







Earnings Call
Quarter ended Mar 2025

What do we do?

PB Fintech

The umbrella entity comprising of India's leading marketplaces that offer end-to-end insurance & credit solutions to consumers. Our platforms simplify complex choices, present personalized solutions & enable smart financial decisions. We leverage technology & data to drive product & process innovation for our partners as well as for our own operations. Our business model benefits from network effects resulting from consumer-pull, deep understanding of risk & best-in-class service.

Policybazaar

Insurance marketplace focused on the Indian middle-class families buying protection against the 3Ds (Death, Disease and Disability)

We provide end to end insurance solutions to the retail consumers (choice of products, the most convenient way of buying and policy management & claim support). We believe that the quality of business, which includes honest customer declarations, sharp risk assessment and complete product disclosure, is critical for the long-term growth of the industry, and we are a positive force in that endeavor.

Apart from our offerings to retail customers, we also cater to corporate clients under **PB for Business**. We also operate in UAE under the brand name **Policybazaar.ae**

Paisabazaar

Credit marketplace focused on credit availability and convenience for all

We provide credit options across consumer segments and help them make the right decisions using proprietary algorithms.

Paisabazaar is also the largest destination for consumers to access their credit scores and manage the same.

PB Partners

Enablement platform for over 300k partners to help them manage insurance sales using technology



Key Highlights: FY25

Total Insurance Premium is at ₹23,486 Cr, a growth of 48% YoY Lending Disbursal is at ₹20,465 Cr, a growth of 38% YoY

Core online Insurance New Premium grew 45% YoY Health & Life Insurance New Premium grew 48% YoY

Revenue grew 45% YoY to ₹4,977 Cr Q4: Revenue grew 38% YoY to ₹1,508 Cr

PAT grew from ₹64 Cr to ₹353 Cr (from 2% to 7% margin) YoY Q4: PAT grew 184% to ₹171 Cr (11% margin) YoY



Overall business Q4





Revenue growth at 38% with margin improvement across the board

	Q4 FY24			Q4 FY25			YoY			
₹ Crores	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives	
Premium	5,127	3,528	1,599	7,030	4,752	2,278	37%	35%	42%	
Revenue Insurance Credit	1,090	669 523 146	421	1,508	877 762 115	631	38%	31% 46% (21)%	50%	
Contribution (non-GAAP)#	302	302	0	433	406	27	43%	35%	undef	
Contribution %	28%	45%	0%	29%	46%	4%				
Adjusted EBITDA (non-GAAP)	69	112	(43)	149	190	(40)	117%	70%	5%	
Adj EBITDA %	6%	17%	(10)%	10%	22%	(6)%				

- Core Online Businesses include Policybazaar & Paisabazaar
- New Initiatives include PB Partners, PB for Business, PB UAE & PB Connect
- # Contribution: Revenue minus Direct Costs (Employee direct cost + Acquisition Marketing)
- Online brand acquisition spend is included as a part of fixed costs
- Adjusted EBITDA is non-GAAP measure excluding ESOP charges
- PB connect was a secured credit distribution pilot started in Q2 FY25 which generated ₹7 Cr revenue with a net investment of ₹3Cr, and was included in the core credit business in Q2 update. With the increased scale, it is classified under New Initiatives since Q3 update



Overall business FY25

policybazaar paisabazaar

Revenue growth at 45% with improved margins

		FY24			FY25		YoY			
₹ Crores	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives	
Premium	15,875	11,356	4,519	23,486	16,144	7,342	48%	42%	62%	
Revenue Insurance Credit	3,438	2,375 1,796 579	1,062	4,977	3,073 2,573 500	1,904	45%	29% 43% (14)%	79%	
Contribution (non-GAAP)#	1,028	1,061	(34)	1,366	1,326	40	33%	25%	undef	
Contribution %	30%	45%	(3)%	27%	43%	2%				
Adjusted EBITDA (non-GAAP)	144	324	(180)	333	502	(168)	131%	55%	7%	
Adj EBITDA %	4%	14%	(17)%	7%	16%	(9)%				

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Overall business



PAT grew 2.8x to ₹171 Cr in Q4 and 5.5x for FY25 YoY

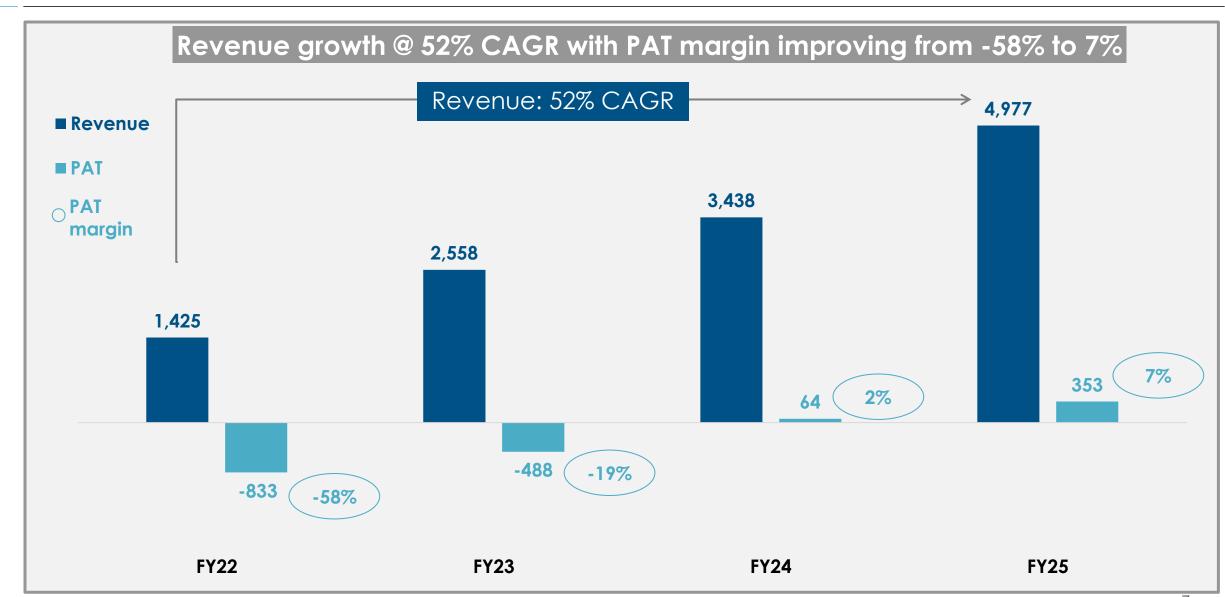
₹ Crores	Q4 FY24	Q4 FY25	FY24	FY25
Adjusted EBITDA (non-GAAP)	69	149	144	333
ESOP Charges	63	36	330	215
EBITDA	5	113	(186)	94
Depreciation	24	33	89	121
Finance Cost	7	9	26	34
Other Income	98	101	381	408
Tax	13	1	13	34
PAT	60	171	64	353



Overall business FY25

policybazaar paisabazaar

Performance since Public Listing









Overall business: Rolling 12 months

Revenue grew 3.5x in 3 years, PAT margin improved significantly to 7% from -58%

12 months ending (₹ Crores)	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25
Revenue	1,425	1,692	1,986	2,229	2,558	2,718	2,956	3,217	3,438	3,783	4,138	4,559	4,977
Contribution (non- GAAP)#	323	359	419	497	623	737	844	942	1,028	1,092	1,164	1,235	1,366
Contribution %	23%	21%	21%	22%	24%	27%	29%	29%	30%	29%	28%	27%	27%
Adjusted EBITDA (non- GAAP)	(282)	(306)	(290)	(227)	(119)	(30)	36	103	144	171	213	253	333
Adj EBITDA %	(20%)	(18%)	(15%)	(10%)	(5%)	(1%)	1%	3%	4%	5%	5%	6%	7%
PAT	(833)	(926)	(909)	(698)	(488)	(295)	(130)	(5)	64	136	208	243	353
PAT%	(58%)	(55%)	(46%)	(31%)	(19%)	(11%)	(4%)	0%	2%	4%	5%	5%	7%

 ^{# -} Contribution: Revenue minus Direct Costs (Employee direct cost + Acquisition Marketing)

