity

#### Offline Direct/Agent Channel



#### Bancassurance



#### 2010-2020: The transformative decade

#### Offline Brokers



#### **Online Direct Channel**



#### **Online B2C Brokers**



# 2021: Sophisticated B2B2C & PoSP Models

#### Online B2B2C Brokers



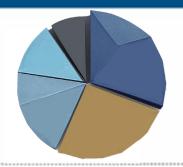




# India's Insurtech Ecosystem

Categories	B2C	32C	В2В	
Sub-category	B2C Broker	PoSP agents & Embedded Insurance		Group Insurance
Description	Platform aggregating & selling insurance from multiple insurers directly online to customers	Insurtech selling insurance through partner PoS agents or agencies	Insurtech selling insurance embedded with a purchased good or service	Insurtech selling group insurance products to businesses
Lead Generation	Retain customer leads on own platform	Leads managed by partner agents	Leads generated by seller partners	Not Applicable
End-to-end Insurance journey	Proactive conversion using call center / physical support	Conversion using agents /agencies	Conversion through seller partners	Proactive conversion using salesforce
Policy support (servicing & claims)	App based claims assistance & VAS, special support teams	Call centers for limited claims assistance	App based claims assistance & VAS	App based claims assistance & VAS
PB Fintech Brands	policy bazaar on HAR FAMILY HOGI INSURED	pbpartners com		policy bazaar Business

# policy bazaar ..... " INDIA'S LARGEST MARKETPLACE FOR INSURANCE



**93**%

Market share

(online aggregators)^



59 mn
Insurance Policies sold
(till date)



44%\*
Protection (Health & Term insurance) new premium growth YoY (Q2 FY26)



₹ 7,605\* Cr Insurance premium (Q2 FY26)

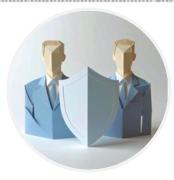


**90.5%** CSAT

23 mn
Transacting Consumers



**51**Insurance
Partners



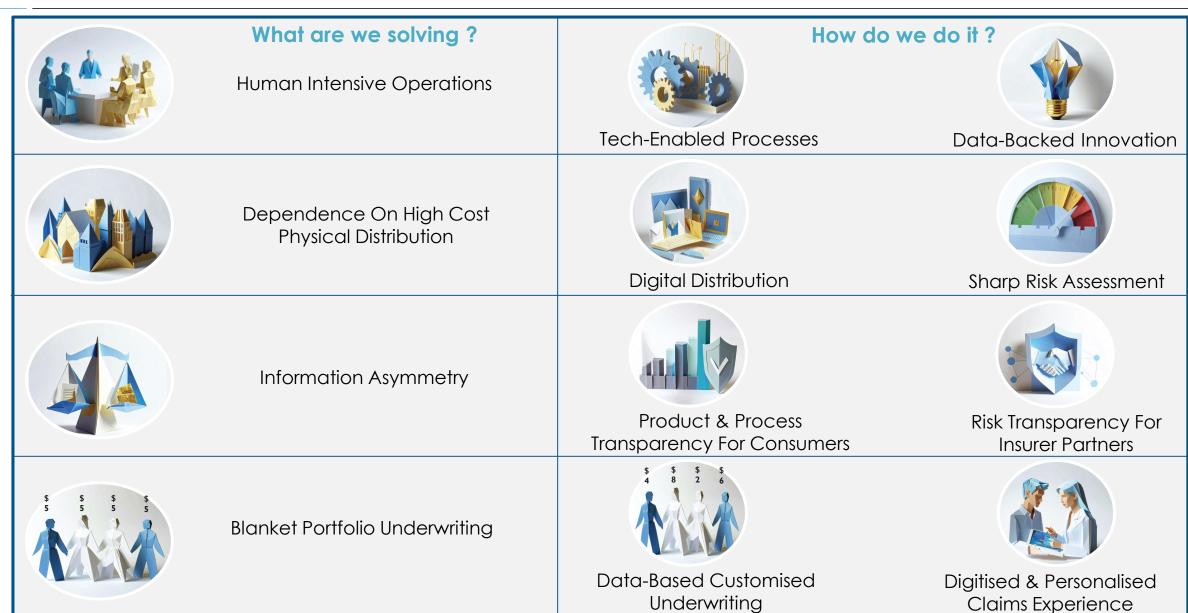
- ^ Market share is as per the Frost & Sullivan Report titled "State of Insurance and Consumer Credit Market of India: Unlocking the Digital Opportunity" dated October 19, 2021
- New insurance premium India Business (excluding PoSP)
- \* Premium is calculated assuming no GST exemption on insurance for Sep 22-30, 2025; for like-to-like comparison, excluding GST in both years: Q2 FY26 Premium ₹7,157 Cr, Protection New Premium: +43% YoY



# Policybazaar.com

# policy bazaar 🚳

# Solving insurance challenges





# policy bazaar 🔊

# **Benefits to Consumers & Insurers**

# Benefits to the Consumer



Consumer-Centric Design for Easy & Convenient journeys



Trusted & Unbiased Advisory



One-Stop Insurance Shop with Tailored Solutions



Service & Support throughout the Lifecycle



Surrogate Underwriting & Risk-based Pricing



Operating Cost Efficiency

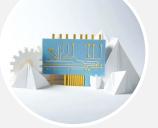


Product & Price Simulation Support



Untapped Consumer Markets





Tech-Based Process innovation



High-Quality Consumer Disclosures



Customer Delight



# PB Advantage for consumers



# Uniquely positioned for capturing mindshare

Travel, Home, Corporate, etc.)

# Policybazaar provides a holistic product suite with seamless experience **Customized journeys** 800+ Product span Service & claims support **Assistance using chatbots** (from 51 insurers) (full stack experience) Natural language processing mechs **User-friendly Most suited Product** Post-purchase delight **Experience Extensive Product Unbiased advisory** Selection 10 product categories **Commission agnostic** (Health, Life, Four Wheeler, Two Wheeler, (highly transparent)



# PB Advantage for insurance partners



### Leverage data and technology to create best in class products and experiences



High quality customer disclosures

- Data disclosure directly from the customer bypassing agent channel which is prone to fraud
- Tech based document verification



Extensive historical data

- 17 years digital vintage: Rich data on customers & claims variables
- 23mn transacting customers since inception



Enhanced scoring using digital data

- Intricate data collected by PB which is unavailable in an offline environment
- Risk pricing simulation: Use of **digital variables exclusive to PB** in addition to traditional variables; niche/customized product conceptualization
- Risk scores calculated for fraud and shared with insurers at the time of case login



Rich insights from voice analytics

- 100% of calls converted to text & analysed for behavioural insights, thus sharp risk assessment for insurers
- Reducing false positives through customer conversation tone analytics



# policy bazaar 🚳

# **Our Business model**

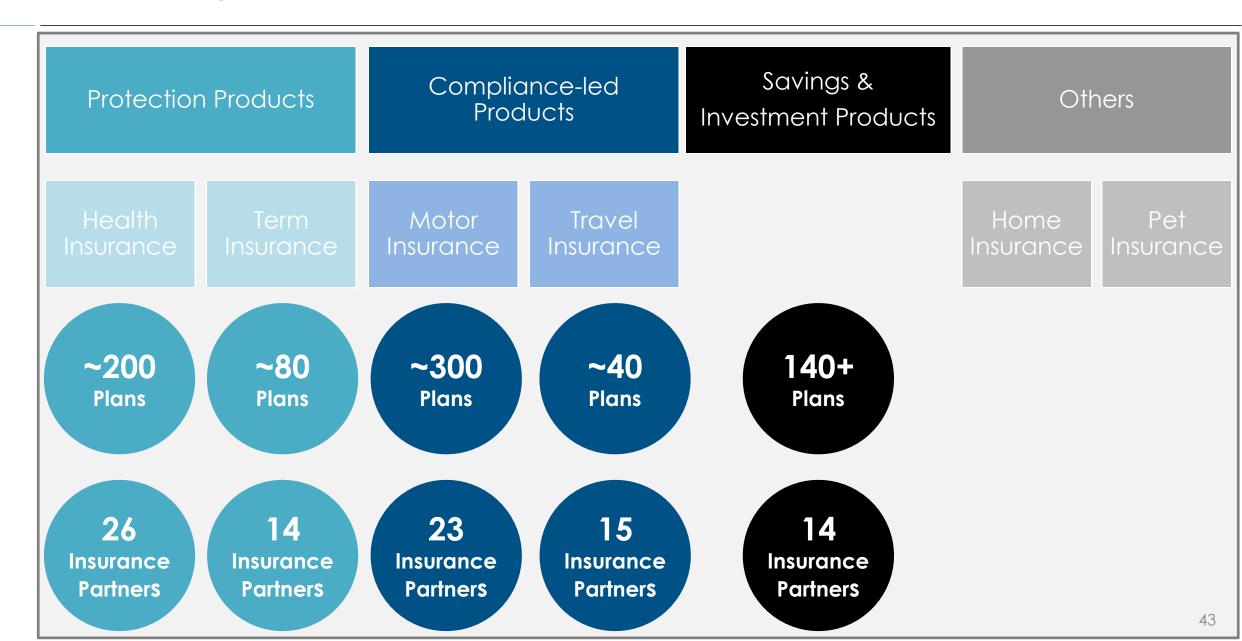
**Operations** 







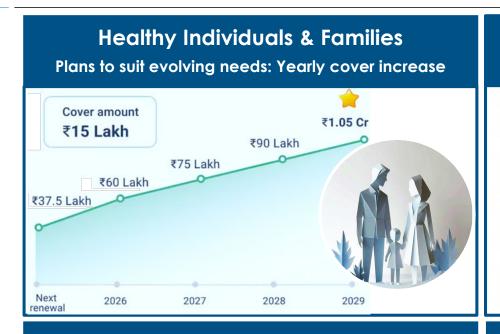
# Our offerings from 51 partners





# policy bazaar 🗪

### Catering to all insurance needs: Special products



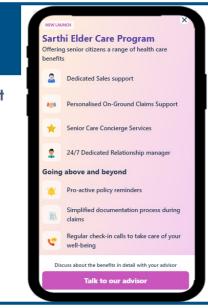
# Senior Citizen Plans







(a) Instant policy issuance No medical tests



### Riders

**Room Rent Waiver** 

**Hospital Cash Benefit** 

**Critical Illness Cover** 

Personal Accident Cover

**OPD Care** 

**NCB** protection

Inflation protection

Domiciliary hospitalization

### **Special Maternity Plans**

Covers pre & post-natal expenses

Normal and C-section deliveries

New born cover from day 1

② Covers gynaecologist consultation

Plans with low waiting period (as low as 3 months)



**Pre-existing Diseases** 

Plans with Zero-waiting period

 A 3-way call amongst the doctor, PB advisor & the customer to guide the customer with Pre-existing conditions find the best suited health insurance plan for them

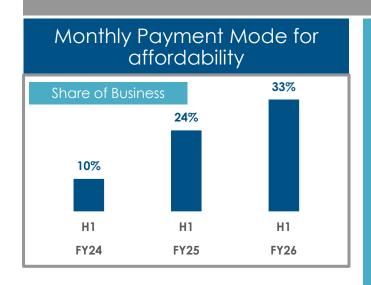
PED BuyBack rider to reduce existing illness coverage waiting period





### Catering to all insurance needs: from Affordable plans to Unlimited coverage plans



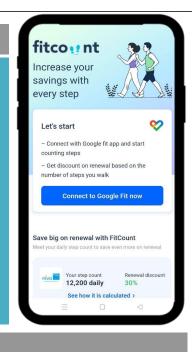


Cost effective plans with Limited 'Room Category'

- Coverage for shared rooms (4 beds / general wards only)
- 40-50% lower pricing than standard plans

Promoting Wellness through Step tracker for Improving affordability

- Benefit to customers:
  - Discounts on renewals
  - Improves wellness & eventually risk of disease
- Benefit to insurers:
  - Better & real-time riskassessment
  - Reduces claims



#### **Premium Plans**

#### Multi-year plans **Policy Period** O 1 year Ek baar Insure karo 5 Saal tak secure raho! 2 years Get a 5-Year Health 3 years Save up to 15% on premium Plan to enjoy 4 years Save up to 16% on premium Higher Discount on Premiums 5 years Longer Coverage Save up to 16% on premium

### High Coverage Plans

- High Sum Insured up to ₹6Cr cover with unlimited automatic recharge
- Plans covering Advance Technology Methods – robotic surgeries, deep brain stimulation, stem cell therapy, oral chemotherapy

### **HNIs**

Tenured advisors for seamless buying experience

Dedicated SPOC for issuance & service support

Dedicated Toll-free & direct lines for claims assistance

SPOC with expertise across PB products for tailored support



kit **"Elite** box" given to HNI customers for premium experience & better recall 45





Catering to all insurance needs: Wholesome offerings as well as Niche products

### **OPD Cover**

OPD cover provides for medical care & treatments to patients who do not need to stay overnight at the hospital/clinic

- Better customer experience – lesser hassling than IPD
- Cost-efficient for the insurance partners

policy bazaar on HAR FAMILY HOGI INSURED **FICICI** Lombard

**Health Insurance with** Comprehensive **OPD Coverage**\*

Save more with your all-in-one OPD+ Cover

**OPD** Cover

- **Unlimited Tele-Consultation** 24x7 access to doctors
- **Diagnostics Tests Covered** Lab tests included in plan
- **Special Treatments Covered** (4) **Dental. Vision & Minor Procedure** 
  - **Online Claim Process** Fast & paperless claim filing
  - **Pharmacy Discount** Save more on medicines

#### Plans tailored for NRIs



Concierge Service

**Emergency** Assistance

Non-Stop **Dedicated** Support

### **Introducing NRI Care Programme**

Providing end-to-end healthcare support to your family in India



#### Pre Hospitalisation

- Selection of doctors & hospitals
- Hassle free ambulance services
- Expert support during hospital admission



#### **During Hospitalisation**

- Access to 2nd medical opinion
- ✓ Easy In-hospital claims
- Dedicated support in discharge formalities



Post Hospitalisation

Assistance with post-discharge gueries & doctor's appointments





### Catering to all insurance needs: Enhanced coverage

### Advancing Coverage Standards: New Thresholds in Hospitalization & Pre-existing Illness Benefits

Coverage for hospitalizations as brief as 2 hours, replacing the earlier requirement of a minimum 24-hour stay for claim eligibility; Day care treatments, diagnostics, & minor surgeries can be covered

**24 HOURS?** Claim\* in just 2 hours of hospitalization. Benefits to Customers Benefits to Insurer Greater Claim Eligibility Lower costs Better Customer Satisfaction Lower claim disputes Product differentiation for Enhanced convenience market grab

Plans with "Zero waiting period" for customers with Pre-existing illnesses



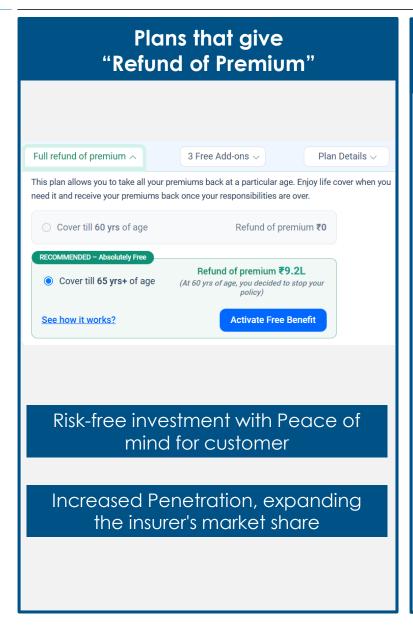
- Plans for customers with Asthma, BP, Diabetes, Cholesterol
- Benefits to customers: Instant protection & timely care
- Benefits to insurers: Attracts a larger customer base; lesser disputes re waiting periods