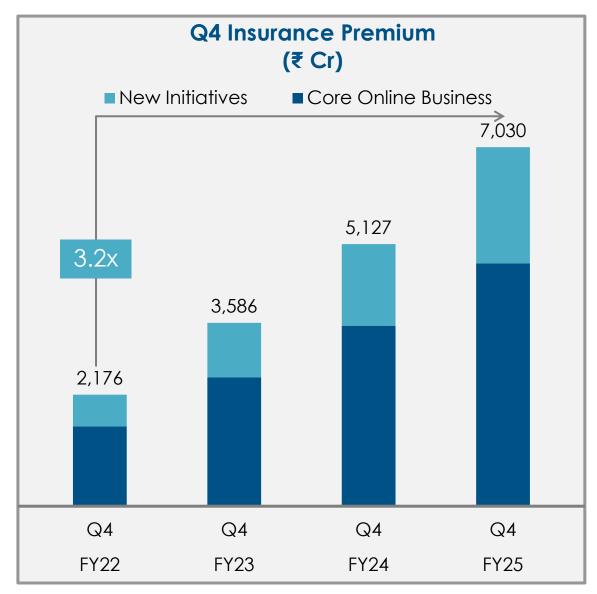
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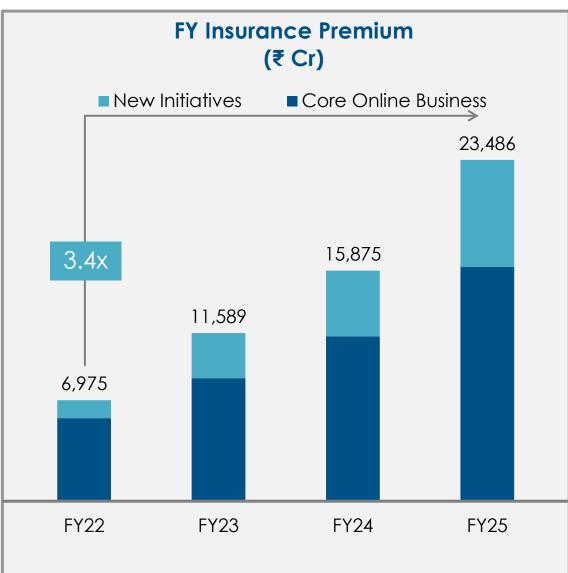
Adjusted EBITDA is non-GAAP measure excluding ESOP charges





Insurance Premium grew 3.4x in 3 years

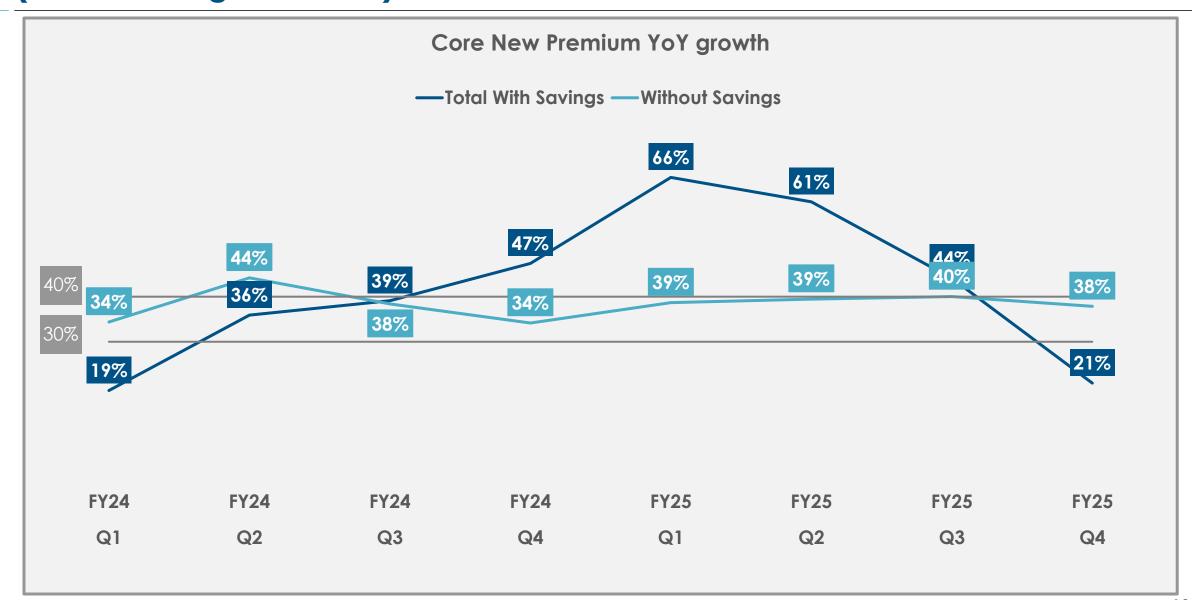






Steady growth continues for Core New Insurance Premium (net of Savings business)



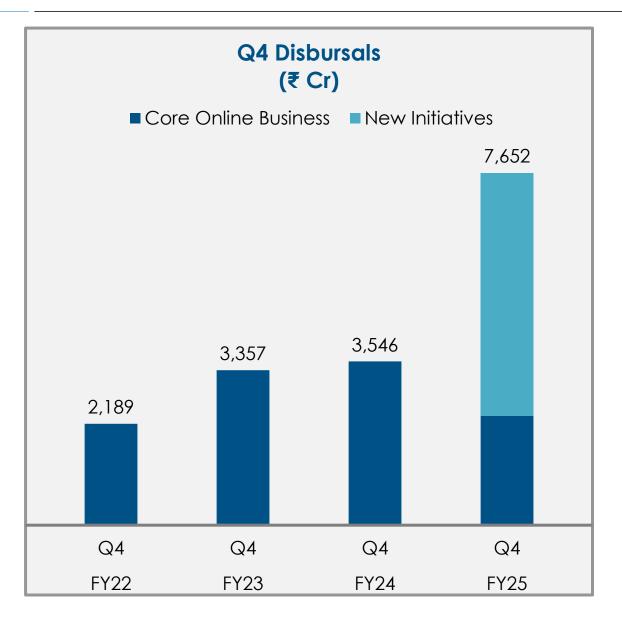


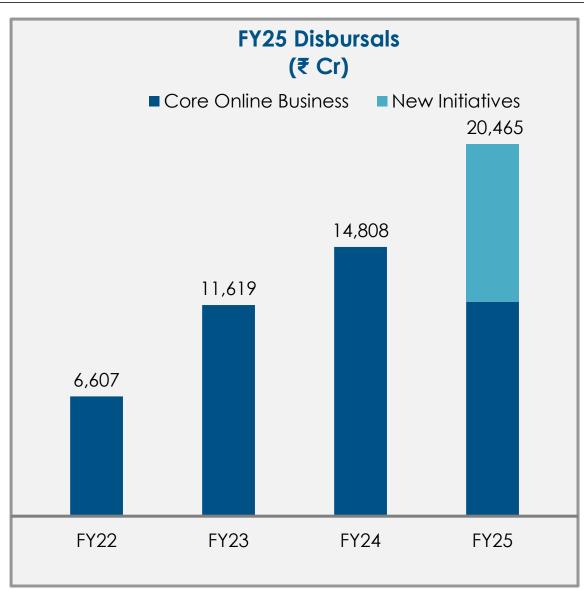


Overall Disbursals grew 3x in 3 years



Unsecured credit slow, secured credit continues to grow rapidly







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Core Online Business: Rolling 12 months

Steady revenue growth with margin improvement

12 months ending (₹ Crores)	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25
Revenue	1,200	1,337	1,484	1,591	1,710	1,855	2,043	2,211	2,375	2,524	2,687	2,865	3,073
Contribution (non- GAAP)#	459	542	629	690	741	818	905	980	1,061	1,113	1,166	1,221	1,326
Contribution %	38%	41%	42%	43%	43%	44%	44%	44%	45%	44%	43%	43%	43%
Adjusted EBITDA (non- GAAP)	(111)	(75)	(14)	53	107	171	227	277	324	348	385	423	502
Adj EBITDA %	(9%)	(6%)	(1%)	3%	6%	9%	11%	13%	14%	14%	14%	15%	16%

[•] Core Online Businesses include Policybazaar & Paisabazaar

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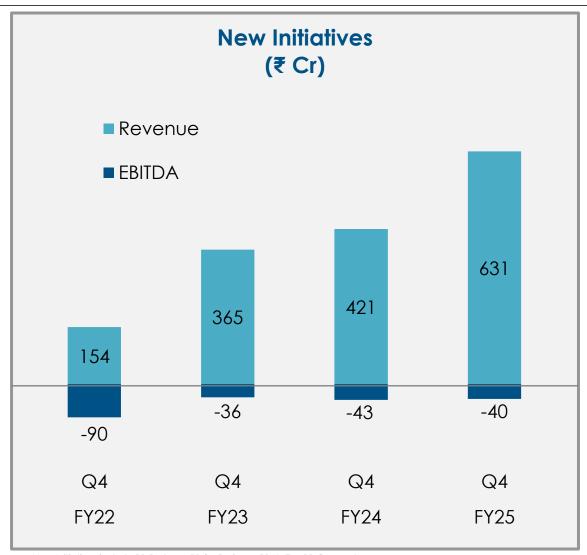
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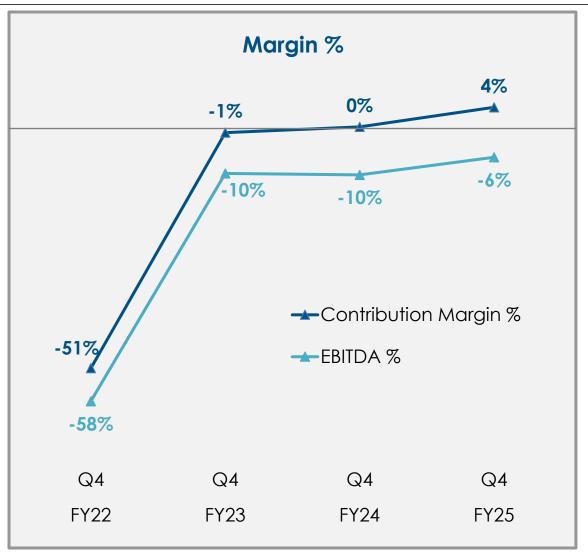


New Initiatives Q4

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Continued market leadership with improving efficiency





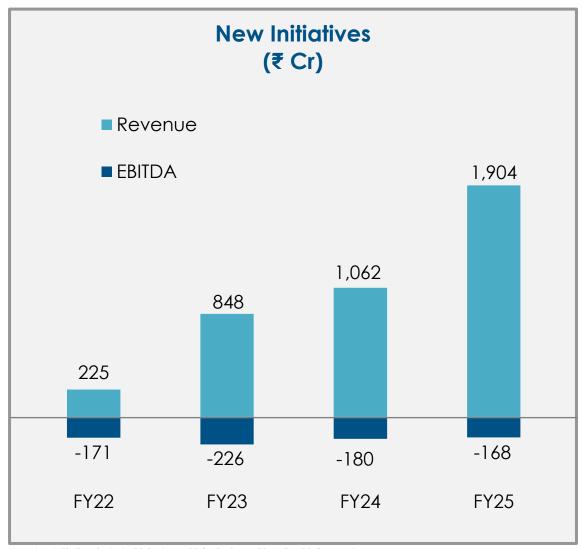
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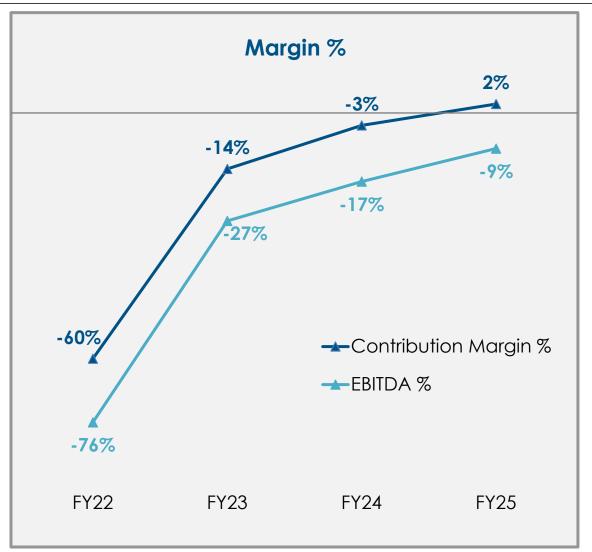


New Initiatives FY25

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Continued market leadership with improving efficiency





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New initiatives: Rolling 12 months

Revenue 8.5x in 3 years, margins improved significantly

12 months ending (₹ Crores)	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25
Revenue	225	355	503	638	848	863	914	1,007	1,062	1,259	1,451	1,694	1,904
Contribution (non- GAAP)#	(136)	(183)	(211)	(193)	(118)	(81)	(61)	(38)	(34)	(21)	(2)	13	40
Contribution %	(60%)	(52%)	(42%)	(30%)	(14%)	(9%)	(7%)	(4%)	(3%)	(2)%	0%	1%	2%
Adjusted EBITDA (non- GAAP)	(171)	(232)	(277)	(280)	(226)	(201)	(191)	(174)	(180)	(177)	(172)	(171)	(168)
Adj EBITDA %	(76%)	(65%)	(55%)	(44%)	(27%)	(23%)	(21%)	(17%)	(17%)	(14)%	(12)%	(10)%	(9)%

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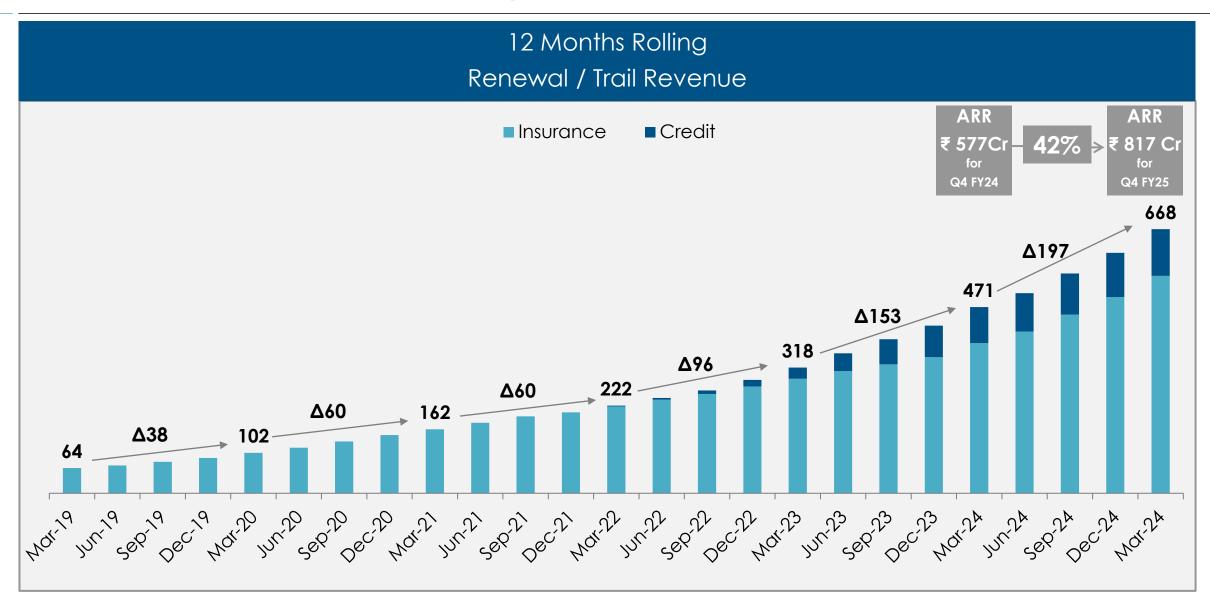
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Renewal / Trail revenue

At an annualized run rate of ₹817 Cr, up 42% from ₹577 Cr





Insurance Continues to Scale

Improving Efficiency & Customer Experience

- > "Har Family Hogi Insured!" We aim to protect every family in India against the financial impact of Death, disease & disability by having Health and Life insurance. We continue expanding our regional reach using TV campaigns in regional languages like Tamil, Telugu and Marathi and offering sales support in 200+ cities in 18 languages.
- Scale is key for a marketplace: we sourced ₹ 7,030 Cr insurance premium in Q4 FY25 (37% growth YoY), reaching a total of ₹23,486 Cr for FY25. In FY25, Health & Life Insurance New Premium grew 48% YoY.
- ≥ ₹ 689 Cr ARR renewal revenue[^] which typically has 80%+ Margins.
- Our consistent efforts to improve customer service and claims support are paying off with multiple heartening customer messages and continues to be reflected by a CSAT* of 90%+ for Q4 FY25
- Quality of business in terms of Claims ratios and Retention rates makes our business profitable for our partners
- > High disclosure rates & fraud detection are helping improve claims settlement ratios for our partners. We continue to offer onground claims support with a TAT of 30 mins in 200+ cities
- Continued focus on product & process innovation
- Increasing efficiency of operations
 - > 80%+ of Motor (four and two-wheeler insurance) and travel insurance transactions continue to be unassisted
 - Physical leg of the business continuing to deliver meaningful impact on Health and Life Insurance businesses
 - Steady growth in premium per enquiry
 - Increasing percentage of business via this hybrid mode