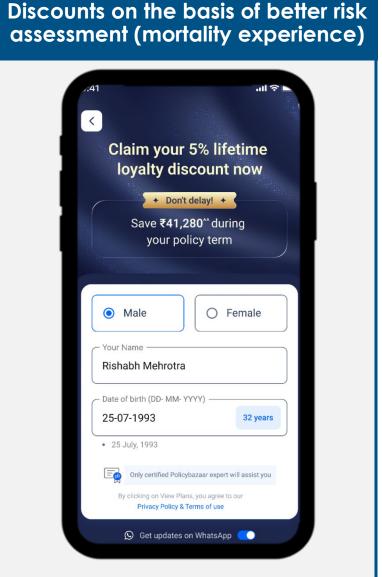


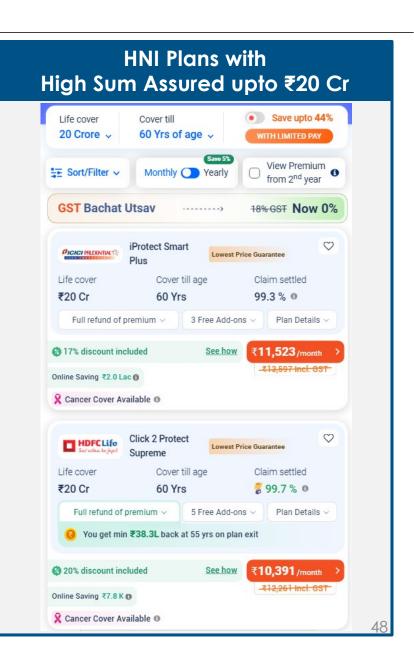
# Term insurance



### New-age products for all consumers: Salaried customers





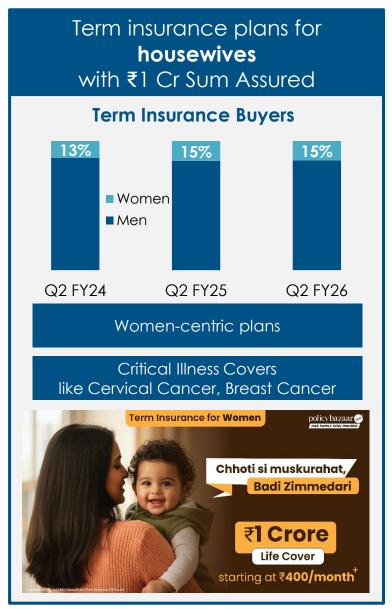


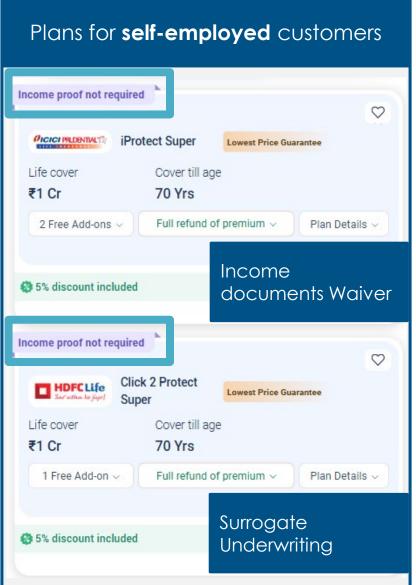


# Term insurance

# policy bazaar 🗪

# New-age products for all consumers: Women, Self-employed & NRI





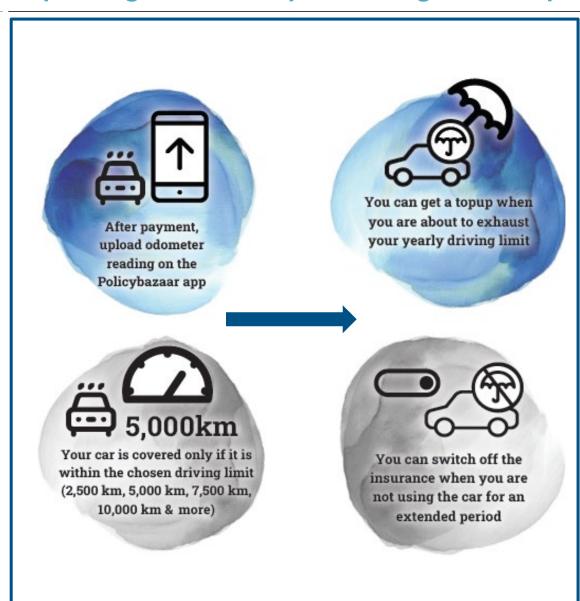


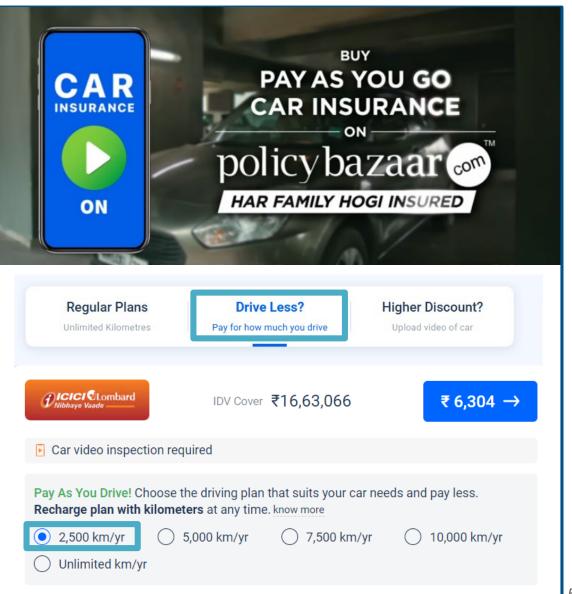


# **Motor Insurance**



### Improving affordability with Usage based plans: Pay-As-You-Drive



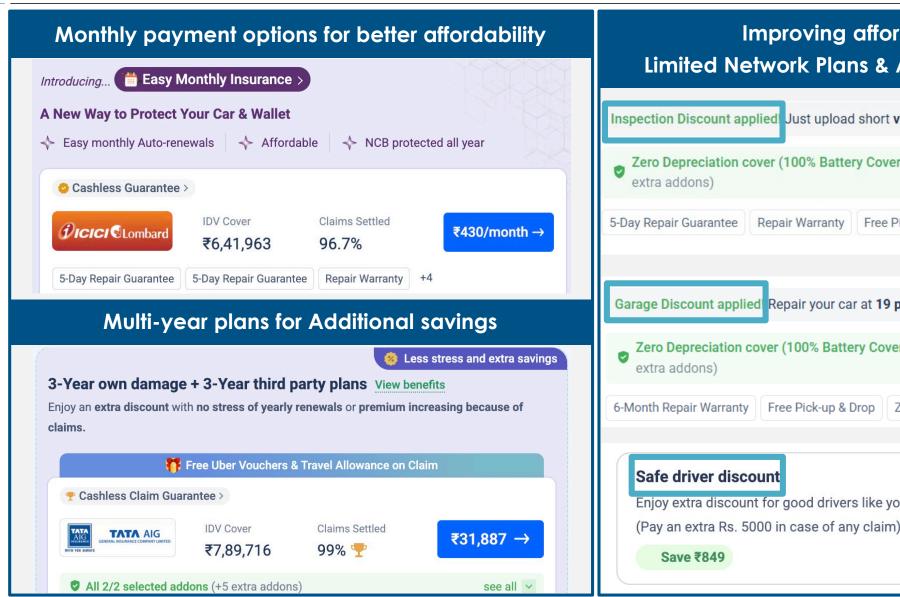


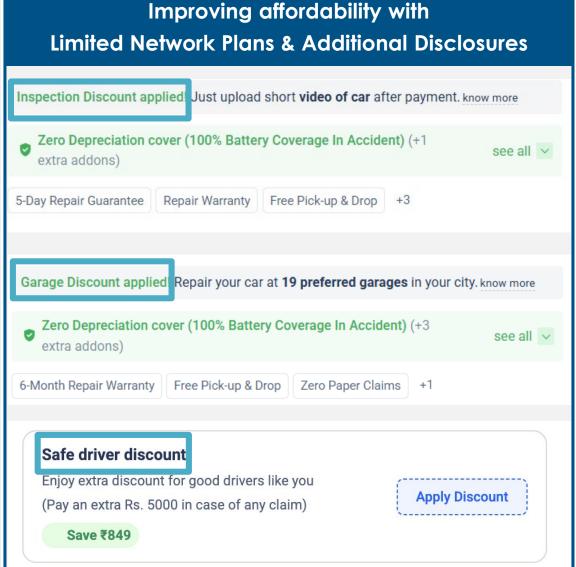


# **Motor Insurance**

# policy bazaar 🥌

### Improving affordability



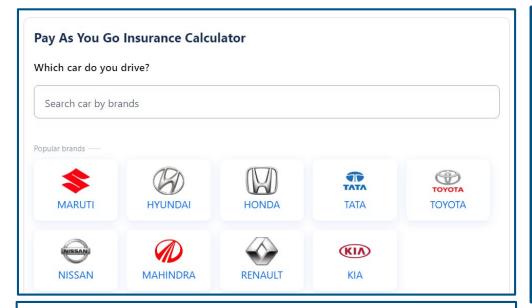


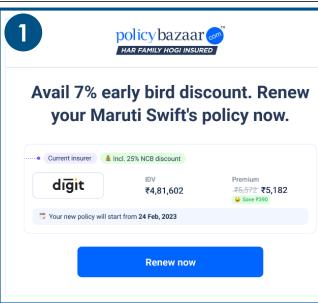


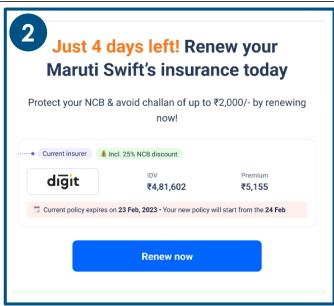
# **Motor Insurance**

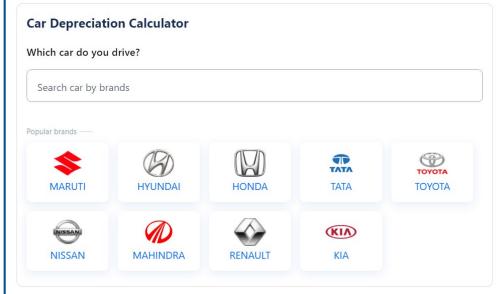


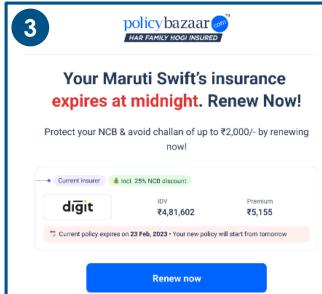
### **Consumer Connect: Tools & Reminders**

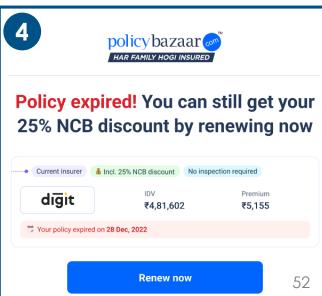










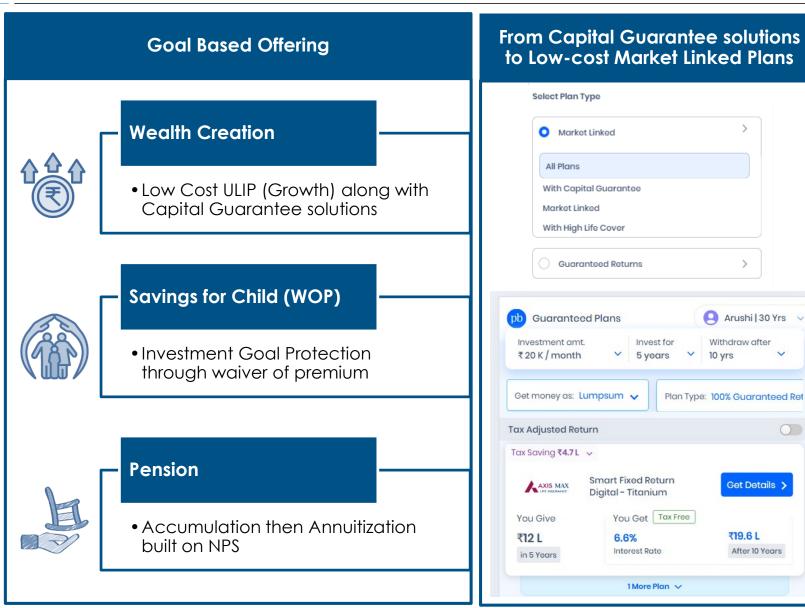


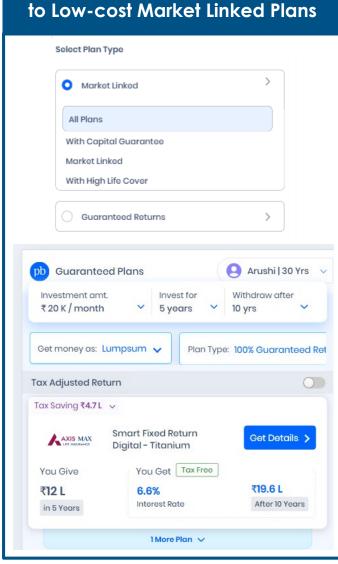


# Savings plans



# Offering customer centric plans which compete with other asset classes





Offering with the Lowest cost across asset classes		
Product	Low cost ULIP	Mutual Fund - Regular Plan
Life Cover	₹12 lacs	Zero
Expense Ratio	1.48%	1.61%
Maturity Value @8%	₹ 31.5 lacs	₹31 lacs
LTCG	Zero	₹ 2.22 lacs
Final in- hand maturity value	₹ 31.5 lacs	₹ 28.8 lacs
Customer investing ₹10k / month for 10 years and staying invested for 20 years		

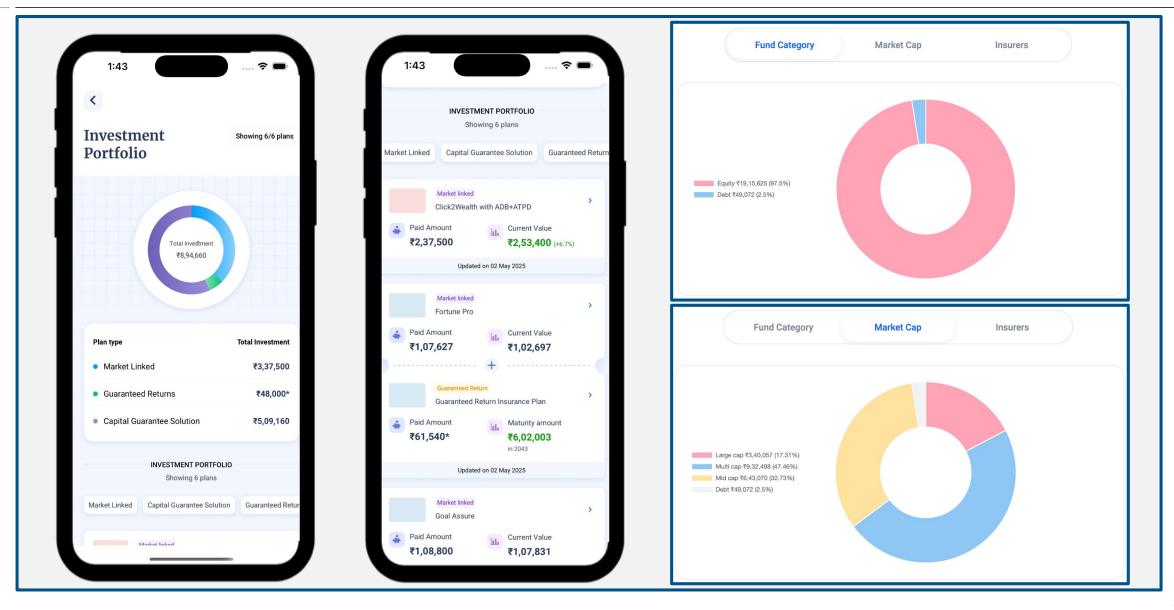
Low Cost ULIP vs Mutual Fund



# Savings plans



# Customer Investment Portfolio as a Wealth Management Tool

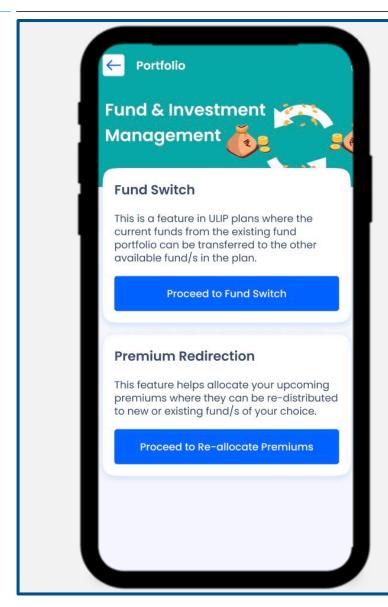


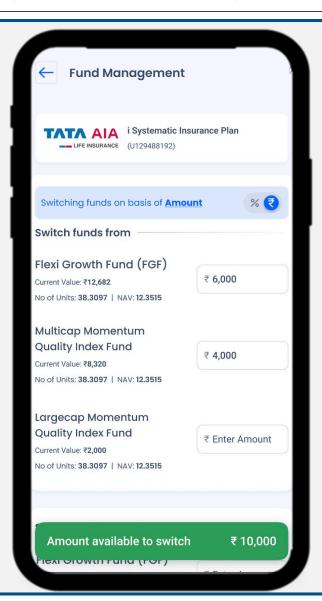


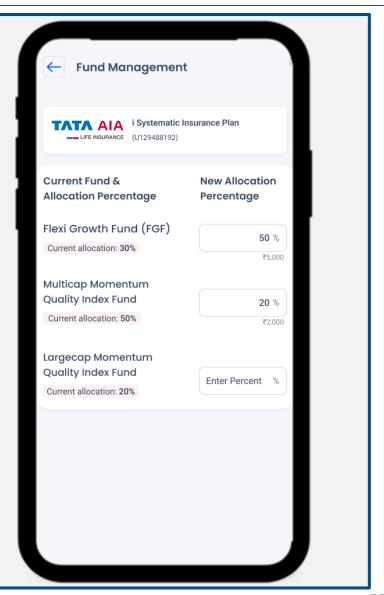
# Savings plans



# Flexible Fund & Investment Management: Switching funds or re-allocating premium









# Pensionbazaar



### A marketplace for retirement solutions

### Retirement marketplace for securing financial, health & social well-being with convenience

#### Issues to solve for

#### **Delayed start**

90%+ of individuals aged 50 & above express regret over postponing retirement planning, often resulting in insufficient retirement corpus<sup>1</sup>

#### Calculating adequate cover

Inflation, healthcare expenses & lifestyle costs are often underestimated during retirement planning, leading to financial shortfalls in later years

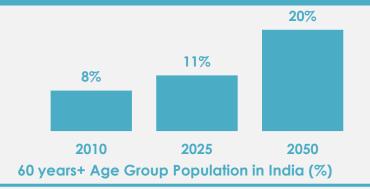
#### **Limited Product Awareness**

Consumers lack easy access to diverse pension and retirement products in one place for comparison and purchase

#### **Complexity and Trust Issues**

Retirement planning can be confusing, and trust in pension products varies

# India's 60+ years population expected to double by 2050<sup>2</sup>



#### **Financial Products**

NPS & Others - Annuities, PPF, Pension ULIPs

# Health and Life Insurance-linked Pension Products

To hedge against longevity and healthcare risks

#### **Ancillary Products**

Social well being & peace of mind; Succession planning (will creation) and Retirement 'Saathi'