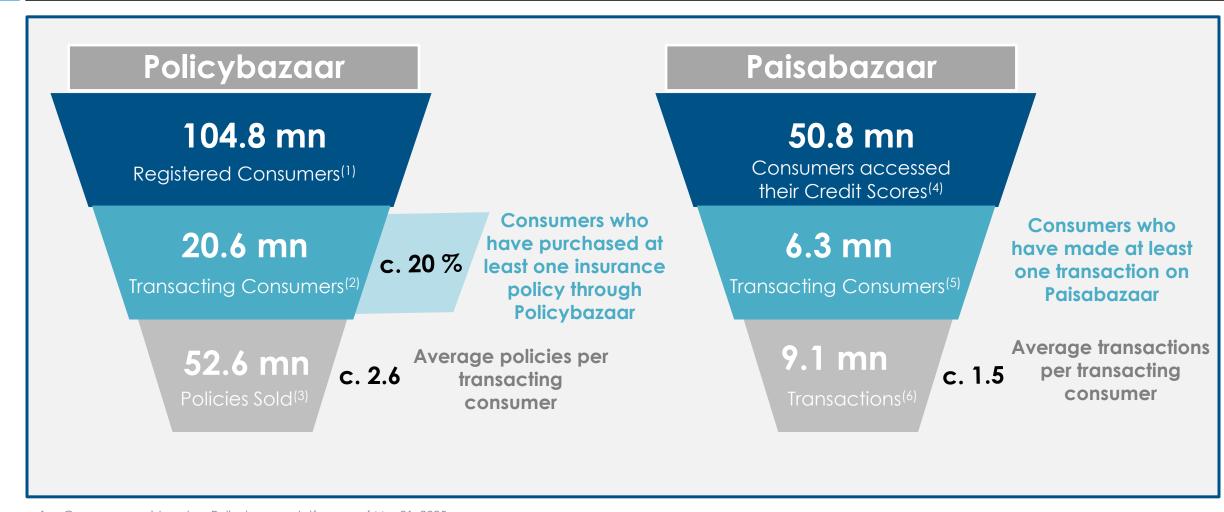


Continue to focus on serving credit needs of varied segments

- Paisabazaar enables access to credit for India's diverse consumer segments, through transparency, wide choice, independent (unbiased) & right advice
- > We are currently at a loan disbursal ARR[^] of ₹ 30.6k Cr and card issuance ARR[^] of about 5 Lacs
- > Our secured credit business has scaled through a strong distribution and fulfilment capabilities along with wider and deeper partnerships
- About 5.1 Cr consumers across India have accessed their free credit score on our platform till date, representing over 16% ** of India's active credit score consumers
- > 70%+ disbursals from the Paisabazaar platform are to existing customers \$*, demonstrating strong customer trust, leading to repeat behavior
- Our trail revenue is now more than 16% of total revenue, primarily driven by our co-created strategy, helping strengthen the robustness of the business
- Pbmoney, a Personal Finance Management tool built on AA ecosystem gaining early traction; going deep into insights and enabling avenues for customers to save and grow their wealth
- > Collaborating with partners to drive fraud-avoidance & sustainable risk and help build an ecosystem of 'Responsible Lending'
- Management estimates
- A ARR of Q4FY25

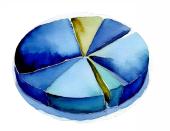


Two leading consumer destinations



- 1. Consumers registered on Policybazaar platform as of Mar 31, 2025
- 2. Cumulative number of unique Consumers who bought at least one product on Policybazaar since its inception till Mar 31, 2025
- 3. Cumulative number of new life and non-life insurance policies sold and non-life insurance renewals on Policybazaar since its inception till Mar 31, 2025
- 4. Consumers who accessed their credit scores through Paisabazaar till Mar 31, 2025
- 5. Cumulative number of unique Consumers who made at least one transaction on Paisabazaar since its inception till Mar 31, 2025
- 6. Cumulative number of transactions made on Paisabazaar since its inception till Mar 31, 2025





93%

Market share
(online aggregators)^



52.6mn
Insurance Policies sold
(till date)



48%
Health & Life new premium growth YoY
(FY25)



₹ 7,030 Cr Insurance premium (Q4 FY25)



90.2% CSAT

20.6mnTransacting Consumers
till date



51Insurance
Partners



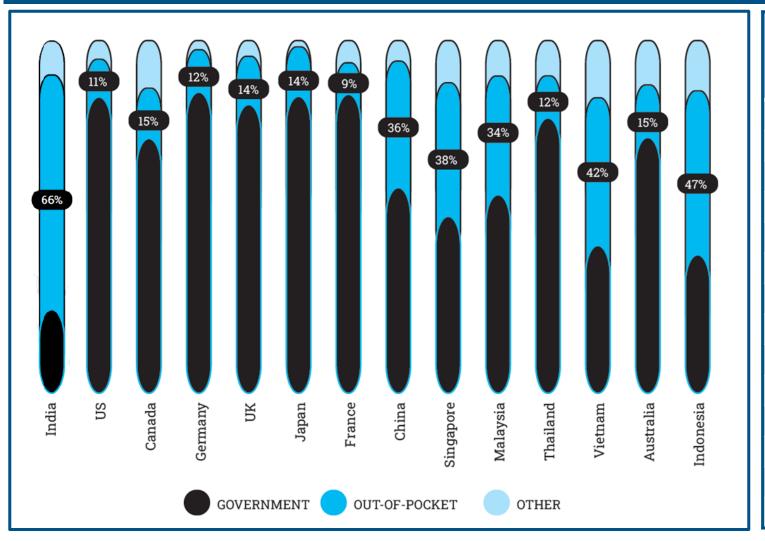


India continues to have one of the widest protection gaps policybazaar



66% of Health expenditure is Out-of-Pocket: Health insurance is needed

Health Expenditure by Source of Financing



Country	Out-of-Pocket as % Healthcare Expense				
India	66%				
Australia	15%				
Canada	15%				
China	36%				
France	9%				
Germany	12%				
Indonesia	47%				
Japan	14%				
Malaysia	34%				
Singapore	38%				
Thailand	12%				
UK	14%				
US	11%				
Vietnam	42%				

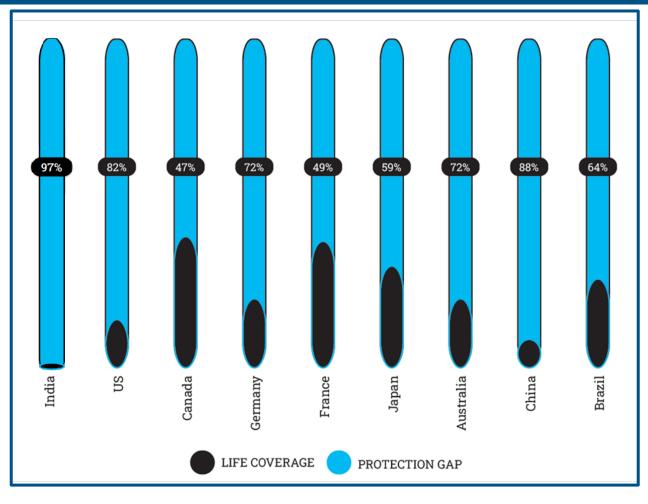


India continues to have one of the widest protection gaps policybazaar



Only 3% Life Coverage: Term Insurance is needed

Mortality protection gap (Protection required minus Life Coverage)



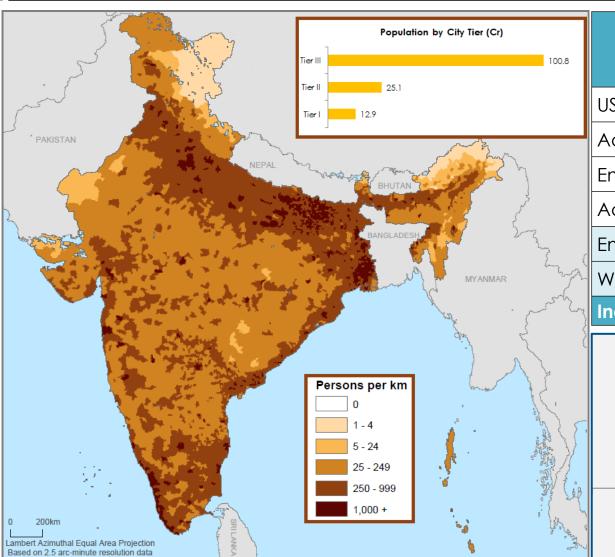
Country	Protection Gap
India	97%
US	82%
Canada	47%
Germany	72%
France	49%
Japan	59%
Australia	72%
China	88%
Brazil	64%



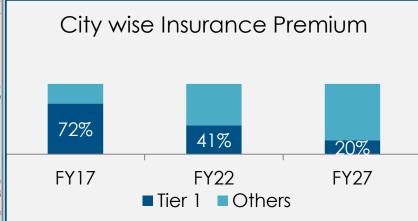
India is vast and growing

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The future is in Tier 2 & 3 cities



	Pen	etration (%)	Density (USD)			
Geography	Life	Non-Life	Total	Life	Non-Life	Total	
USA & Canada	2.7	8.6	11.3	1,999	6,416	8,415	
Advanced EMEA	4.3	3.0	7.4	1,957	1,351	3,308	
Emerging EMEA	0.6	1.0	1.5	30	49	80	
Advanced Asia Pacific	5.4	3.1	8.6	1,964	1,133	3,096	
Emerging Asia	2.1	1.6	3.6	131	98	229	
World	2.8	4.0	6.8	354	499	853	
India	3.0	1.0	4.0	70	22	92	

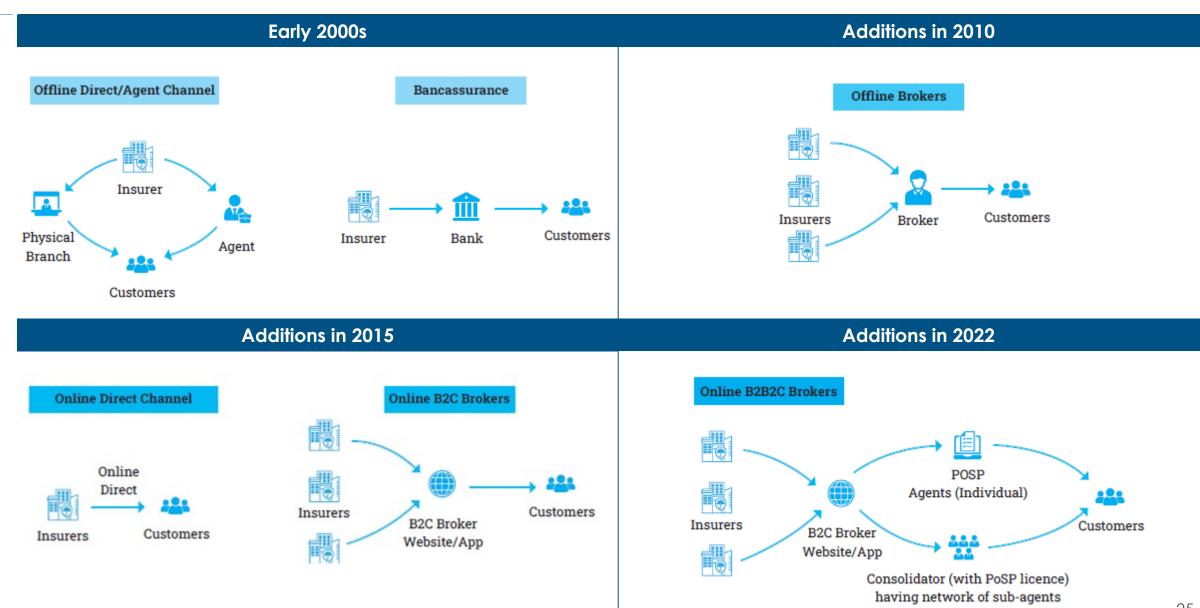


Tier 1 cities
contribute 10%
population of the
country
but 41% of
Insurance
premium





Evolution of Insurance Distribution Channels







India's Insurtech Ecosystem

Categories	B2C	B2E	32C	B2B		
Sub-category	B2C Broker	PoSP agents & consolidators	Embedded Insurance	Group Insurance		
Description	Platform aggregating & selling insurance from multiple insurers directly online to customers	Insurtech selling insurance through partner PoS agents or agencies	Insurtech selling insurance embedded with a purchased good or service	Insurtech selling group insurance products to businesses		
Lead Generation	Retain customer leads on own platform	Leads managed by partner agents	Leads generated by seller partners	Not Applicable		
End-to-end Insurance journey	Proactive conversion using call center / physical support	Conversion using agents /agencies	Conversion through seller partners	Proactive conversion using salesforce		
Policy support (servicing & claims)	App based claims assistance & VAS, special support teams	Call centers for limited claims assistance	App based claims assistance & VAS	App based claims assistance & VAS		
PB Fintech Brands	policy bazaar on HAR FAMILY HOGI INSURED	pbpartners com		policy bazaar Business		



Policybazaar.com

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Solving insurance challenges



What are we solving?

Human Intensive Operations



How do we do it?



Data-Backed Innovation



Dependence On High Cost Physical Distribution



Digital Distribution



Sharp Risk Assessment



Information Asymmetry



Product & Process
Transparency For Consumers



Risk Transparency For Insurer Partners



Blanket Portfolio Underwriting



Data-Based Customised
Underwriting



Digitised & Personalised Claims Experience



Benefits to Consumers & Insurers



Benefits to the Consumer



Consumer-Centric Design for Easy & Convenient journeys



One-Stop Insurance Shop with Tailored Solutions



Tech-Based Process innovation



Simulation Support

Product & Price

Benefits to the Insurer



High-Quality Consumer Disclosures



Service & Support throughout the Lifecycle



Trusted & Unbiased Advisory



Surrogate Underwriting &
Risk-based Pricing



Untapped Consumer Markets



Customer Delight



Operating Cost Efficiency



PB Advantage for consumers



Uniquely positioned for capturing mindshare

Travel, Home, Corporate, etc.)

Policybazaar provides a holistic product suite with seamless experience **Customized journeys** 800+ Product span Service & claims support **Assistance using chatbots** (from 51 insurers) (full stack experience) Natural language processing mechs **User-friendly Most suited Product** Post-purchase delight **Experience Extensive Product Unbiased advisory** Selection 10 product categories **Commission agnostic** (Health, Life, Four Wheeler, Two Wheeler, (highly transparent)



PB Advantage for insurance partners



Leverage data and technology to create best in class products and experiences



High quality customer disclosures

- Data disclosure directly from the customer bypassing agent channel which is prone to fraud
- Tech based document verification



Extensive historical data

- 16 years digital vintage: Rich data on customers & claims variables
- 20.6mn transacting customers since inception



Enhanced scoring using digital data

- Intricate data collected by PB which is unavailable in an offline environment
- Risk pricing simulation: Use of **digital variables exclusive to PB** in addition to traditional variables; niche/customized product conceptualization
- Risk scores calculated for fraud and shared with insurers at the time of case login



Rich insights from voice analytics

- 100% of calls converted to text & analysed for behavioural insights, thus sharp risk assessment for insurers
- Reducing false positives through customer conversation tone analytics



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Our Business model

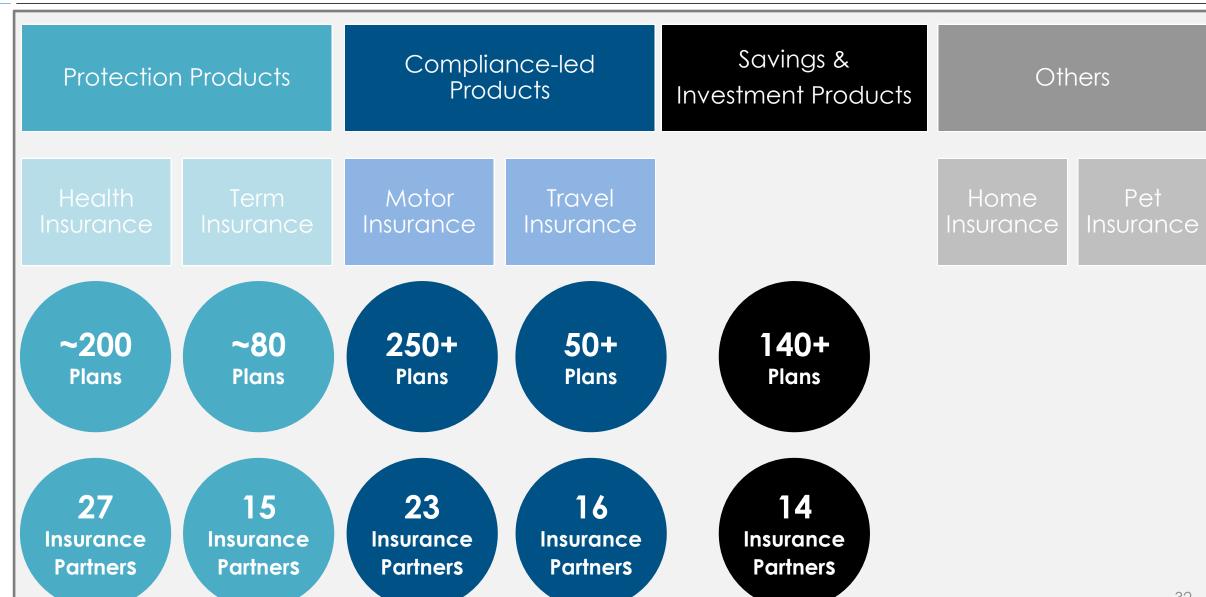
Operations







Our offerings from 51 partners





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Catering to all insurance needs: Special products