### Strategy

Digital- First platform

Personalized solutions

Customer Education & Engagement

Omnichannel support



56



# Segmental Market Reach Approach



# Awareness brand campaigns in local / regional languages

CRORE

Check out our Nominee Gri



policy bazaar om





Tamil

Marathi

Telugu

Hindi

Punjabi

Gujarati

Oriya

Malayalam

Bengali

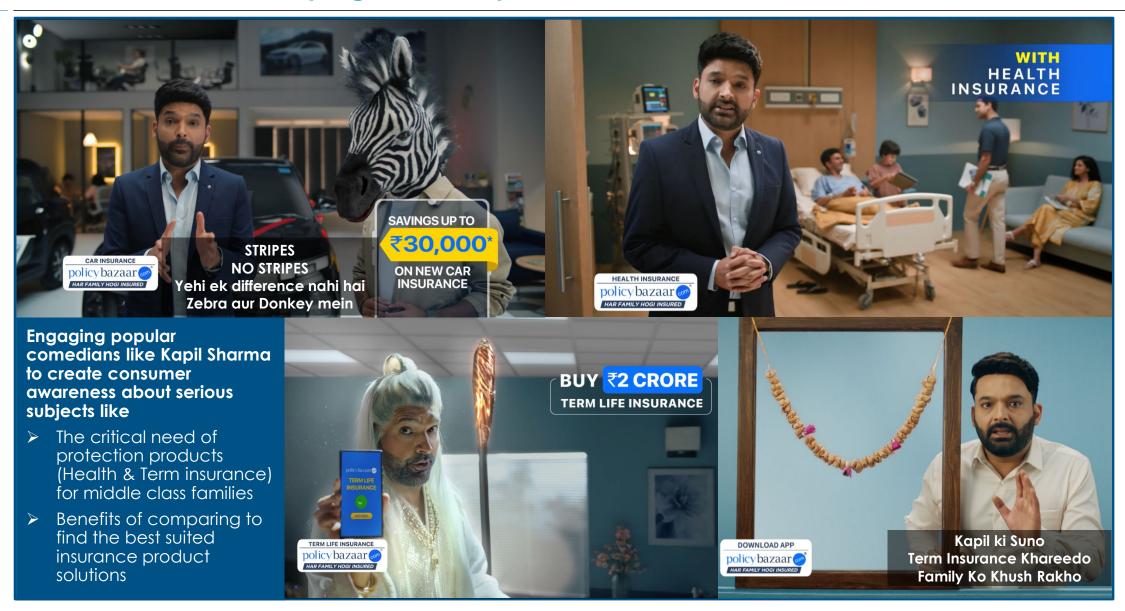
Kannada



# Continuing to use humor as a tool



# Awareness brand campaigns with Kapil Sharma

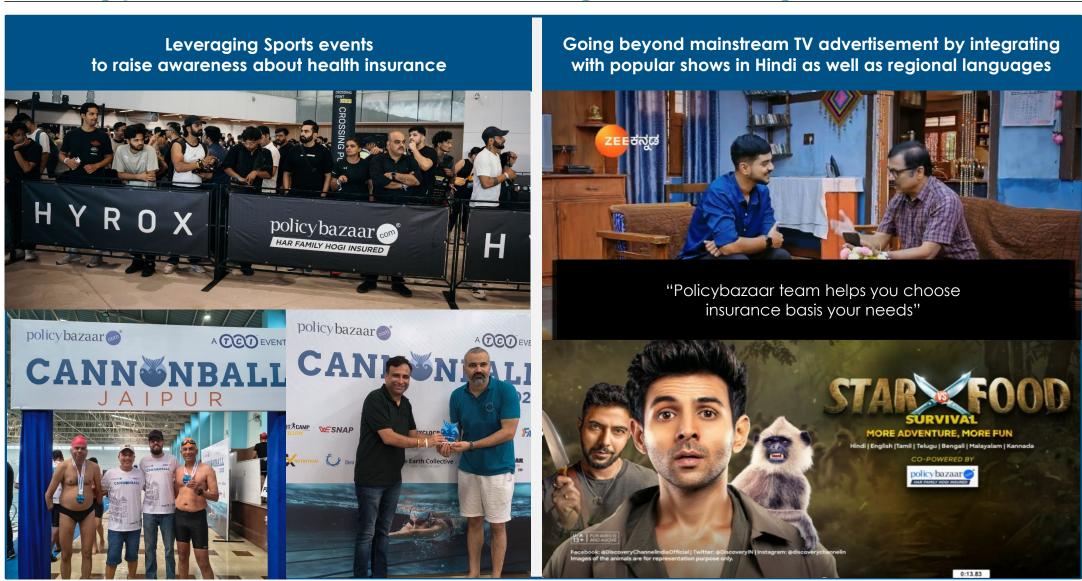






# Using multiple formats of mass-media for improving brand recall

Boosting presence in relevant events & through TV show integrations







### The best of both worlds: Online B2C + Offline Push

### Direct to Consumer Retail Business

### Online B2C



#### Consumer Led business

#### Consumers

- Tele-assistance during purchase
- Choices of products & pricing
- Tech & customer-center based service / claims assistance

#### Insurers

- Distribution Commission only
- Sharp risk assessment + real-time control on claims / frauds / mis-selling

### Online B2C + Offline Push





#### Consumer Led business

#### Consumers

- •Tele-assistance + Human touch
- Choices of products & pricing
- Tech & customer-center based service / claims assistance

#### Insurers

- Distribution Commission only
- Sharp risk assessment + real-time control on claims / frauds / mis-selling

### Intermediary Led Business

### B2B2C



#### Agent Led / Initiated business

#### Consumers

- Human touch
- •Low choices of products & pricing
- Limited service / claims assistance

#### Insurers

- Cost of maintaining the agency channel / B2B2C partners commission
- Cannot control high claims / frauds / mis-selling



# New channels of access



### Offline Push through stores & in-person appointments



#### Website / Mobile site

- Choice of products, pricing, combos
- Unassisted purchase
- Service book health tests, upload documents, etc.



#### Video Call / Video Uploads

- Higher trust factor
- Video medicals / KYC
- Fraud detection liveliness scores
- Motor claims



#### **Telephone**

- Assistance during purchase
- Service coordination medicals + documentation



#### **Retail Store**

- Walk in purchase
- Human touch
- Service & Claims assistance
- Multiple product purchase & combos



#### Chat

- Assistance during purchase through chatbots
- One-click renewals
- Real-time updates on service & claims requests



#### In person

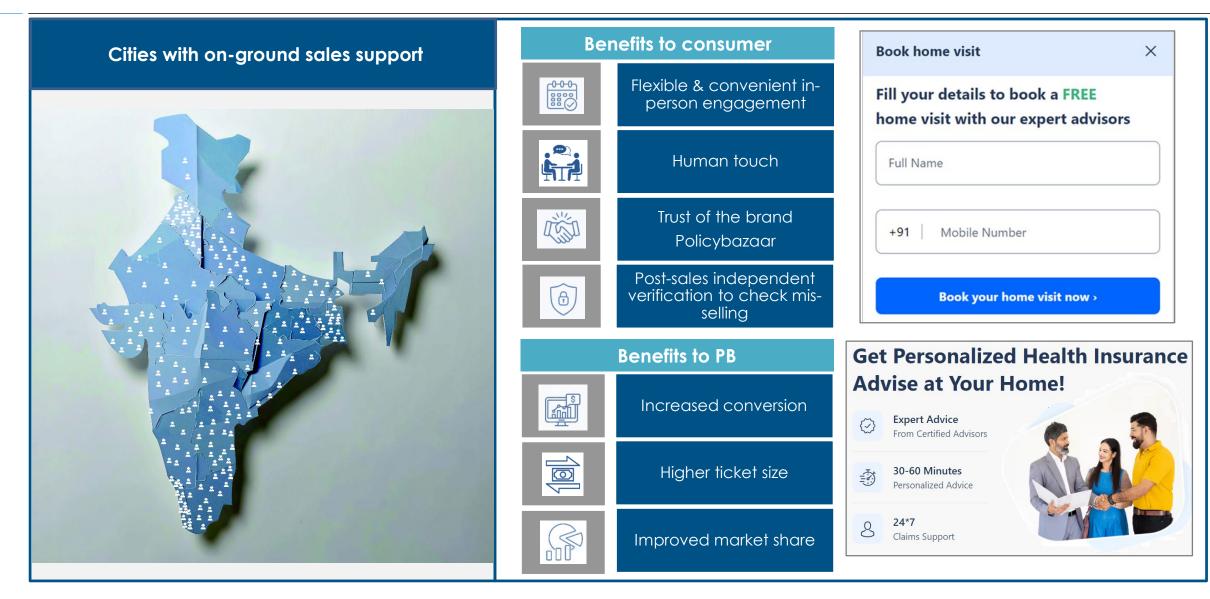
- Convenience of location
- Human touch
- Service & Claims assistance
- Multiple product purchase & combos



# Phygital approach

# policy bazaar 🚳

# On-ground sales support in 200+ cities, helping convert better

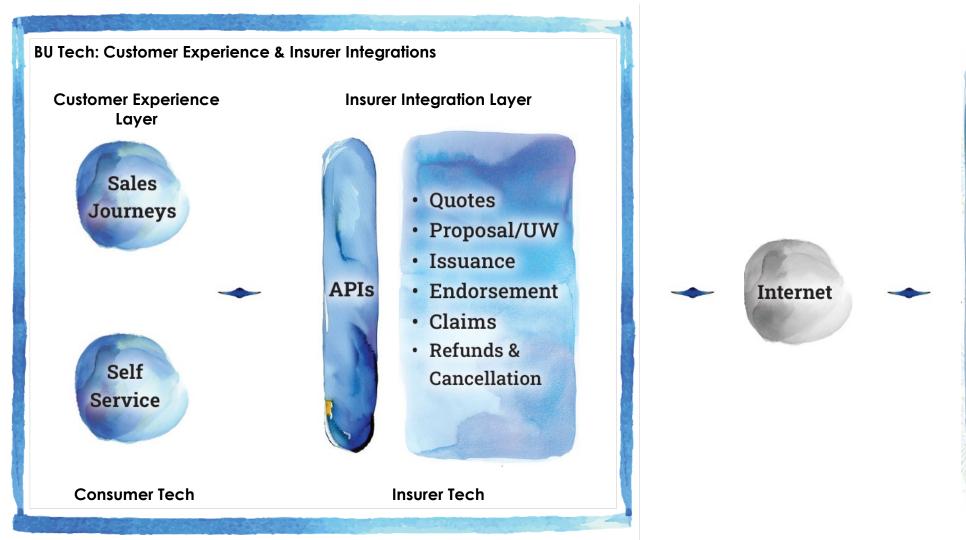




# **Technology for Consumers & Insurance Partners**



Seamless services using integrations for dedicated & real-time data pipes

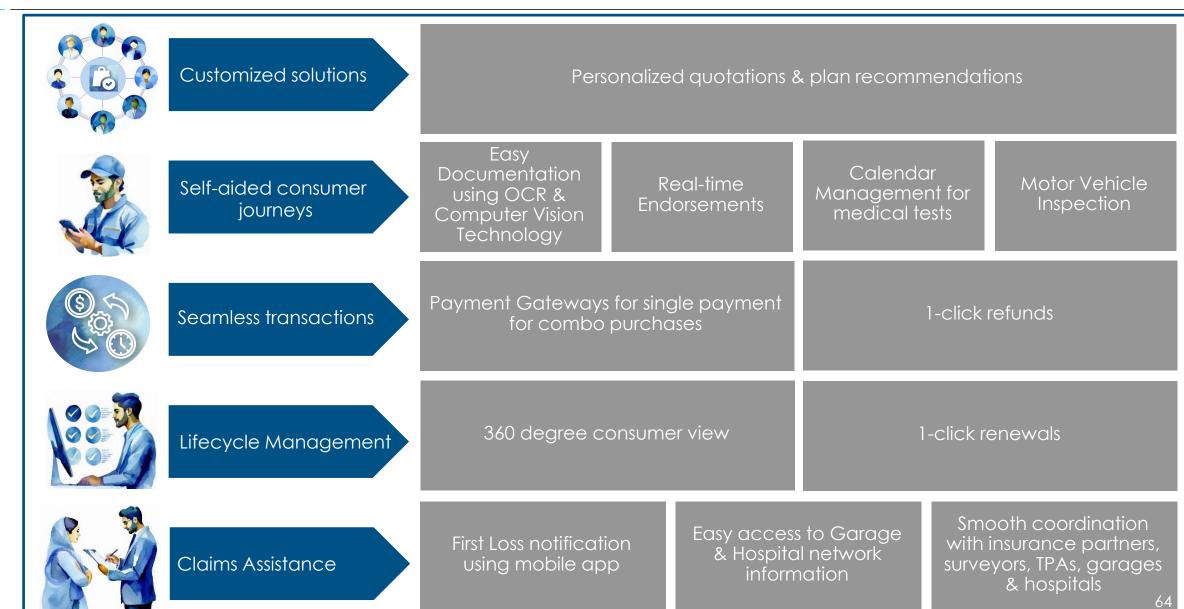








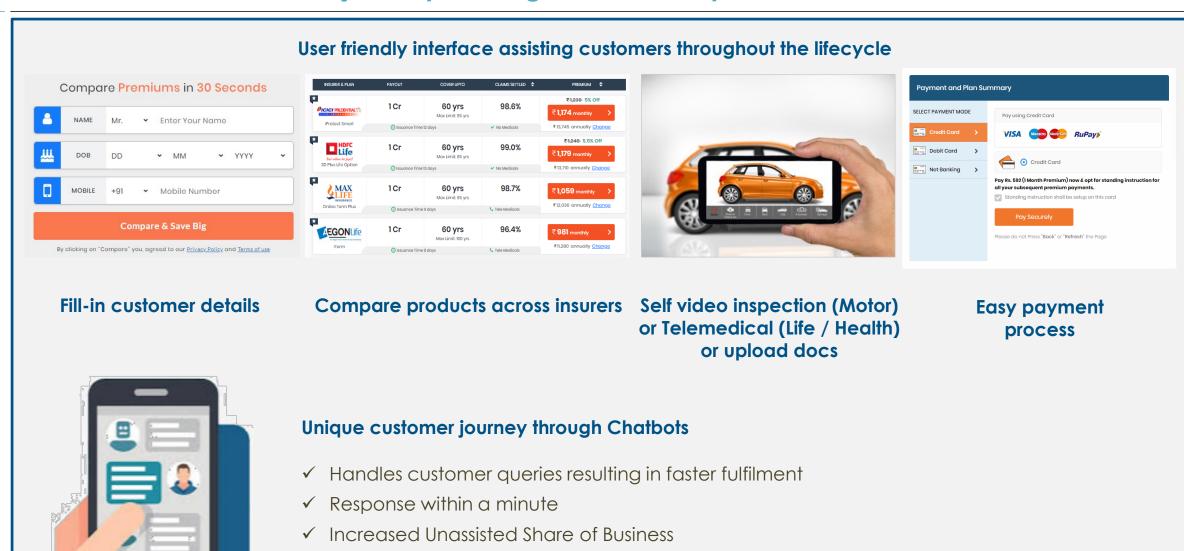
### Customized & self-aided journeys throughout the lifecycle







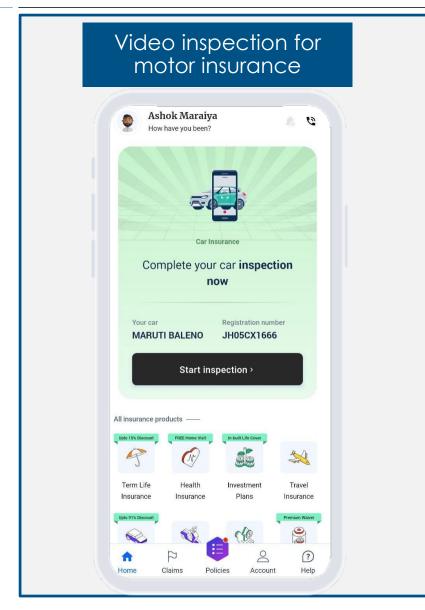
# Customized & self-aided journeys throughout the lifecycle

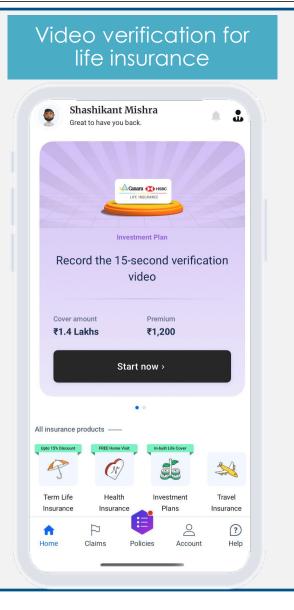


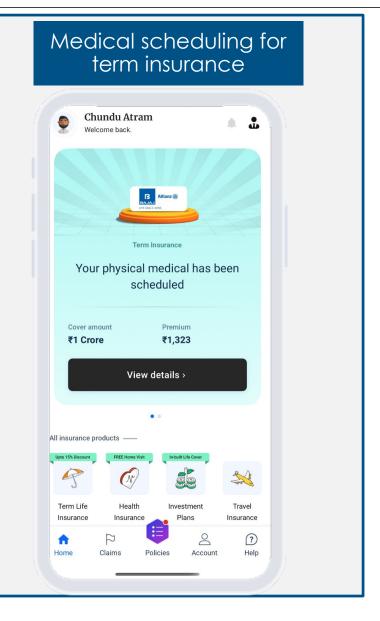




A wholesome experience in the App: Self-help journeys for smooth pre-issuance experience