Senior Citizen Plans

Pre-existing Diseases

- 30 minutes claim support (In 200+ cities)
- Relationship manager
 For every customer
- 24*7 claims assistance In 30 mins. guaranteed
- (a) Instant policy issuance No medical tests

Riders

Room Rent Waiver

Hospital Cash Benefit

Critical Illness Cover

Personal Accident
Cover

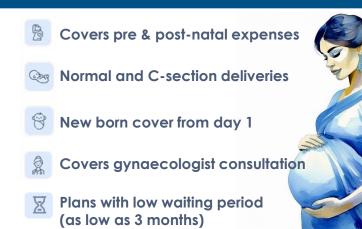
OPD Care

NCB protection

Inflation protection

Domiciliary hospitalization

Special Maternity Plans



- Plans with Zero-waiting period
- A 3-way call amongst the doctor, PB advisor & the customer to guide the customer with Pre-existing conditions find the best suited health insurance plan for them
- PED BuyBack rider to reduce existing illness coverage waiting period

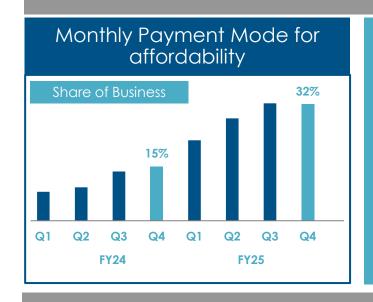






Catering to all insurance needs: from Affordable plans to Unlimited coverage plans

Affordable Plans

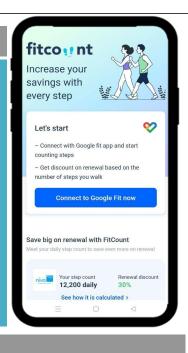


Cost effective plans with Limited 'Room Category'

- Coverage for shared rooms (4 beds / general wards only)
- 40-50% lower pricing than standard plans

Promoting Wellness through Step tracker for Improving affordability

- Benefit to customers:
 - Discounts on renewals
 - Improves wellness & eventually risk of disease
- Benefit to insurers:
 - Better & real-time riskassessment
 - Reduces claims



Premium Plans

Multi-year plans Selecting a multi-year plan saves your money and the trouble of remembering yearly renewal 2 years 1 year Save up to 10% 3 years 4 years Save up to 15% Save up to 16% 5 years Save up to 16%

High Coverage Plans

- High Sum Insured up to ₹6Cr cover with unlimited automatic recharge
- Plans covering Advance Technology Methods – robotic surgeries, deep brain stimulation, stem cell therapy, oral chemotherapy

HNIs

Tenured advisors for seamless buying experience

Dedicated SPOC for issuance & service support

Dedicated Toll-free & direct lines for claims support

SPOC with expertise across PB products for personalized assistance



kit **"Elite** box" given to HNI customers for premium experience & better recall





Catering to all insurance needs: Wholesome offerings as well as Niche products

New products for evolving needs: OPD Cover

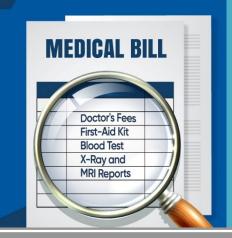
Health coverage that goes beyond hospitalization

OPD provides medical care & treatments to patients who do not need to stay overnight at the hospital/clinic



Don't sweat the small stuff. our health insurance has you covered.

Explore our plans today.



OPD Cover





Online Claim Process Fast & paperless claim filing



Save more on medicines

Plans tailored for NRIs



Concierge Service

Emergency Assistance

Non-Stop **Dedicated** Support

Introducing NRI Care Programme

Providing end-to-end healthcare support to your family in India



- Selection of doctors & hospitals
- Hassle free ambulance services
- Expert support during hospital admission



During Hospitalisation

- Access to 2nd medical opinion
- Easy In-hospital claims
- Dedicated support in discharge formalities



Post Hospitalisation

Assistance with post-discharge queries & doctor's appointments

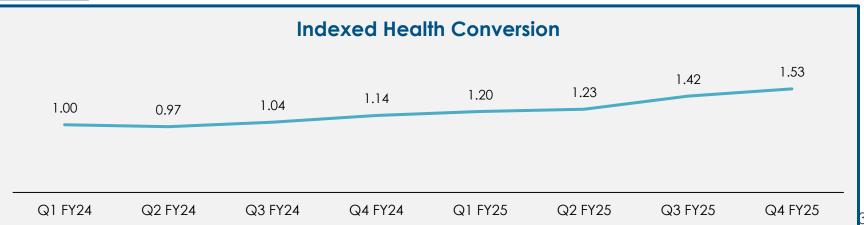




Catering to all insurance needs: Unbundled offers & personalized options

	Unbundl	ed offers: Choose the features yo	u want !
Policy benefits	policy bazaar of har family hogi insured	Existing disease waiting period It is a time span before a select list of ailments get covered in your policy	Policy period Selecting a multi-year plan saves your money and the trouble of remembering yearly renewal
These benefits are part of your insurance cover. You Pre-hospitalization covered	can check plans as per your desired benefits Post-hospitalization covered	O No preference	
Day care treatments	No claim bonus	Covered after 1 year If you have an existing illness	1 year
Restoration benefits	Free health checkup	Covered after 2 years	2 years Save up to 10% on premium
Doctor consultation and pharmacy	Maternity cover Apply filters	Covered after 3 years	Recommended 3 years Save up to 15% on premium

Strong alignment
with customer needs
reflected in the
53% increase in
conversion within 2 years