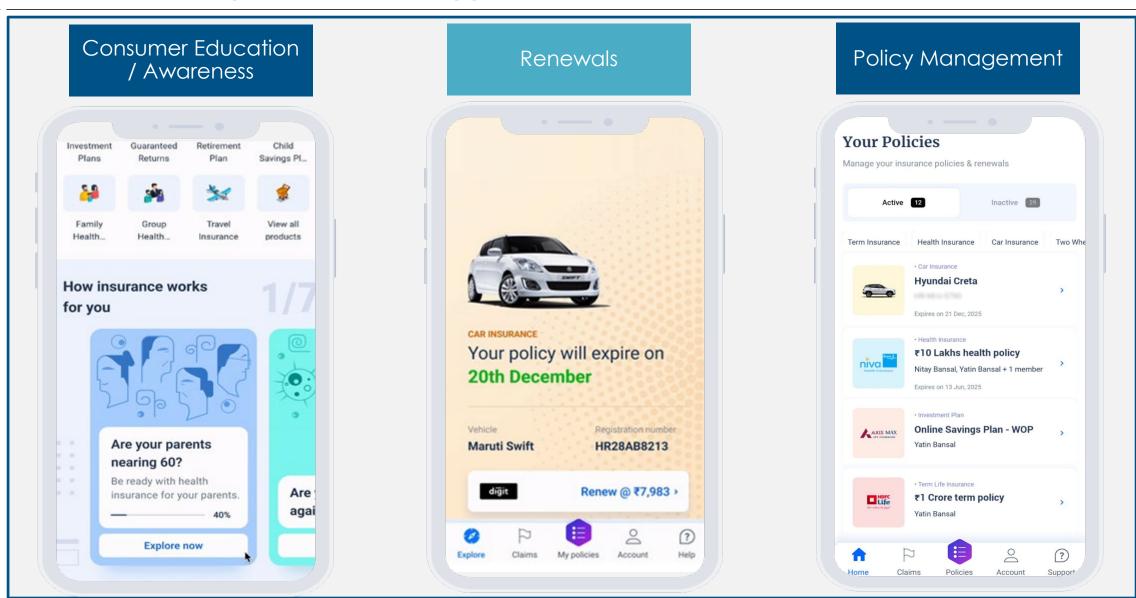








A wholesome experience in the App





# Technology solutions powered by Al



### Gen AI and other advanced tech solutions for Customers

### **During Purchase**



#### **Call-Based Assistance**

Case-specific advice for the customer as AI solutions help agents interpret customer needs during live calls



#### Chat Interface

24\*7 assistance to customers through advanced AI chatbots that handle complex queries



### **Unassisted Digital Journeys**

Simplified journeys for the customer powered by behavioral nudges, intelligent prompts

#### **Post-Sales Service**



### **Self-Help Tools**

Digital dashboards for document access, renewal reminders, FAQs



### Chatbots & Agentic AI Assistants

Resolve service queries, guide claims tracking, automate document uploads



#### Sentiment Detection & Escalation

Emotion-aware AI flags frustration and auto-escalates to human agents



# Technology solutions powered by Al



### Gen Al and other advanced tech solutions for Insurance Partners & PB Employees

#### **Insurance Partners**



#### **AI-Driven Fraud Detection**

ML models spot behavioral anomalies and detect forged documents



### **Smart Disclosure Engines**

NLP-based tools highlight gaps or inconsistencies in medical inputs



### **Remote Inspection**

Al assisted photo/video inspections via smartphone in real time for break-in cases and claims of motor insurance

### **PB Employees**



### Sales Intelligence Tools

Advisors see full customer profile; Al driven in-call nudges and suggestions



### **Call Quality & Training**

Gen AI summarizes and scores sales call across compliance, tone, and product fit



### **Personalized Training**

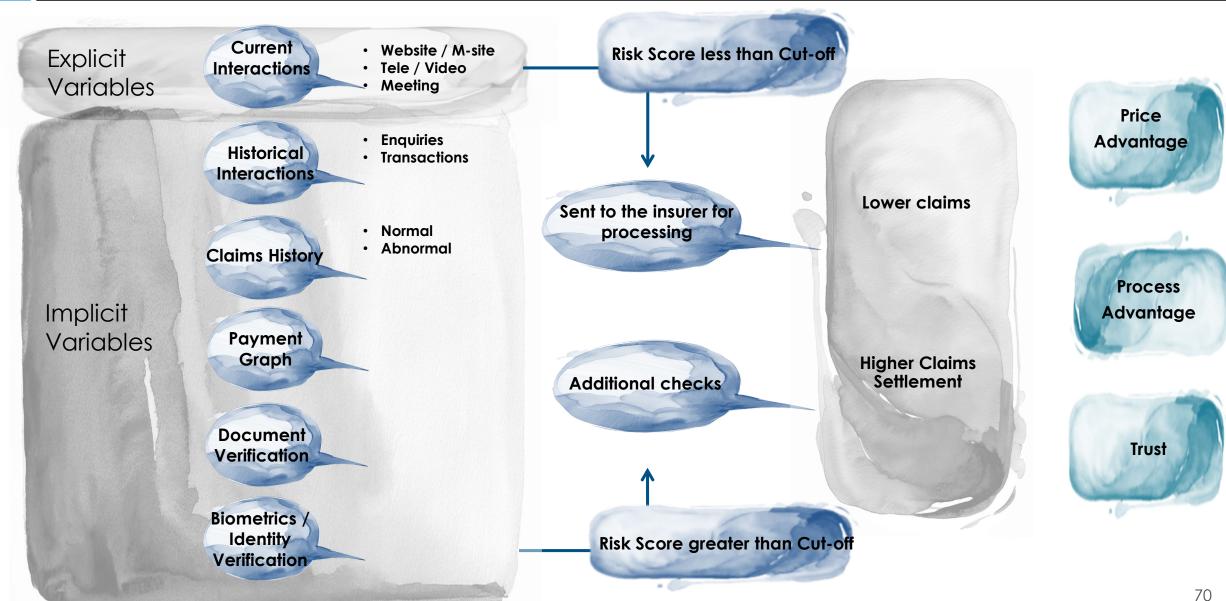
Training content is auto-assigned basis insights



# **Al solutions for Insurance Partners**



### Risk assessment framework for fraud detection

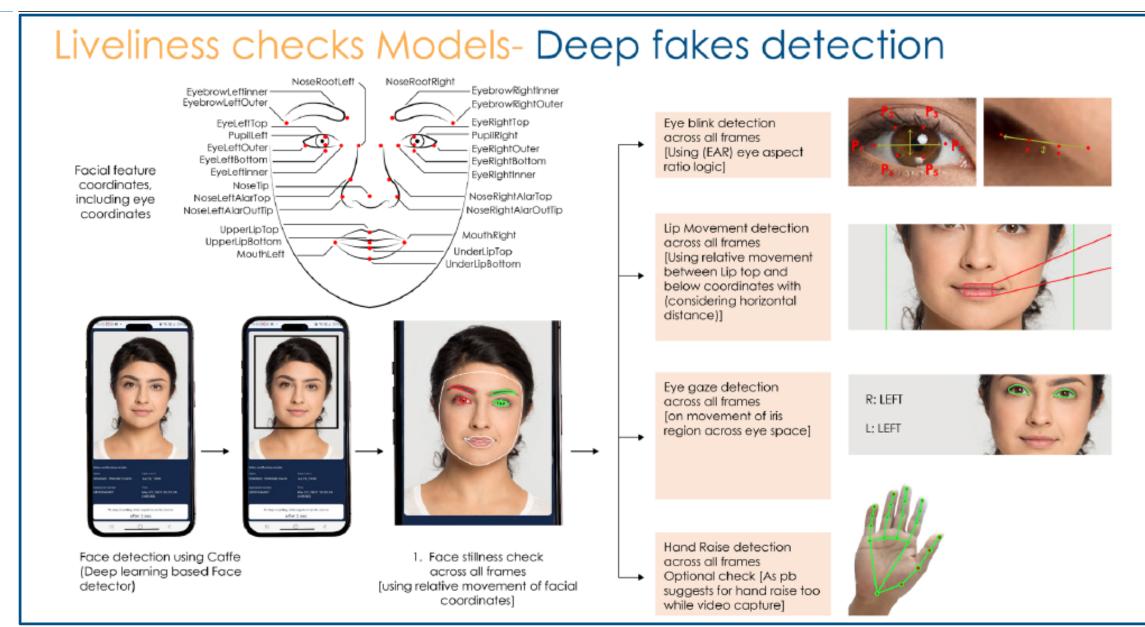




# Al solutions for Insurance Partners



### Risk assessment framework for fraud detection



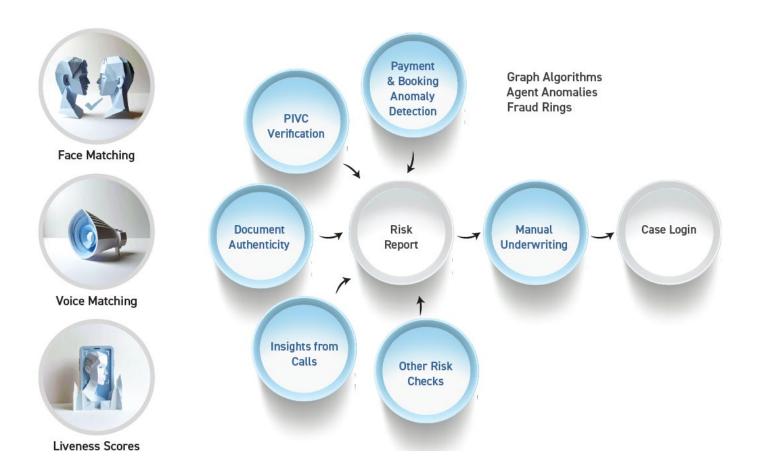


# **Al solutions for Insurance Partners**

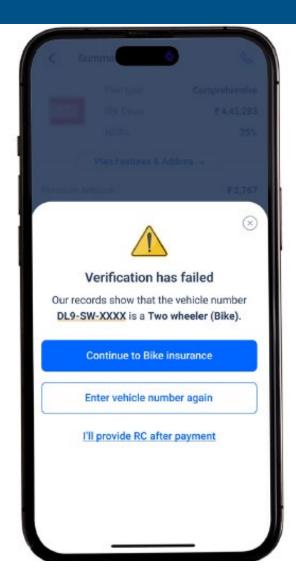


### Risk assessment framework for fraud detection

Face biometrics & Voice identification employed for fraud detection. Liveliness Detection is done to check for deepfakes, if any.



#### **Verification with Public Databases**

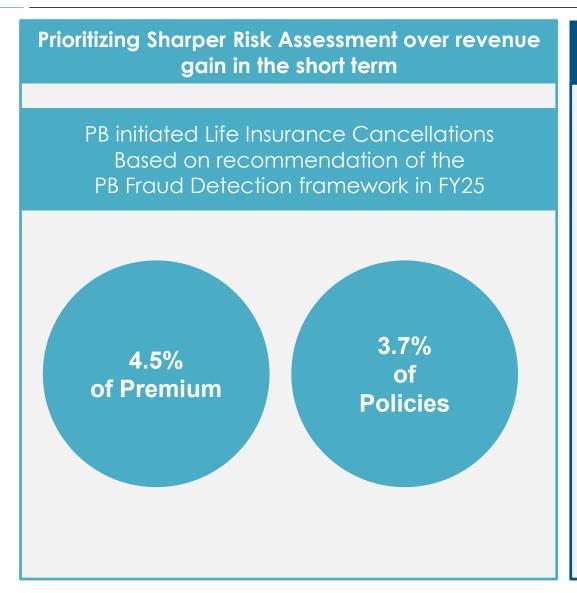


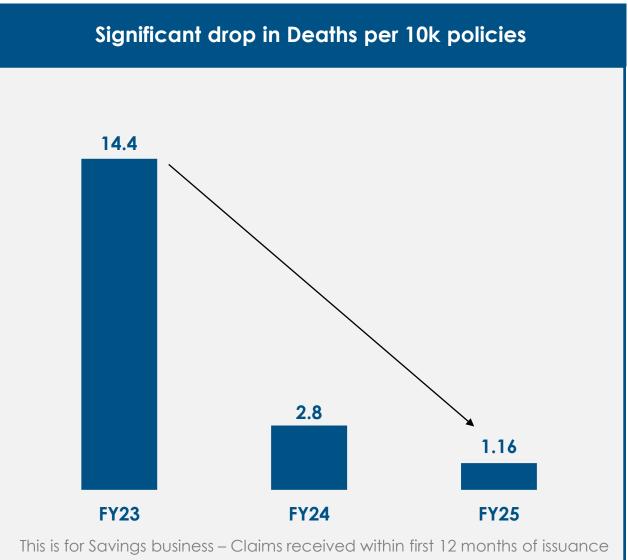


## Al solutions for Insurance Partners



#### Risk assessment framework for fraud detection



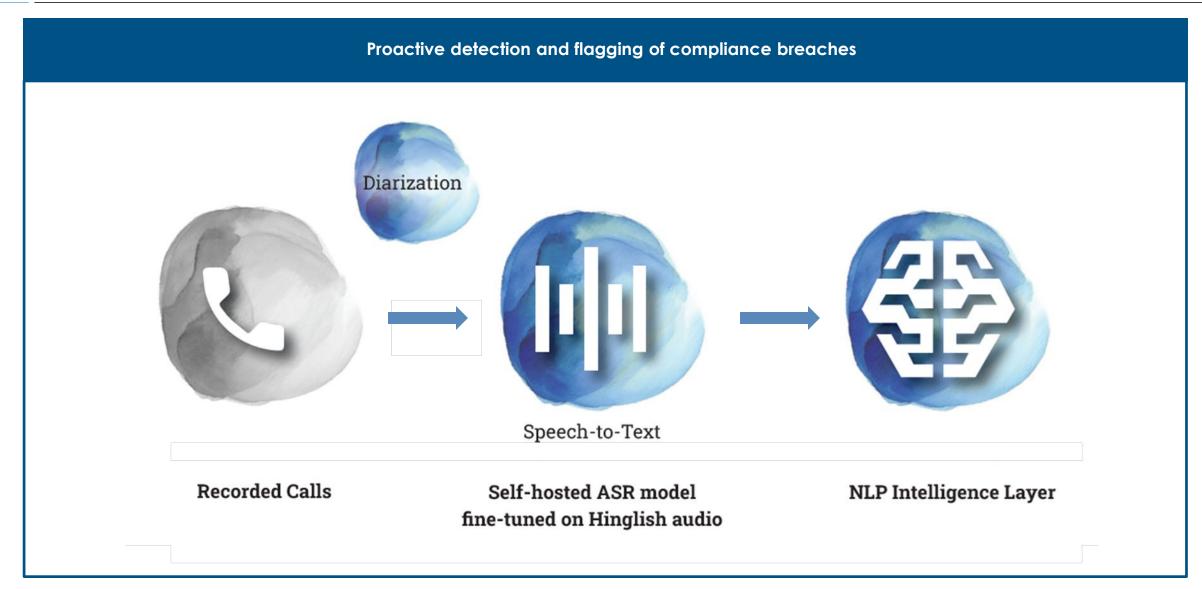




# Al solutions to Empower employees



Call compliance, pitch tracking and quality assessment using technology

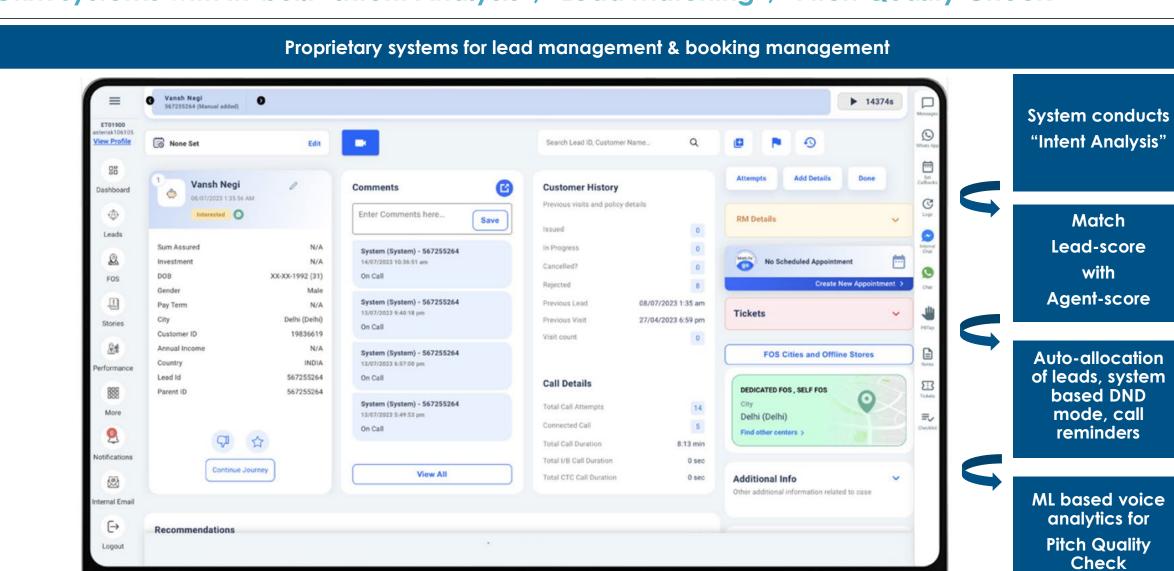




# Al solutions to Empower employees



CRM systems with in-built "Intent Analysis", "Lead Matching", "Pitch Quality Check"



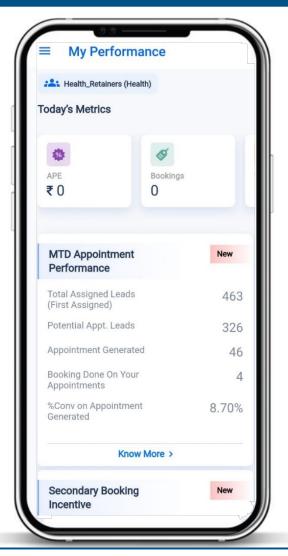


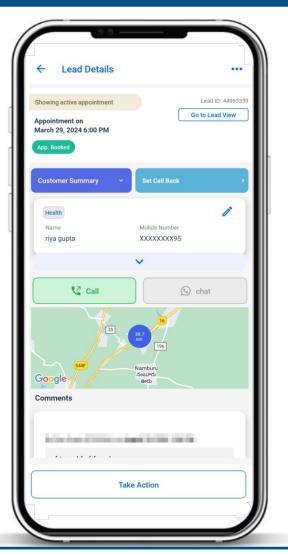
# **Technology solutions to Empower employees**



**CRM** systems for "Physical Assistance"

CRM system with additional features : a mobile app format to provide assistance to our employees supporting consumers through in-person appointments







# policy bazaar com

# **Technology solutions to Empower employees**



#### **Unified Communication**

- Omni-channel experience for the customer
- Central Repository of all the communication sent out to the customer
- Includes our home-grown integrated telephony system(PBDialer)

#### **Quality Management System**

- Maintains the quality of conversations; highlights any misselling/ high-performing advisor techniques
- Automated Speech Recognition (ASR) platform to determine insights (intents, sentiments, queries, et al)
- Developed dictionaries & vocabulary for contextual understanding of Hinglish
- The Named Entity Recognition (NER) model identifies key phrases and interest indicators from conversations



# Reporting & Business Intelligence System

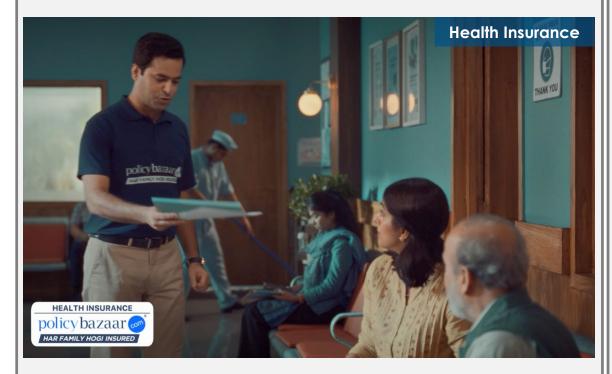
- Optimus, a single storage entity for multiple databases to support downstream reporting & analysis
- The Data lake handles both structured & unstructured data from various sources in various formats
- Generates more than 1,500 kinds of reports on a daily basis





# Claims Assistance: popularized through media campaigns

Our dedicated team ensures a hassle-free experience in the hospital



We offer support through pre & post hospitalization engagement as well

We provide end-to-end support to the grieving families throughout the claims process; from claim case filing to claims disbursal



Our employees engage with the families & plant trees in the memory of the deceased

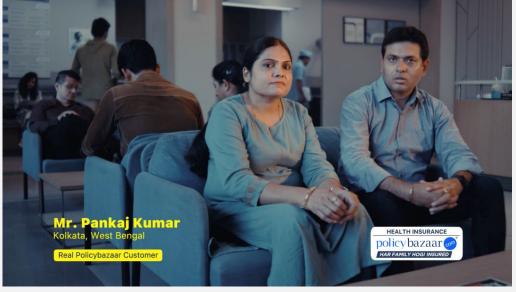


# Claims Assistance: popularized through media campaigns showcasing real customers' claims experience













#### Claims Assistance: Health Insurance



#### On-ground assistance at the time of claims (Health Insurance)

#### Health On-Ground Claims support in 200+ cities



Customer calls for claim assistance



PB Claims Advisor pitches the network hospital



RM meets customer & provides end-to-end assistance at the hospital within 30 mins



Hassle-free in-hospital experience



Satisfied customer







A Medical Counsellor is assigned who provides unbiased guidance from first signs of illness to full recovery





### **Claims Assistance Testimonials**



#### Health claims experience endorsed by customers

# These stories are testament to the power of Health insurance in providing Financial security and Peace of mind

"Not all heroes wear capes - some just quietly show up when you need them the most. I've been through a tough medical journey since October, and Avinash Gaur, my field officer from Policybazaar, has been a constant support throughout - from admission to discharge, paperwork to coordination, he took care of everything like an elder brother would. But what truly touched my heart? He recently came to visit me at the hospital just to ask how I was doing. No agenda, no task - just pure kindness. That one gesture meant more than words can explain. In a world where everyone's rushing, he chose to slow down and care. And that's something I'll always remember. Thank you, Avinash, for being so thoughtful and grounded. You made a difficult phase a little easier.@policybazaar - you've got some amazing people on your team."

Gaurangi Mathur

"I had taken a policy from Policybazaar, which I had been running continuously, but I had never used it. As a result, I was unaware of how cashless insurance works and how reimbursement is processed. I had no idea. Suddenly, one day, my daughter had a stomach ache and we were all scared. Then we went to a hospital outside our city, where I got my daughter treated, but we did not know what the process would be because we did not have that much money. And they assured us completely that you should not worry, we will send one of our agents, through whom my cashless process will be done in the hospital. It happened and one of their agents whose name is Rahul was with me on calls and in the hospital and got the cashless done and I want to thank him from the bottom of my heart and I want that such employs should be made in Policybazaar with whom the trust of the customers will also be deep (sic)."

**Daljit Singh** 



Actor Nishant Khanduja shares his experience of having a claim denied, but after reaching out to PolicyBazaar, the team took swift action and ensuring his claim was successfully approved.

"Lakhan Jadhav, Big Thanks to him. I would like to share my experience with him (sic). He called me to understand my requirements so I told him that my parents are aged 65 + and they won't be able to fill the forms so please help them on the claim reimbursement, without any hesitation he said yes and was on time. My father said he was very happy and never had such experience before with anyone. So I would like to say Big thanks for helping him and giving assurance as people like you are still there who understand age concerns and help them."

Sunil Kumar



#### Claims Assistance: Term Insurance



#### On-ground assistance at the time of claims

Free grief support programs for beneficiaries of term insurance in case of an unfortunate demise

#### Grief support program for nominees has a bi-fold impact

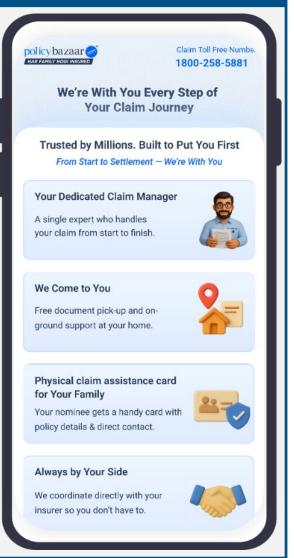
- Consumer:
- Stress-free claims process, thus customer loyalty
- Policybazaar:
- Word-of-mouth marketing by satisfied customers
- Motivation for sales advisor as he/she witnesses the real-life impact of his/her assistance in the sale of the insurance policy



Claim Beneficiary: Mrs. Shiwani

Mr. Sunil Kumar, an IT professional from Bilaspur, Himachal Pradesh, tragically passed away in a bike accident in June 2025, leaving behind his wife, child, and parents. His wife, Mrs. Shiwani, unfamiliar with the insurance claims process, reached out to Policybazaar, who supported her throughout and helped settle the claim within 34 days.



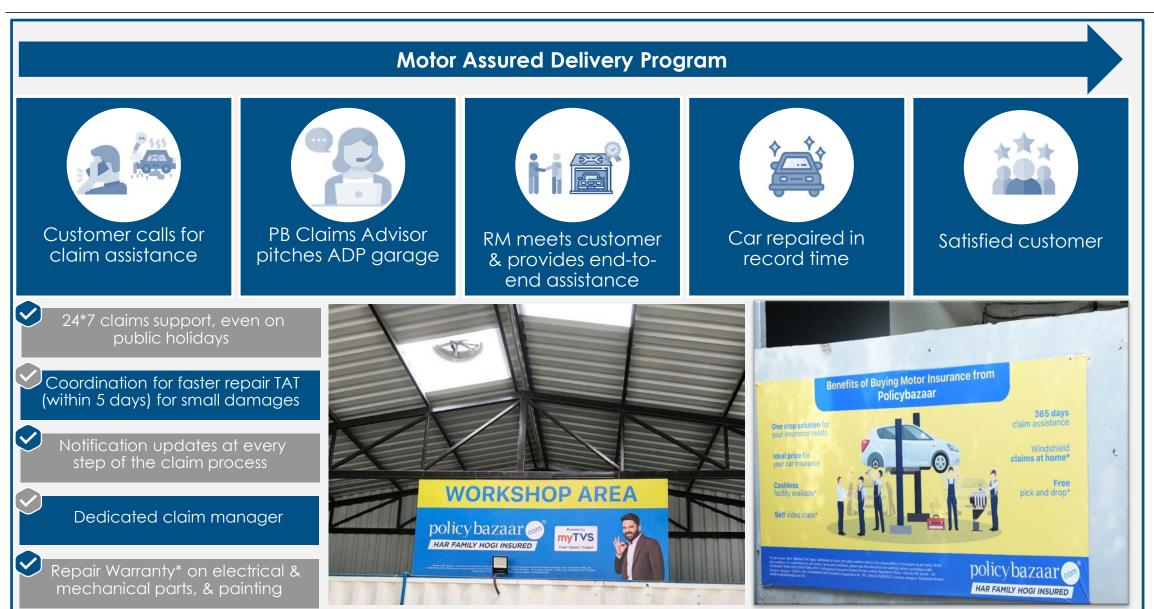




#### Claims Assistance: Motor Insurance



#### Assured Delivery Program: On-ground assistance at the time of claims





#### Claims Assistance: Motor Insurance



#### Assured Delivery Program: On-ground assistance at the time of claims



₹270+ Cr

Approved claims with PB support\*



116

Garages affiliated throughout India

2

Exclusive PB workshops



30%

Turn around time (TAT) reduction



94%

**CSAT** 



24\*7 Support by dedicated PB Team

Customer Satisfaction Score (CSAT) of 94% reflected in testimonials received on email/social media

Customers endorse Assured Delivery Program through word-of-mouth

"Dear Policybazaar team, I would like to express my heartfelt appreciation for the exceptional service provided during the handling of my recent motor insurance claim under ADP program by Policybazaar. From the prompt response and clear communication to the smooth coordination and timely settlement, every aspect of the process with utmost professionalism and efficiency. Your team dedication and customer first approach made a potential stressful situation for me and completely hassle free. I would like to special thanks to Mr. Sumit for their support and consent follow up throughout the claim process. Pls be continue the great work. Its service like this that build up trust and long term relationship with customer (sic)."

**Parmod Kumar** 

"Dear PB Team, I wanted to take a moment to provide feedback on my recent vehicle claim experience with your company under the Assured Delivery Program launched by Policybazaar. Firstly, I would like to express my appreciation to Akashdeep Singh Shergill for the prompt and efficient handling of my recent vehicle claim. The purpose was smooth, and I received the necessary support and guidance throughout. The professionalism and responsiveness were commendable. Additional, I am confirming my intention to renew my car insurance policy through the Policybazaar in future."

Regards,

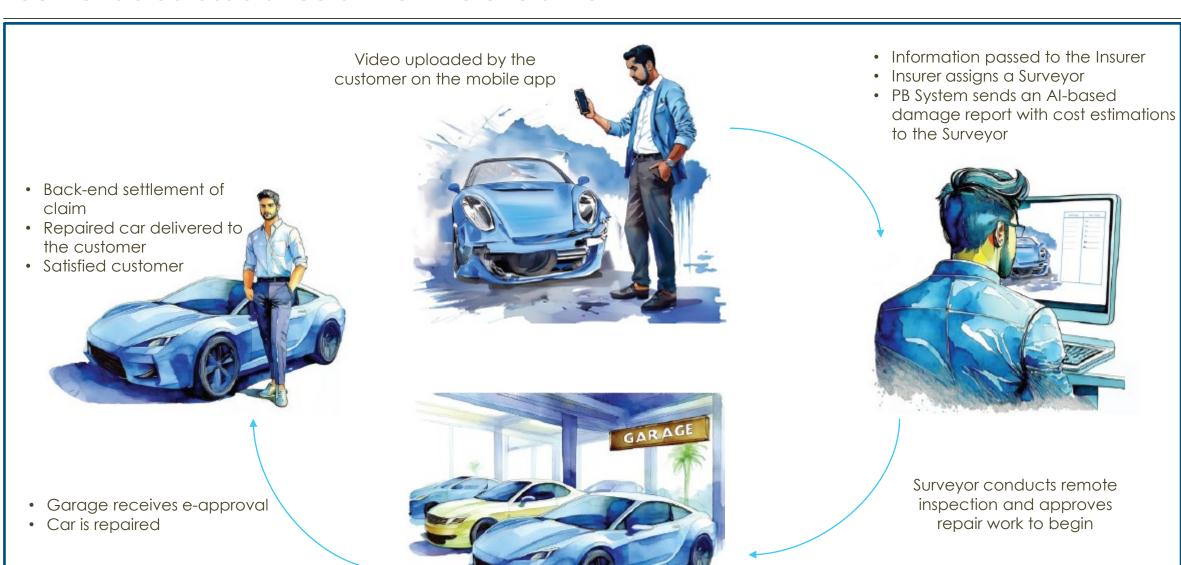
**Gautam Singh Kodan** 



### Claims Assistance: Motor Insurance

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#### Tech-enabled assistance at the time of claims

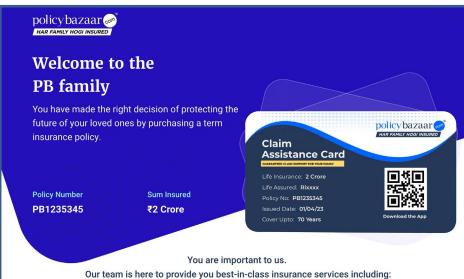




### Claims Assistance

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#### Handy kit for claims





#### Relationship Manager

Our dedicated relationship manager will personally help you with all your service queries.



#### Claim Support

We will handhold your nominee at every step of the claim settlement process.



#### Free Counseling

Your loved ones get access to grief support programs to deal with the personal loss.

To learn more about our services, download the new Policybazaar app or log into My Account on our website





Thank you for choosing Policybazaar. We look forward to partnering with you for all your insurance needs.

> Thank You. Policybazaar.com

For service related queries, reach out to us at 1800-258-5970 using your registered mobile number. For claims related queries, reach out to us at 0124-6384120

Claim Assistance Card for the nominee to ensure they have handy policy details as well as direct claims assistance number always with them



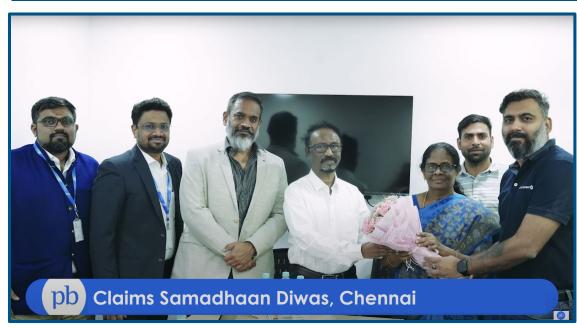






# Claims Grievance Redressal Day

#### Claims Samadhaan Diwas





Real-time re-assessment of repudiated / rejected claims
In a tripartite conversation with the insurance partner, consumer and Policybazaar

Garnering consumer trust by assisting during the moment of truth – claims

Continue to receive thousands of appreciation / gratitude emails from consumers every month





## **Awards & Recognition**



#### **BW Fintech Festival**

Best Fintech of the Year

Best use of AI in Fintech



#### ET Edge AI Summit and Awards

Best use of AI for Risk & Compliance



#### FICCI PICUP Awards

**Best Insurtech** 



#### **Insurance Asia Awards 2025**

Best Al Initiative of the Year



# FE FUTECH Summit and Awards

**Best Fintech Provider (Silver)** 



#### **India Insurance Summit**

**Best Insurance Brokers** 



#### **Berkshire Media**

India's Leading Online Insurance
Platform



#### PB Meet at ETBFSI Awards

**Best Use of Consumer Tech** 



# Claim Samadhan at ET Entrepreneur Awards

**Best Customer Service** 







# Paisabazaar: India's largest comparison platform for credit products

SCORE

India's largest

credit score awareness initiative



21 Lacs **Avg Monthly Enquiries** (credit products) ^





₹34k Cr Loan disbursals ARR\*



18 Lacs Transactions ARR\*









Consumer enquiries<sup>^</sup> from

1,000+ cities

7 Lacs

**PB Money** consumers till date



Acquiring a consumer every

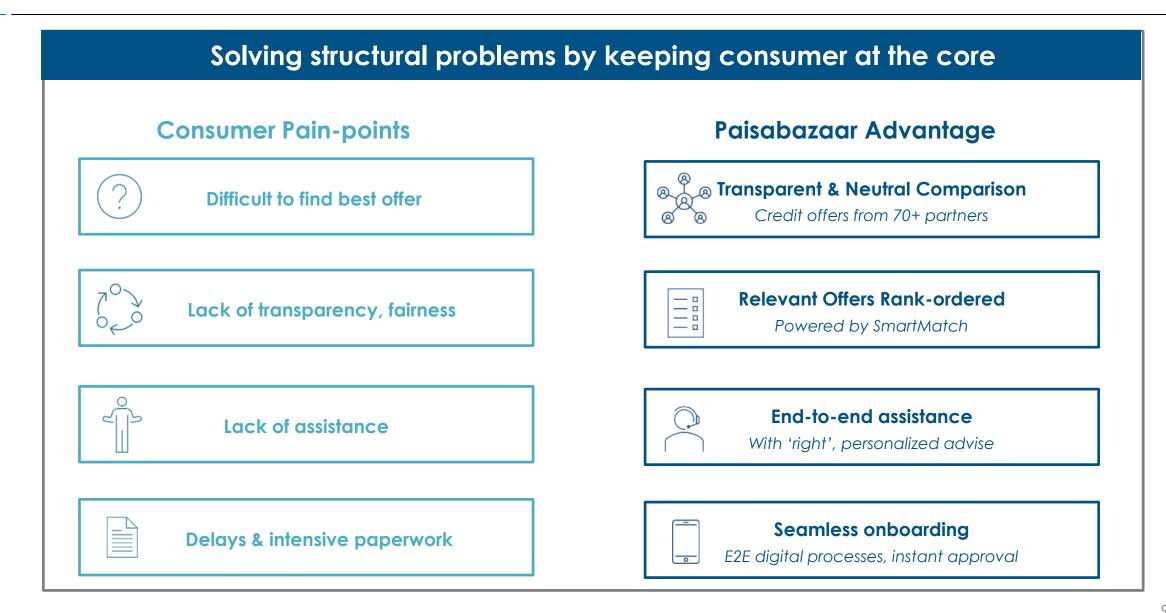
4 seconds

<sup>^</sup> Based on auarter ended Sep-25





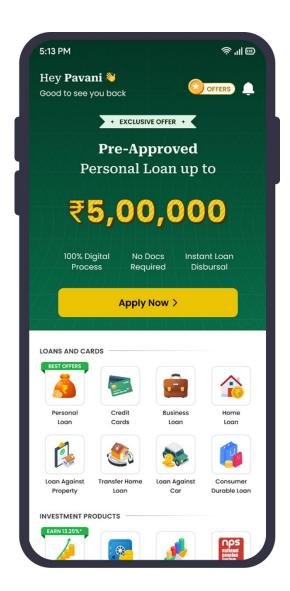
# Offering consumers wide choice & ease of comparison