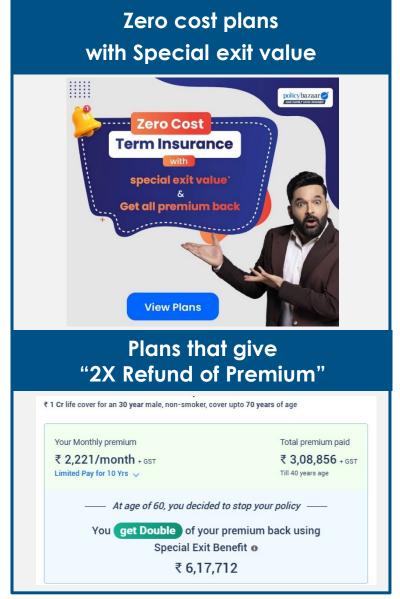


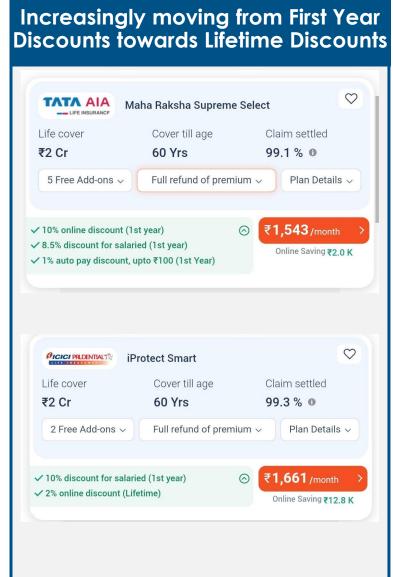


Term insurance

policy bazaar 🗪

New-age products for all consumers: Salaried customers





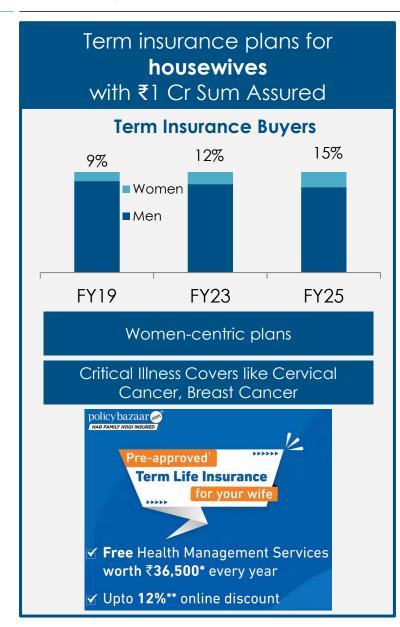


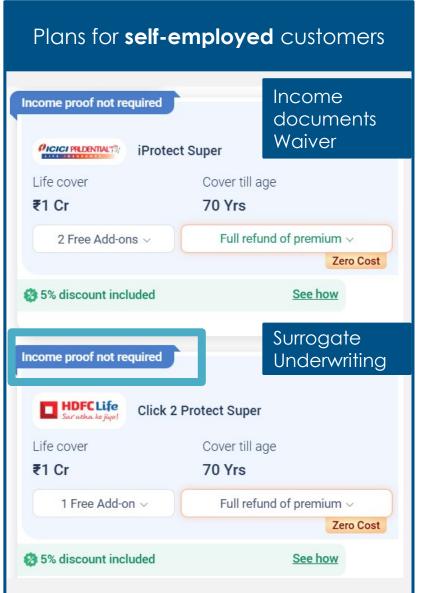


Term insurance

policy bazaar 🗪

New-age products for all consumers: Women, Self-employed & NRI





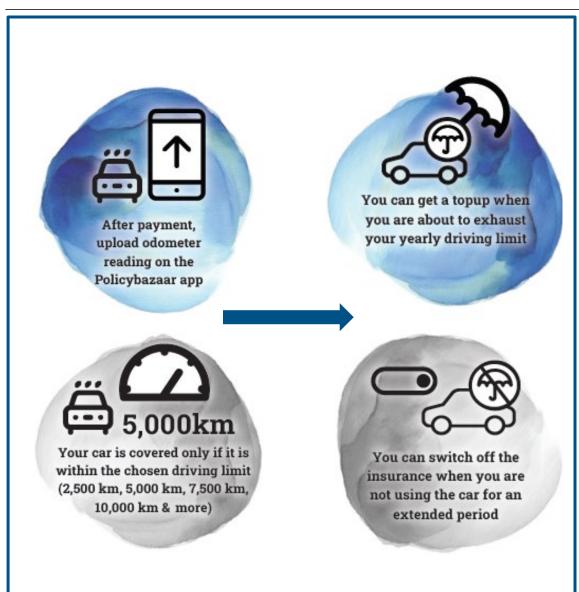


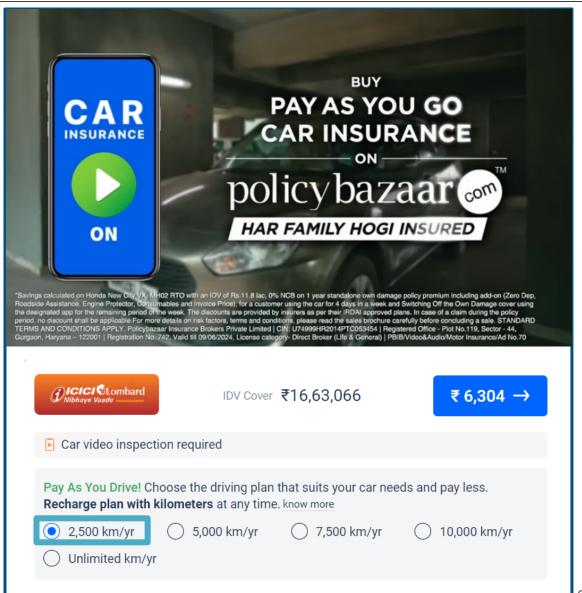


Motor Insurance

policy bazaar 🚳

Usage based plans: Pay-As-You-Drive



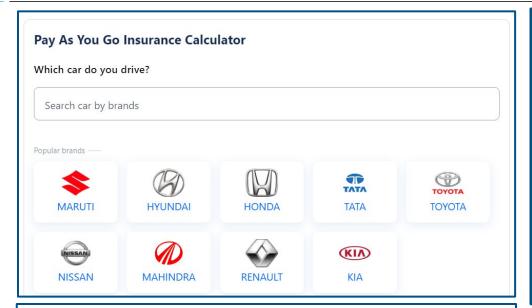


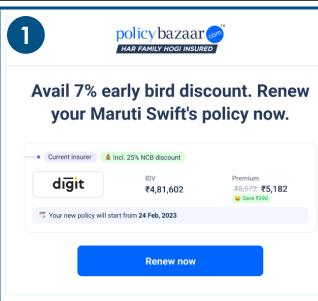


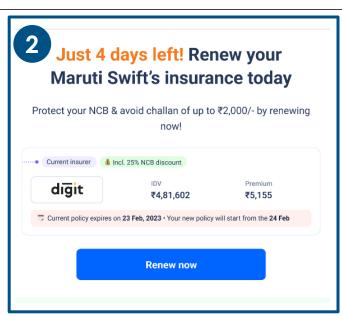
Motor Insurance

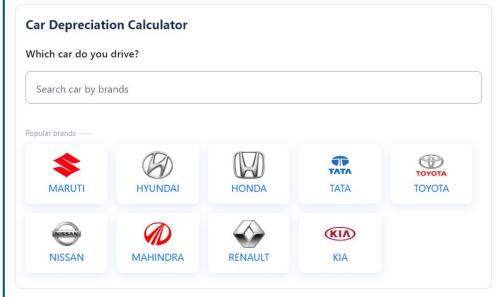
policy bazaar on

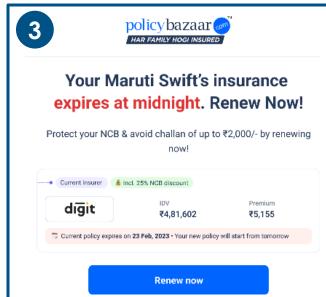
Consumer Connect: Tools & Reminders

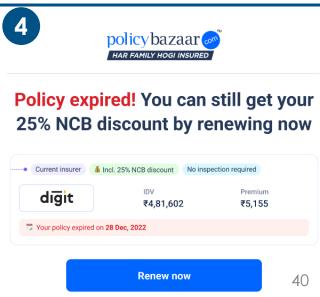










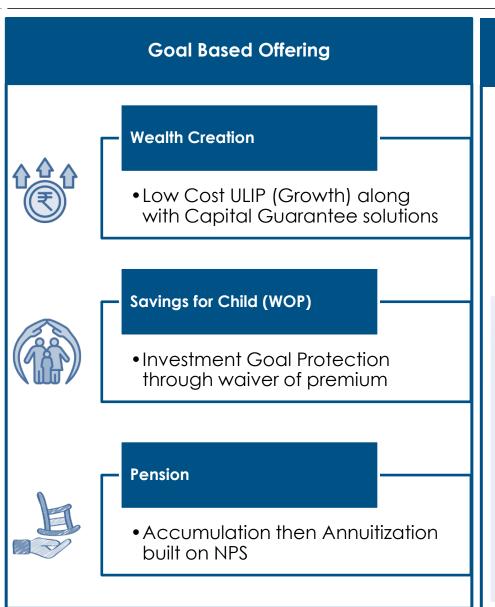


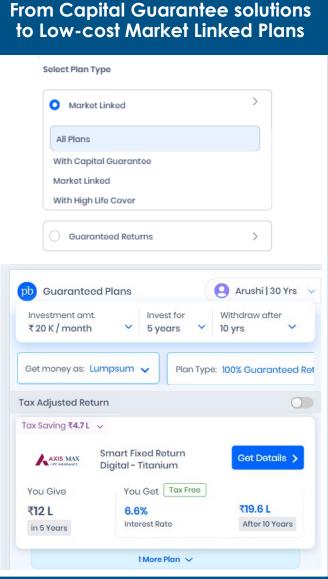


Savings plans



Offering customer centric plans which compete with other asset classes





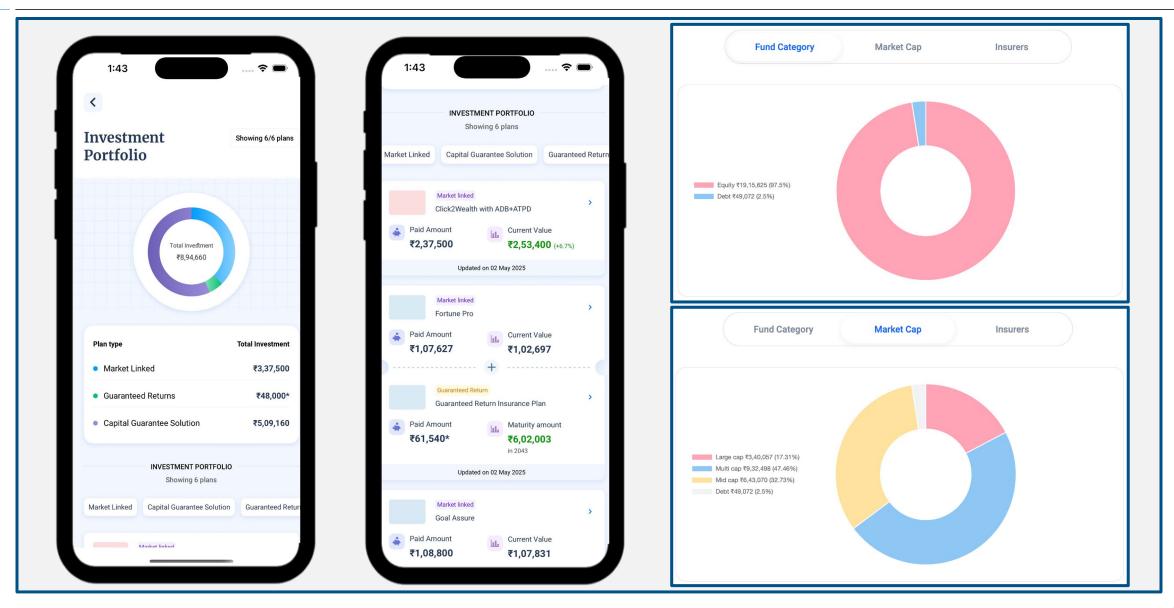
Low Cost ULIP vs Mutual Fund Offering with the Lowest cost across asset classes **Mutual Fund -**Low cost ULIP Product **Regular Plan** ₹12 lacs Life Cover 7ero Expense 1.48% 1.61% Ratio Maturity ₹ 31 lacs ₹ 31.5 lacs Value @8% LTCG ₹ 2.22 lacs 7ero Final inhand ₹ 31.5 lacs ₹ 28.8 lacs maturity value Customer investing ₹10k / month for 10 years and staying invested for 20 years