#### Evolved as India's Platform of Choice for credit needs







Independent, unbiased & transparent platform with E2E fulfilment



Most competitive offers always, including Preapproved offers



SmartMatch = Highest Approval Chances We work with 70+ partners to find you the right lender

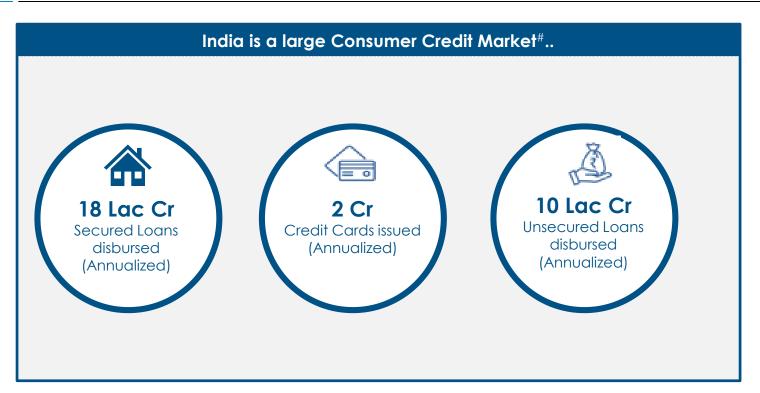


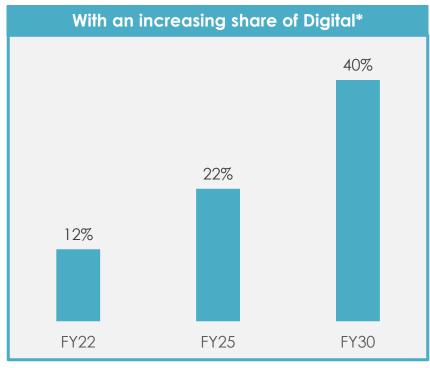
~7%\* of Credit enquiries in India happen on the platform





# Large & underpenetrated retail lending market; digital growing faster





India continues to be one of the world's most underpenetrated credit markets

Household debt-to-GDP much lower than global benchmarks

Long-term growth potential driven by rising digitization across segments

World-class digital infra like UPI, Aadhaar, AA, CKYC, ONDC, ULI to accelerate transformation

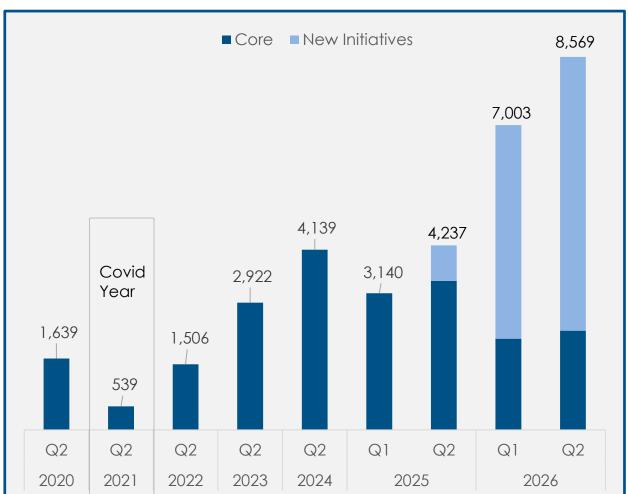
Digital first and large scale platforms like Paisabazaar positioned to benefit



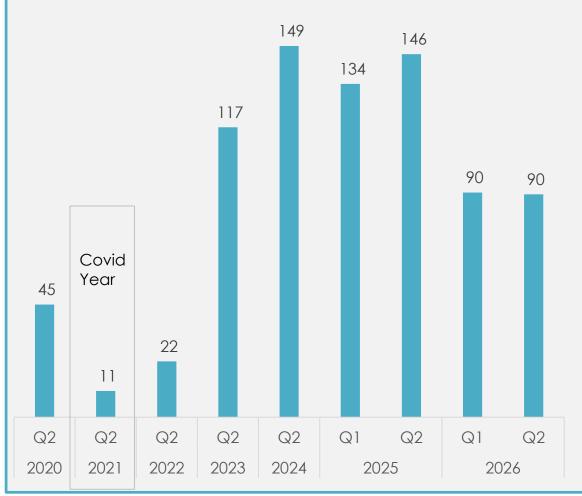
# Secured lending driving disbursal growth; moderation in unsecured & cards



#### Disbursals (₹ Cr) [Core+ New Initiatives]



#### Credit cards issuance (k)







# Pillars that would help us compete, differentiate & win

Go deeper in Unsecured Credit

Scaling Secured
Credit

Building a holistic financial wellness platform

Deepen engagement, deliver impactful CX

Physical presence; Building trust at scale











- Invest in end-to-end digital journeys, intelligent offer comparisons
- Deepening collections & risk management capabilities

- Strengthening D2C
   Play, building fulfilment capabilities
- Expanding products via new categories like Loan Against Car
- PB Connect to bring in digitization, efficiency Mobile App launched

- Diverse product suite to help reach new consumers, deepen engagement
- FDs & Bonds launched on platform in Q1 FY26
- PB money to enable 360-degree view of consumer's financial health

- 5.5 Cr credit aware consumers to drive engagement
- App to provide segment-specific personalisation
- Delivering AI-led seamless experience & efficiency

- Paisa stores will unlock growth in high value loan segments
- Build brand trust & local credibility
- Deepen multi product engagement





# Going deeper into each aspect of unsecured to offer seamless CX

#### Maximizing chance of approval

- Route application to best fit lender
- Minimize bureau hits through soft checks

#### Fraud Avoidance & Risk Management

- Block/restrict riskier segments
- Focus on fraud-avoidance



#### Deepen consumer engagement in Cards

Multiple tools to enable consumers to explore, apply
 & manage credit cards like Pay wise & Redeem wise

#### **Full control on Process**

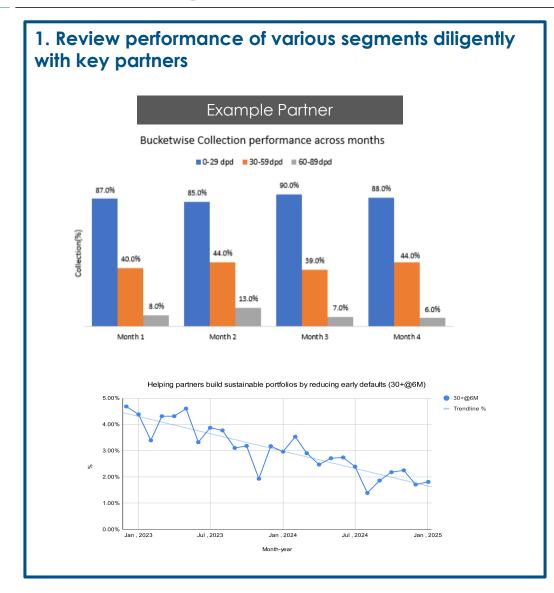
- Own E2E process (Digital/phygital/physical)
- Real-time tracking



## Responsible lending

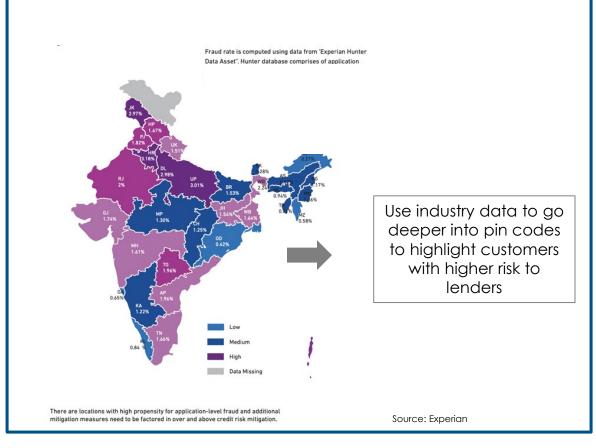


#### Collaborating with ecosystem to detect fraud early, manage risk



# 2. Building ML based fraud detection models in collaboration with the partners

- Capturing & implementing best practices
- Partnering with ecosystem to build capabilities for fraud detection

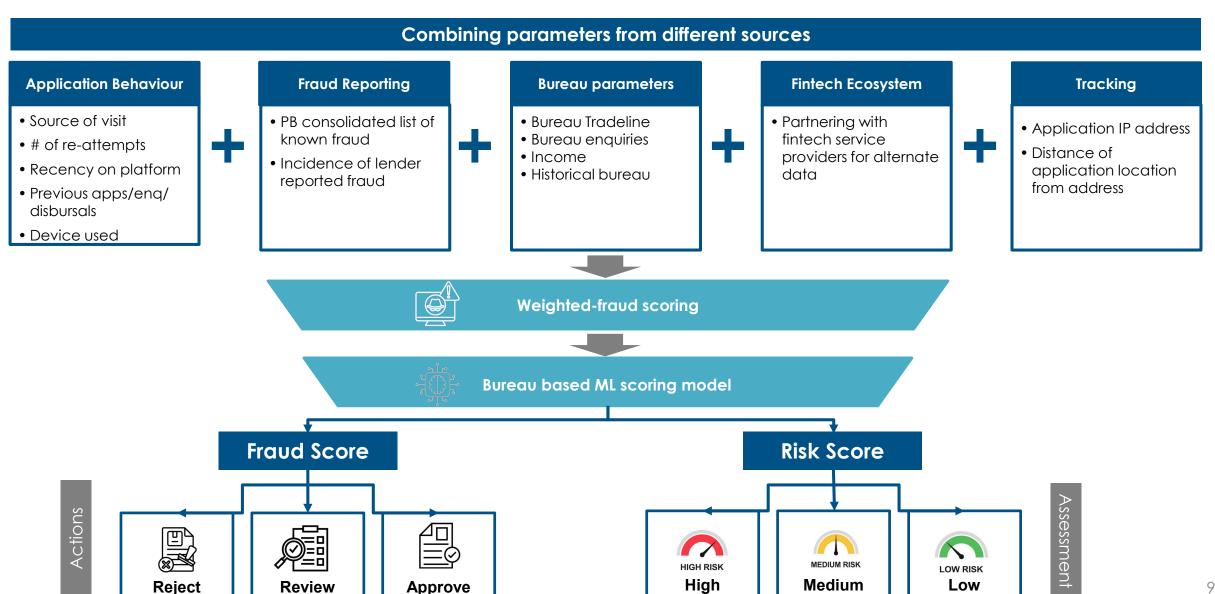




# Responsible lending



#### Aim to be the platform for fraud-avoidance & sustainable risk





# Investing in fulfillment & digital capabilities to build scale in Secured Credit



#### **Scaling Secured Credit**

#### Strengthening D2C play through phygital

- Wide & deep partnerships across PSUs, Pvt Banks, HFCs etc
- Product expansion: focus on Home Ioan, Loan against property
- Build last mile fulfilment capabilities for physical processes
- Digitally disrupt parts of offline process, like digital sanctioning

# PB Connect A tech platform to bring in digitization, efficiency



- **Streamline processes** from application to disbursal
- Real-time tracking for consumers and connectors
- Improved control for all stakeholders
- Tailored cross-selling opportunities across products



### policy bazaar 🚳 Building a robust, comprehensive financial wellness platform

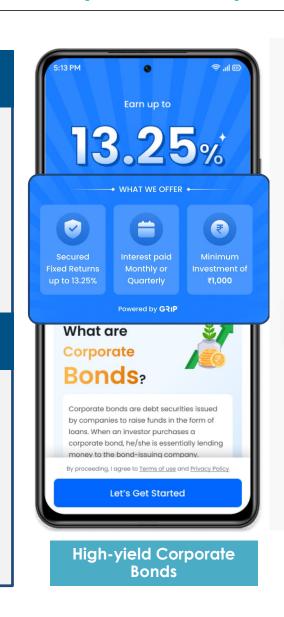
FDs, Bonds & PB money adding to comprehensive product suite

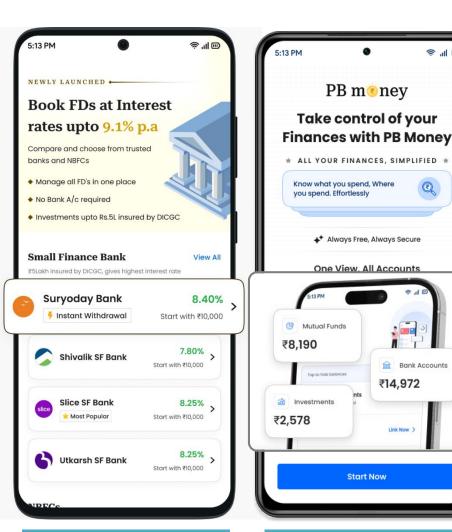
#### **Building Investments - Bonds & FDs**

- Option to invest in Corporate Bonds, G-Sec's & Baskets
- Invest in FDs with Banks, SFBs & NBFC

#### Delivering Deep Insights with PB money

- One View of Banks, Stocks & MF
- Suggesting best products basis financial life cycle of the customer





**High-yield Fixed** 

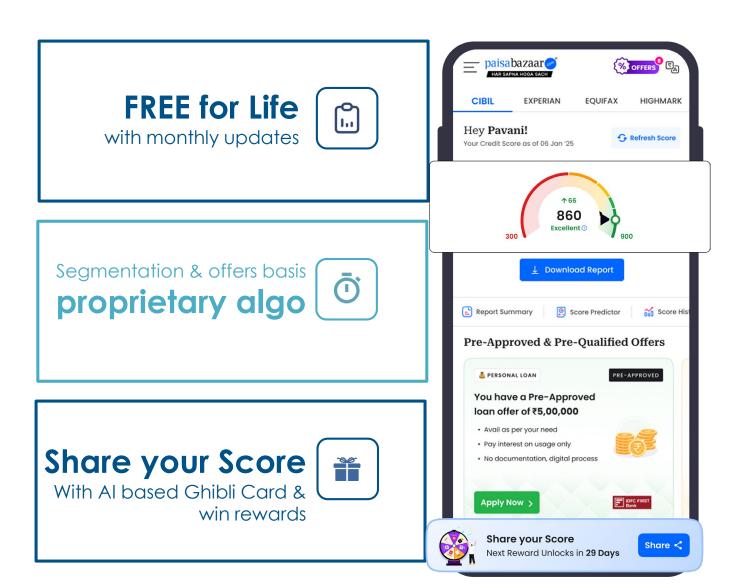
**Deposits** 

m Bank Accounts ₹14,972





Enabled 5.5 Cr consumers to be credit aware







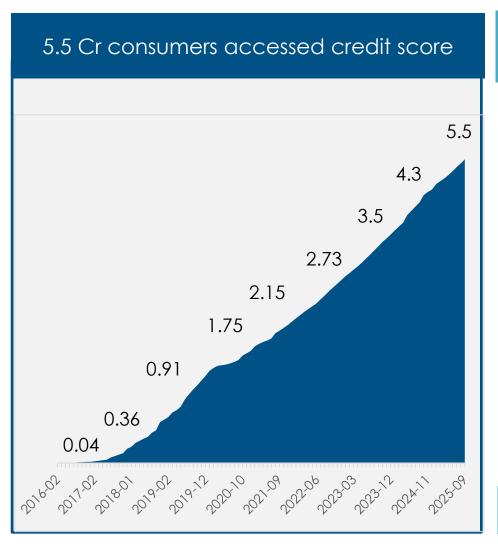


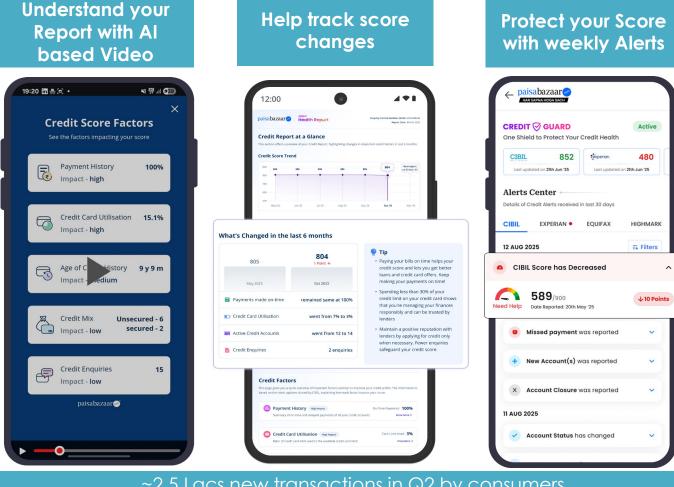


### **Credit Score Platform**



#### Helping consumers get actionable insights to track, manage & improve score





~2.5 Lacs new transactions in Q2 by consumers to manage & improve credit score





# Driving business transformation through AI: experience, efficiency & risk control

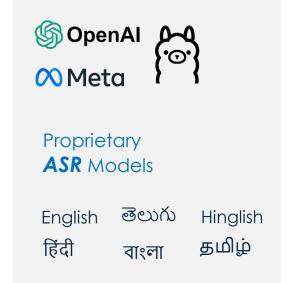
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AZURE SPEECH

AZURE SPEECH

CONTROL OF CONTR





# Customer Experience

- Al Video Credit Report
- Al Based Chat
- ► Al Selfie in CPL



- Personalized Marketing
- Channel Propensity Models
- Al Generated Nudges

Fraud & Risk Control

- BRE (Business Rule Engine) Risk Models
- Fraud Analysis/Grading
- Anomaly Detection

Operational Efficiency & Governance

- Auto DNC (Do Not Call) Detection
- No Repeated Calls
- Auto Language Detection
- Mis-selling Detection & Prevention

**Engineering Productivity** 

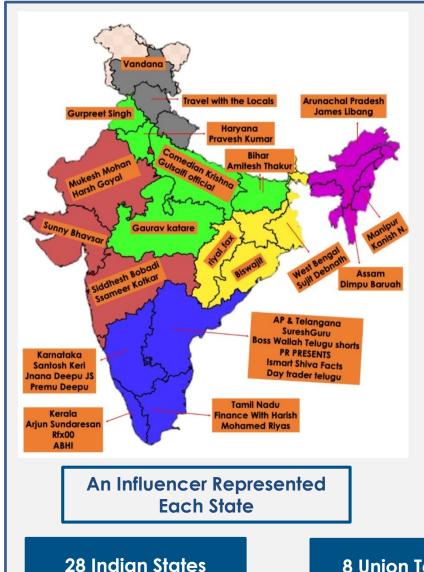
- > Automated Code Review
- Faster Pull Request Time
- Faster Debugging

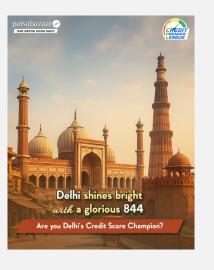


# **Credit Premier League 2.0**

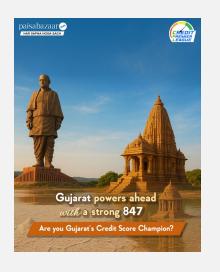
# policy bazaar 🚳

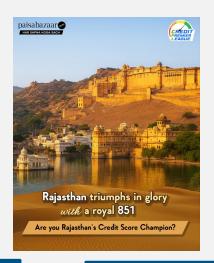
#### Finding the Credit Score Champion of each Indian State















**8 Union Territories** 

710 Cities

6.5mn Participants





# Restarted TV Campaigns: Strong surge reflects continued brand trust













3 Languages



5 Genres



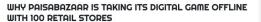
108 Channels

- > Short TV campaign in September led to strong incremental growth across credit products
- > Campaign success clearly signals strong brand pull and continued consumer affinity
- Reinforces Paisabazaar's position as a preferred financial marketplace among varied segments, across geographies





# Offline debut: Launching Paisabazaar's first retail store



In conversation with IMPACT, Santosh Agarwal, CEO, Paisabazaar, shares how retail outlets can bridge the gap between underserved customers and India's growing credit



[MACT]













At a time when retail store launches have become commonplace, it's unusual to see a digital-first credit marketplace enter the space. Paisabazaar has taken that very step. The company inaugurated its first physical outlet in Gurugram last week and announced plans to scale up to 100 such stores across Indian cities

As part of the rollout, the next outlets are set to open in Delhi and Noida in the coming weeks. The stores aim to offer customers a personalized, in-person experience, helping them identify the right credit products and access the best deals available



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#### Paisabazaar Opens First Retail Store in Gurugram, Plans to Open 100 More Across India



#### नवभारत

#### पैसा बाजार ने खोला पहला रिटेल स्टोर

मंबई. क्रेडिट मार्केटप्लेस और फ्री क्रेडिट स्कोर प्लेटफॉर्म, पैसा बाजार ने अपना पहला रिटेल स्टोर खोलने की घोषणा की जिसका उद्देश्य विभिन्न वर्गों के लिए क्रेडिट तक आसान पहंच प्रदान करना है. पैसा बाज़ार आने वाले समय में मुंबई. दिल्ली/NCR, बेंगलरु, चेन्नई, हैदराबाद और भारत के अन्य बड़े मेट्रो शहरों में 100 स्टोर खोलने की योजना बना रहा है. अगले कुछ हफ्तों में पैसा बाज़ार अपने 2 नए स्टोर दिल्ली और नोएडा में लॉन्च करेगा. ये रिटेल स्टोर्स कंज्य़मर्स को पर्सनलाइज्ड अनभव प्रदान करेंगे. जिससे वे अपने लिए सही प्रोडक्टस (बिजनेस लोन, पर्सनल लोन, होम लोन और क्रेडिट कार्ड आदि) और ऑफ़र्स चुन सकेंगे.

#### पैसाबाजार ने गुरुग्राम में खोला पहला रिटेल स्टोर, देशभर में 100 स्टोर खोलने का लक्ष्य

#### भास्कर समाचार सेवा

गरुग्राम। भारत के सबसे बड़े क्रेडिट मार्केटप्लेस और फ्री क्रेडिट स्कोर प्लेटफॉर्म, पैसाबाजार ने अपना पहला रिटेल स्टोर खोलने की घोषणा की. जिसका उद्देश्य विभिन्न वर्गों के लिए क्रेडिट तक आसान पहुंच प्रदान करना है। यह स्टोर गरुग्राम में खोला गया है। पैसाबाजार आने वाले समय में मुंबई. दिल्ली, बेंगलरु,चेन्नई, हैदराबाद और भारत के अन्य बड़े मेट्रो शहरों में 100 स्टोर खोलने की योजना बना रहा है। अगले कुछ हफ्तों में पैसाबाजार अपने 2 नए स्टोर दिल्ली और नोएडा में लॉन्च करेगा। पैसाबाजार की सीईओ



हमारे लिए एक नया बिजनेस मॉडल है, जो फिजिकल इंटरेक्शन की सविधा और टेक्नोलॉजी आधारित अनुभव को जोडता है। यह हमारे उद्देश्य का एक हिस्सा भी है. जिसके तहत हम सभी भारतीयों के लिए क्रेडिट को सबसे पारदर्शी तरीके से सलभ बनाना चाहते





# **New initiatives**

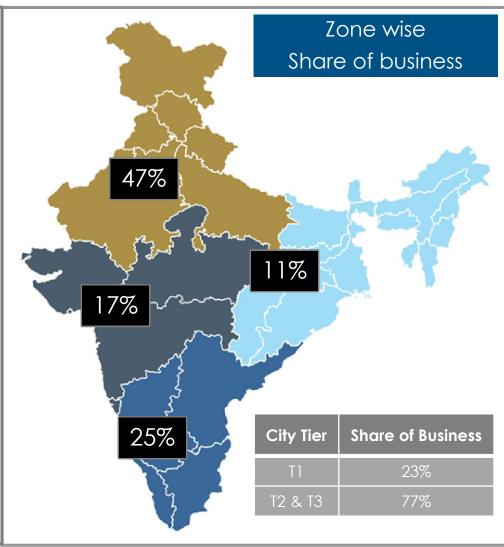


### **PB Partners**



#### Sustained market leadership, accelerated growth momentum & increasing efficiency

- PBPartners.com is a platform for independent sellers of Insurance and other financial products
  - Enable sellers to sell across Products and Suppliers via an app
  - Tech based platform for Research, Issuance, and Customer Management
- Market Leadership in Premium as well as technology platform
- ➤ Highest proportion of non-motor business in the industry
- > Improvement in sales & marketing efficiency
- > Expanding reach in the country
  - Present in 19k pin codes (covering 99% pin codes in India)
  - > Tier 2 & Tier 3 cities contribute 77% of the business







## A win-win for all stakeholders of the ecosystem

# Benefit to Insurer Partners



- Insurer partner gets to deal with one entity instead of multiple agents
- Centralized billing/ servicing and payments
- Access to PB Partner's vast agent network (seller partner network)

## Benefit to Network Agents / Seller Partners



- Higher earning avenue: Larger range of Insurance products, cross-sell opportunities
- App and web application for quick policy issuance & post-purchase lifecycle management
- Upskilling & training sessions
- Industry-first payout system for On-demand-payout to the partners

# Benefit to Consumers

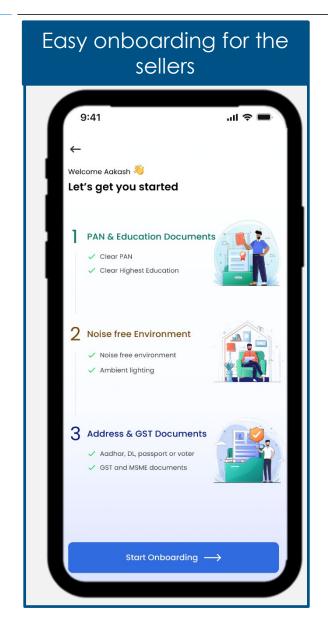


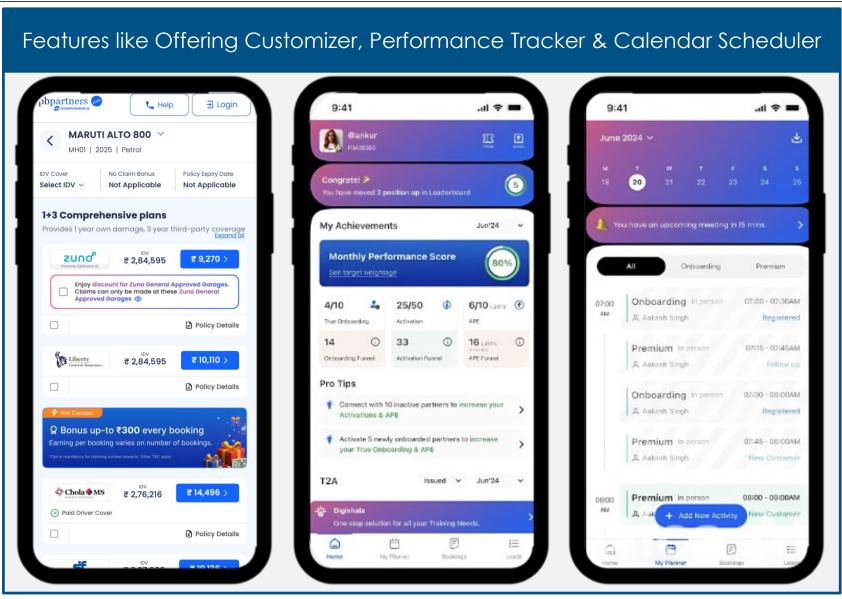
- Personalized offerings from the agents
- Trust: of PB Partners / mothership brand Policybazaar
- Legacy services and support by Policybazaar at the backend





## **Empowering Partners: Seamless Onboarding & Efficiency Tools**



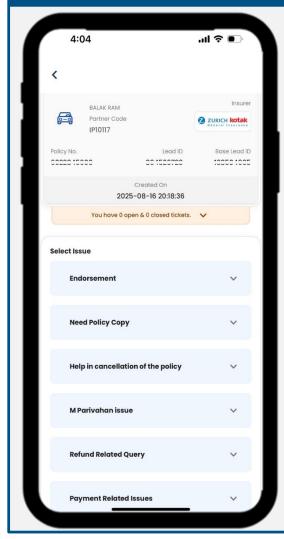


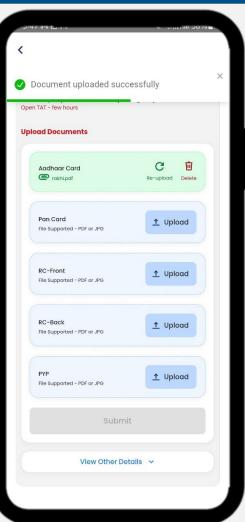


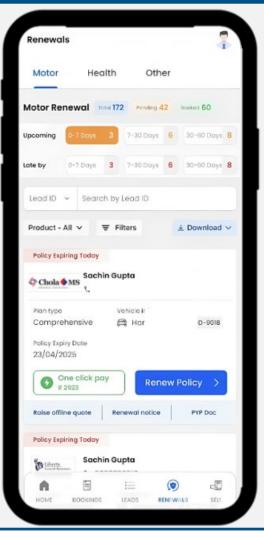


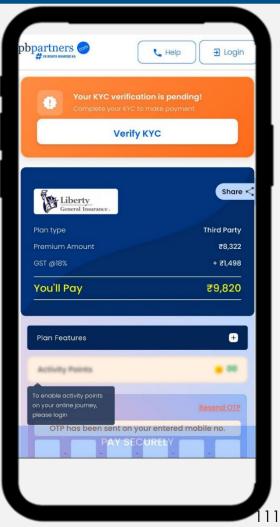
### **Empowering Partners: End-to-End customer life cycle management**

# Customer Lifecycle management App facilitating Document upload, Renewals & Claims







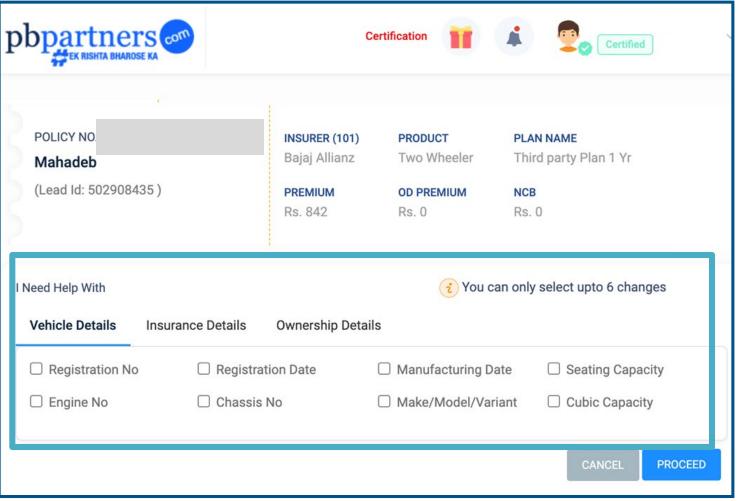


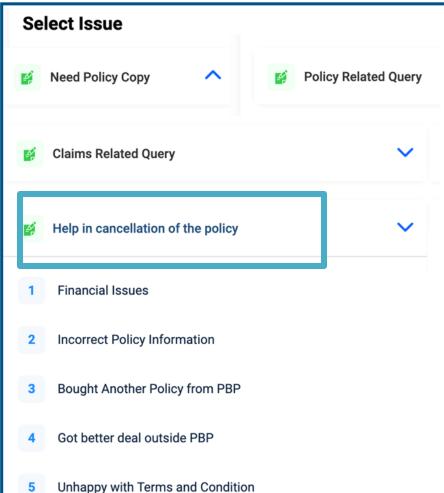




## **Empowering Partners: End-to-End customer life cycle management**

# Customer Lifecycle management Endorsements, Cancellations & Refunds

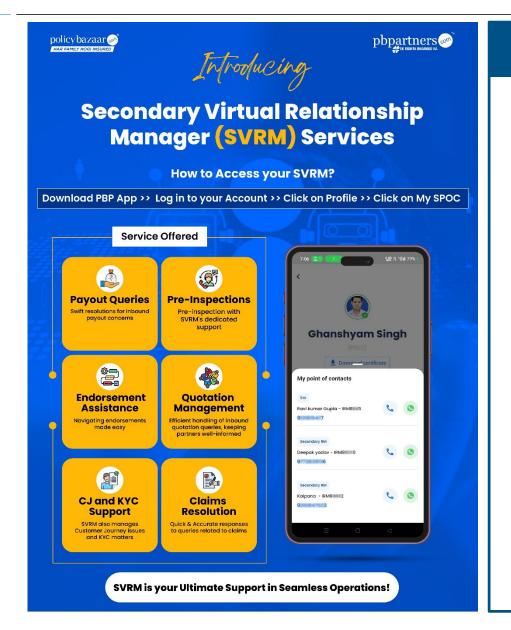






# pbpartners com

## Relationship Manager for 24\*7 support



### **SVRM (Secondary Virtual Relationship Manager)**

#### Tech-based initiative

#### Dedicated 24\*7 support for seller partners

- Payout Queries
- Pre-inspections
- Endorsement Assistance
- Quotation Management
  - CJ & KYC Support
  - Claims Resolution

Improves operational efficiency for PBPartners





### Enabling & up-skilling the Seller partners

# Training, development & upskilling opportunities to our seller partners & employees to keep up with evolving insurance landscape

Gyanshala: A Weekly Knowledge series focusing on Insurance concepts. Videos are created in Hindi, English & Tamil

PBP Masterclass: Special Training sessions were scheduled for the partners by industry experts

Sankalp: This initiative was aimed to improve the first response time (FRT) & the accuracy

Nischay: The program is aimed at enhancing the Overall Quality Score% & Outbound call connectivity

Prayaas- Ek Koshish: This was aimed to enhance the skills, behavior & help in sharing Best Practices of dealing with the team

**Samarth:** The program was launched to enhance the post sales process

**Spunk:** This initiative was launched to improve Communication Skills, Telephone Etiquette, and Objection Handling Skills of our Sales & VRM Teams

**Did You Know:** A weekly knowledge series shared across organization explaining the basic terminologies and concepts of BFSI industry

DigiShala: This app-based program was launched for all the employees and selected set of partners

Aarambh: A training program for newly recruited partners on Primary BU and Cross Sell Opportunities

Saksham: An exclusive virtual training program for On-Demand Training

**Gurukul:** An exquisitely crafted training Program for Relationship Managers to bridge the knowledge/value Gap via Residential and Online Nesting Sessions



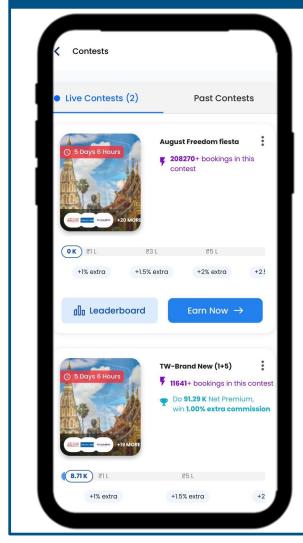


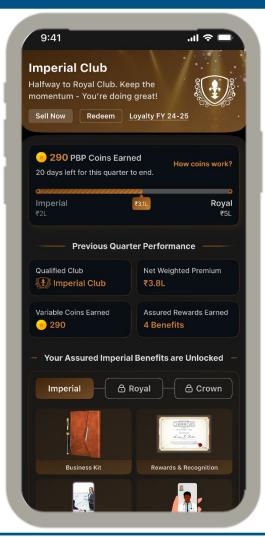


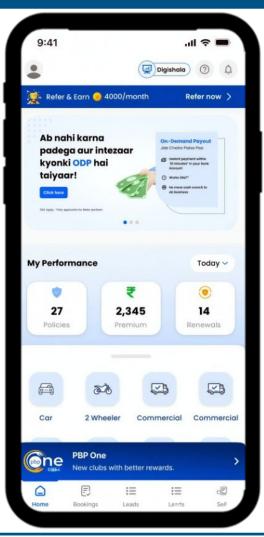


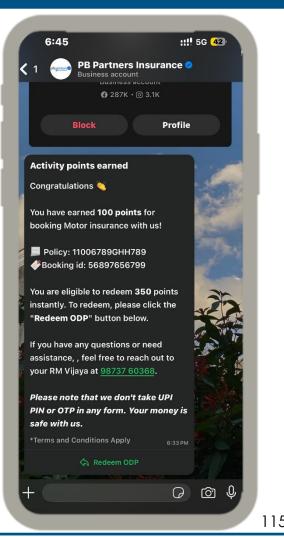
### **Engaging partners and rewarding results**

Contests to boost partner motivation and maintain consistent engagement. PBPOne, our flagship loyalty initiative, designed to reward and motivate our network of sellers.











## **Awards & Recognition**





Stars of the Industry Awards for Excellence & Leadership in BFSI

Insurtech of the Year 2024 - 2025



UBS Forum - 19th Edition Future of Learning & Development Summit & Awards 2025

Samvaad - Best Transformational Leadership Program



E4M - Pitch Finovate - BFSI Marketing Awards

Most Effective Use of Traditional Media (Print, OOH)



Business Leader of the Year – 23rd Global & 8th Indian Edition

Insurtech of the Year 2024-2025



ET BrandEquity - Martech Award & Summit 2025

Best Use of Martech for Customer Retention & Loyalty - PBP One - Loyalty Program



E4M - Real Time Programmatic Advertising Awards 2025

**Best Mobile Campaign** 



**BW Business World** 

InsurTech of the Year – Gold - 2024-25



**IMAGEXX 2025 by Adgully** 

Best Regional Communication Campaign - Silver for "Local hai, Leader hai"

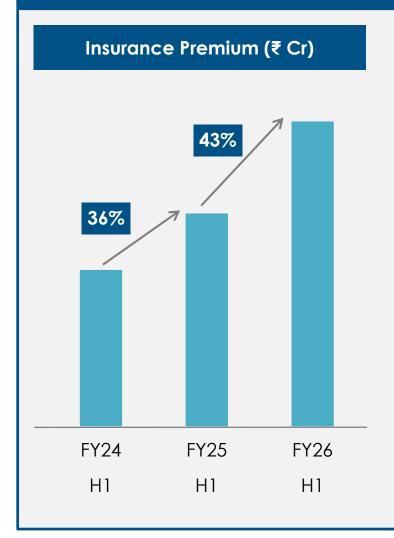


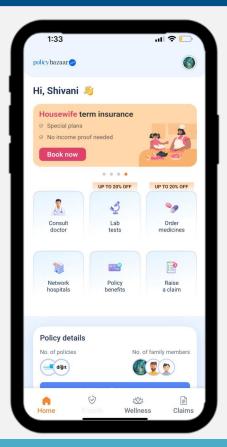
## **PB for Business**

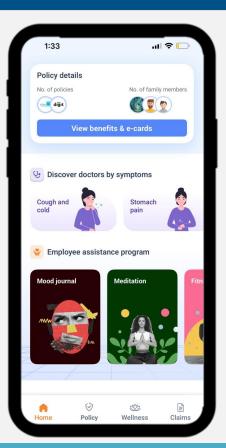
# policy bazaar Business

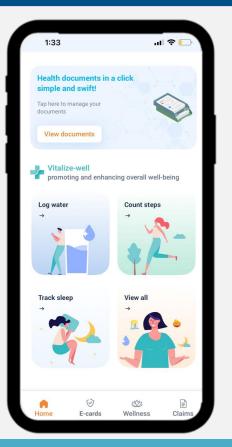
### Corporate Insurance grew 43% YoY

Corporate plans include both **Employee benefit policies** (Group Term & Group Health insurance) and **Property & Liability coverage** 









One app for all services

Enhances the healthcare experience for organisations by optimising medical costs & providing a personal healthcare assistant

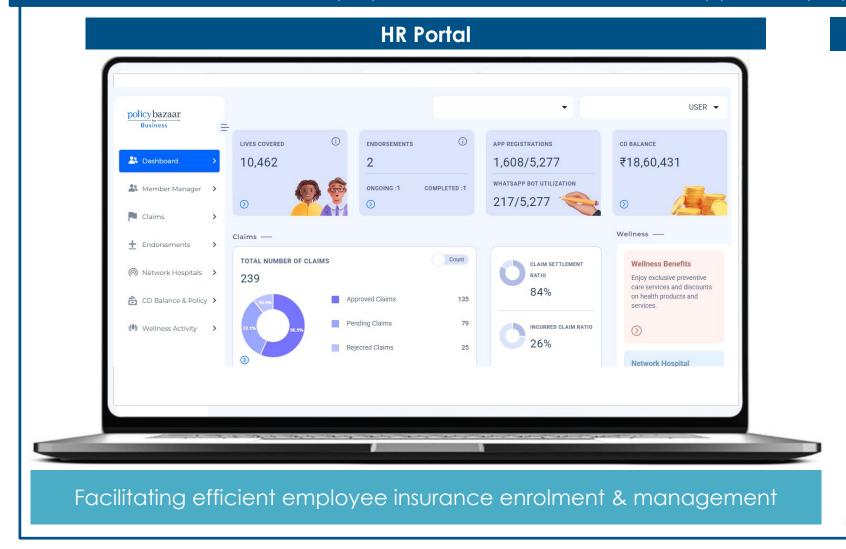


## **PB** for Business

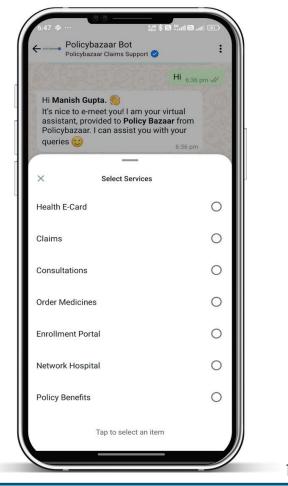


### Tech-based solution for all corporates (employers & employees)

App designed to enable employers (corporates) for policy management / administration Employee benefits accessible on the app for employees



#### WhatsApp Bot





# UAE Operations Premium grew 14x times



Started operations in FY19

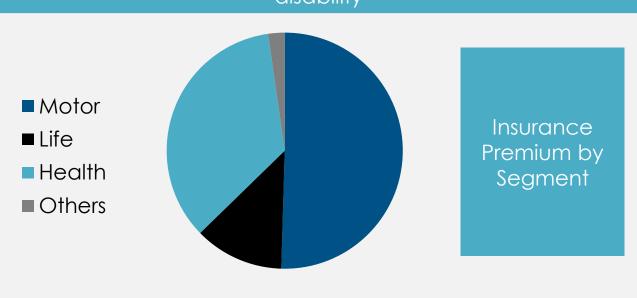
Focus on Health and Life insurance

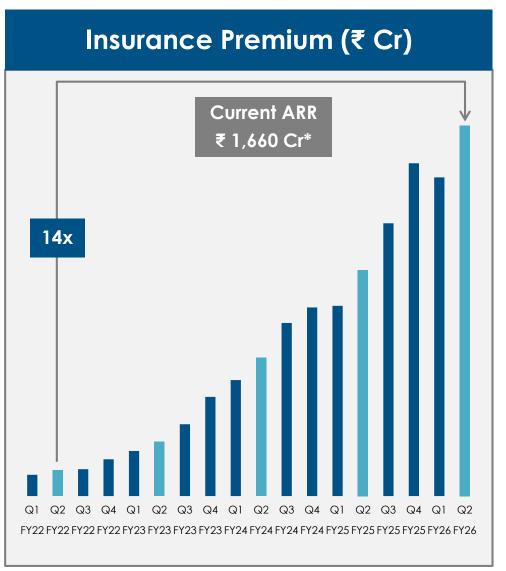
Leadership position

Other Financial products also on the same platform Loans (Personal, Mortgage, Car),

Credit Cards & Bank Accounts

Continued focus on protection against death, disease & disability









## Enhancing the value proposition: Co-created products

Co-created products exclusively tailored for NRIs Cross-border coverage: providing coverage in both UAE and India Introducing new categories: Income Protection Plans



Cashless Claims for AED 1 Million in both UAE & India



Free Annual Health Check-up



**No Claim Bonus** 



Port the policy in India without any waiting period



**Auto Recharge** 

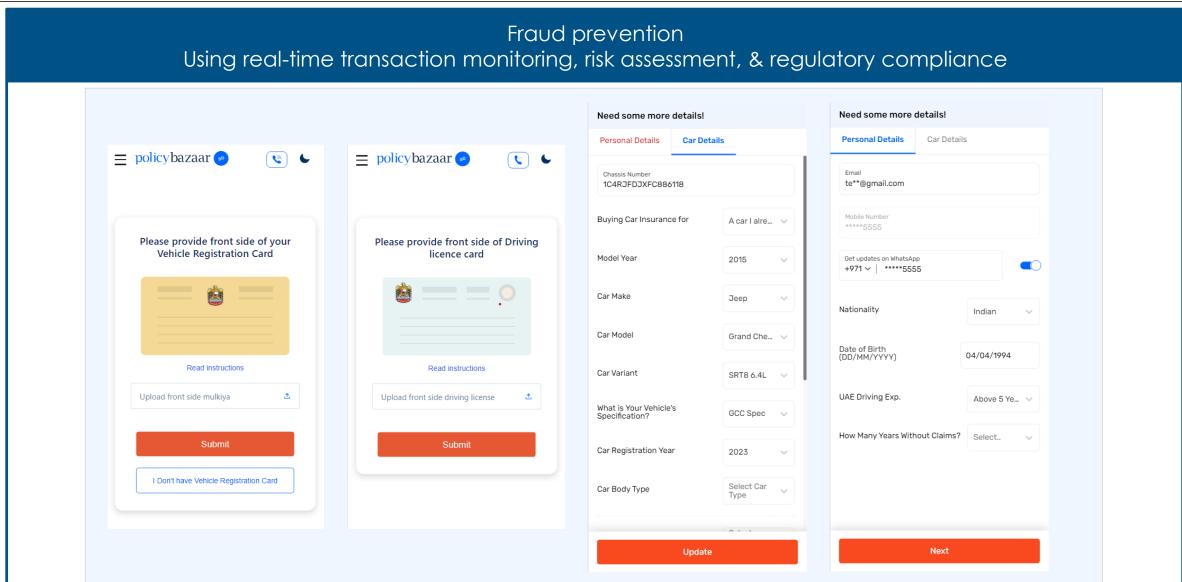


Income protection plan





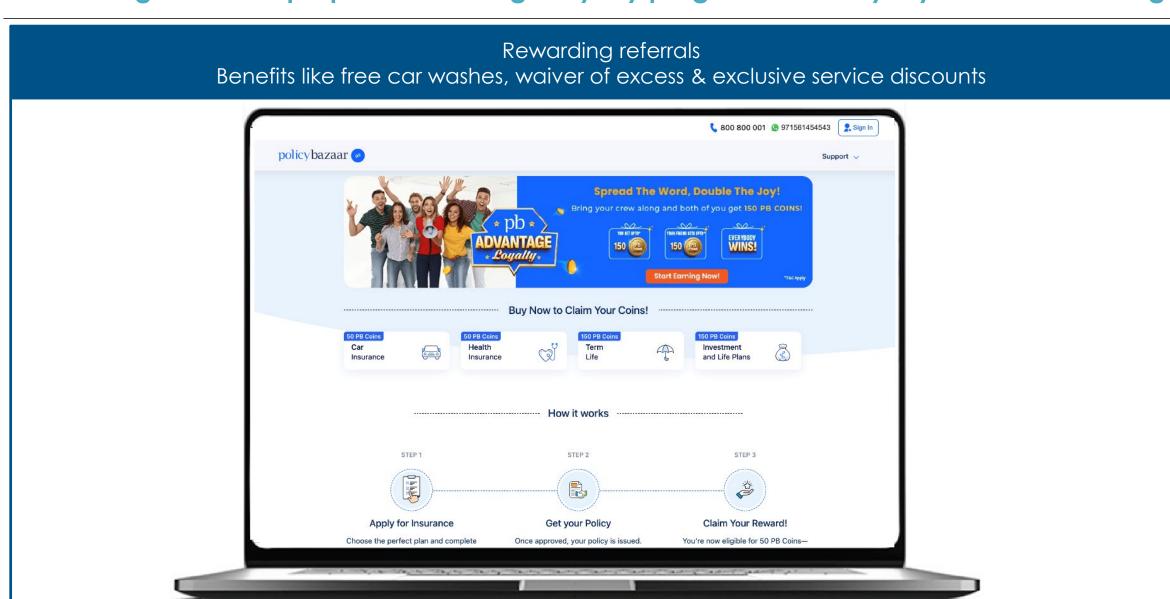
## Enhancing the value proposition: Fraud prevention







## Enhancing the value proposition: through Loyalty programs – PB Royalty and PB Advantage







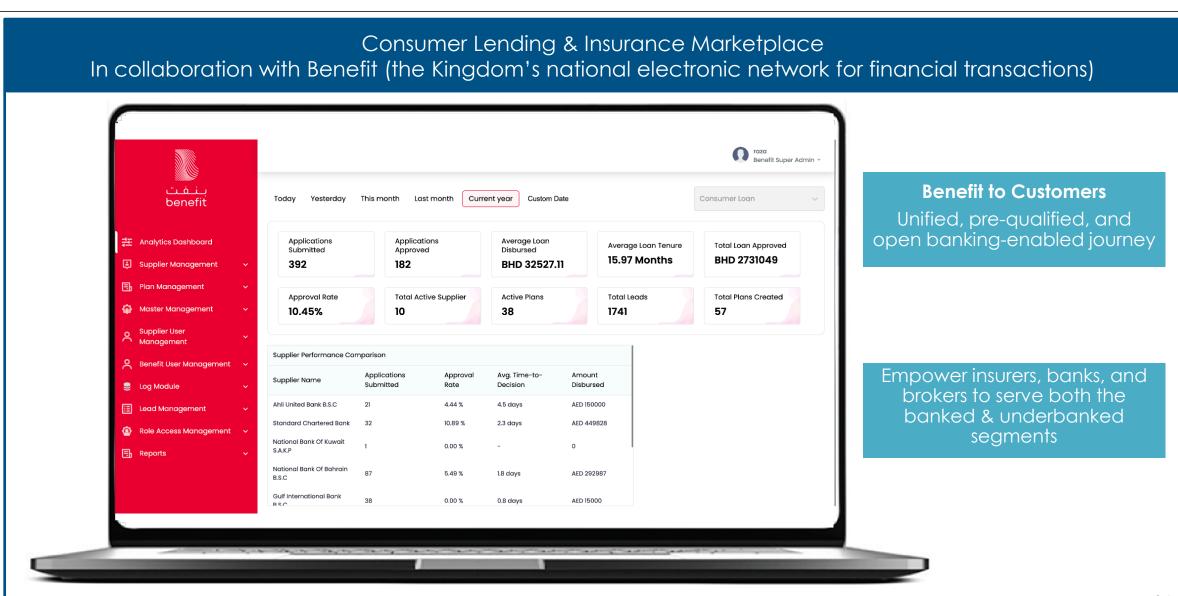
## Enhancing the value proposition: Claims Assistance for motor Insurance





# policybazaar 📀

## **Expansion to Bahrain**



# policybazaar 🧀

## **Awards & Recognition**



#### UAE Business Awards 2025 - MEA Markets

Digital Insurance Pioneers of the Year

**Client Service Excellence Award** 



## The Middle East Leadership Awards 2025

**Broker of the Year** 

Insurtech of the Year

**Best Mobile Application** 



# Sukoon Insurance (Mid-Year Awards)

Top Performing Broker - Overall Consumer



# GAIP InsureTek Golden Shield Excellence Awards 2025

Best InsureTek - Distribution



## The Abu Dhabi Leadership Awards

**Happiest Companies to Work For** 



## Dubai Asian BFSI Leadership Awards

Insurtech of the Year

Insurance Broker of the Year



#### **GIG Gulf**

Achiever Award - Personal Lines - 2025



#### **Tokio Marine**

**Star Performance - Personal Lines** 



#### **Great Marketing Minds Awards**

Best Digital Marketing Campaign Award

## **END**

For any queries please email: <a href="mailto:investor.relations@pbfintech.in">investor.relations@pbfintech.in</a>

### **PB Fintech Limited**

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