Savings plans



Customer Investment Portfolio as a Wealth Management Tool

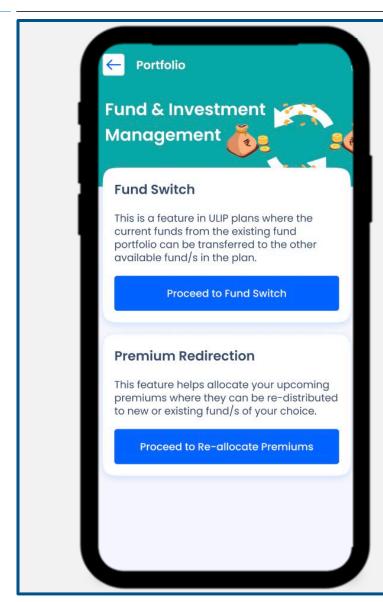


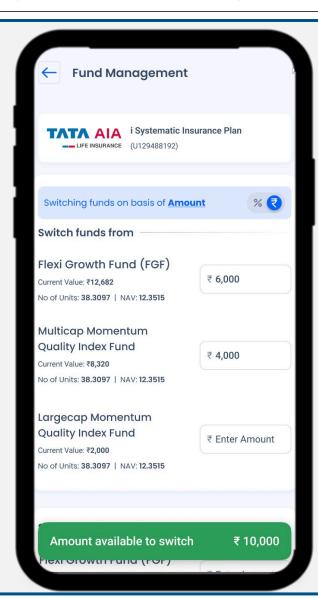


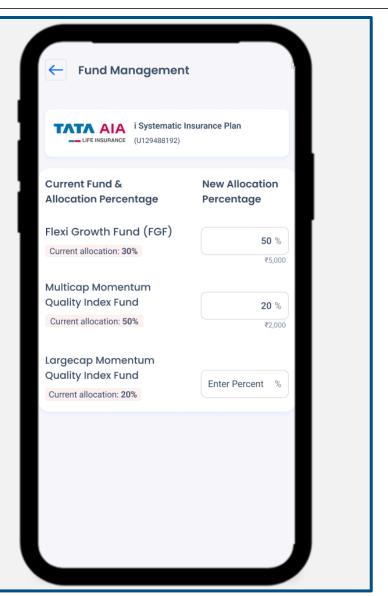
Savings plans



Flexible Fund & Investment Management: Switching funds or re-allocating premium









Segmental Market Reach Approach



Awareness brand campaigns in local / regional languages









Tamil

Marathi

Telugu

Hindi

Punjabi

Gujarati

Oriya

Malayalam

Bengali

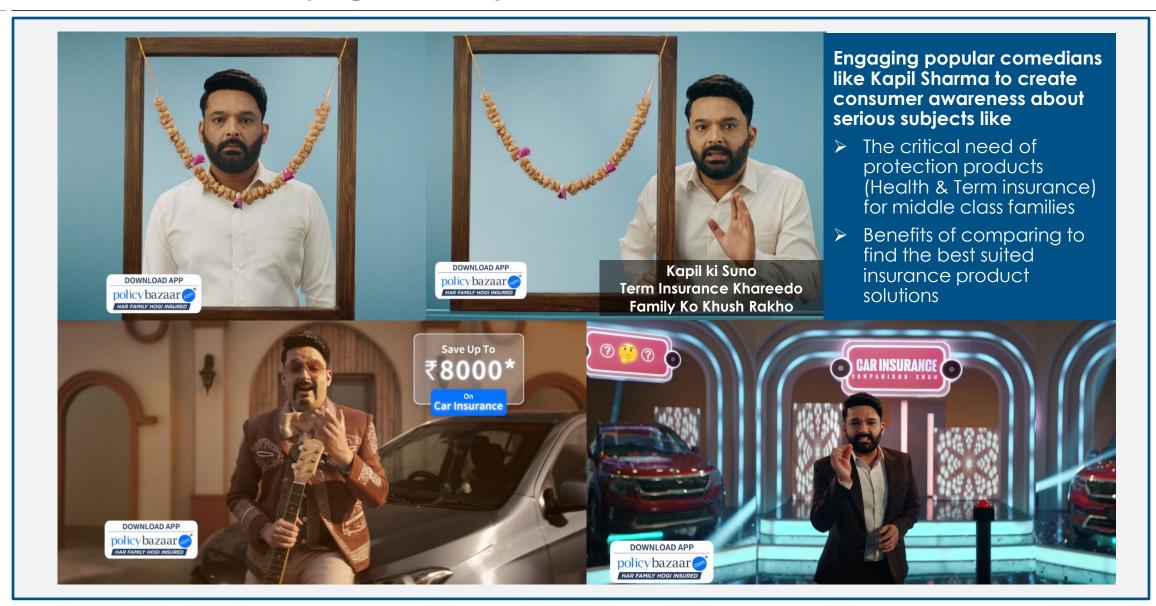
Kannada



Continuing to use humor as a tool



Awareness brand campaigns with Kapil Sharma

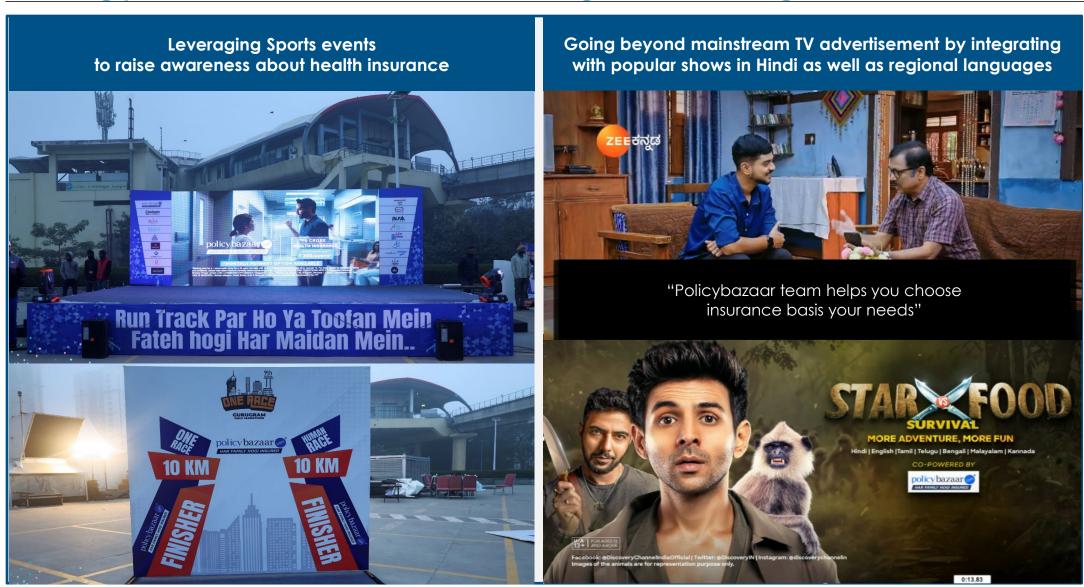






Using multiple formats of mass-media for improving brand recall

Boosting presence in relevant events & through TV show integrations







The best of both worlds: Online B2C + Offline Push

Direct to Consumer Retail Business

Online B2C



Consumer Led business

Consumers

- Tele-assistance during purchase
- Choices of products & pricing
- Tech & customer-center based service / claims assistance

Insurers

- Distribution Commission only
- Sharp risk assessment + real-time control on claims / frauds / mis-selling

Online B2C + Offline Push



Consumer Led business

Consumers

- •Tele-assistance + Human touch
- Choices of products & pricing
- Tech & customer-center based service / claims assistance

Insurers

- Distribution Commission only
- Sharp risk assessment + real-time control on claims / frauds / mis-selling

Intermediary Led Business

B2B2C



Agent Led / Initiated business

Consumers

- Human touch
- Low choices of products & pricing
- Limited service / claims assistance

Insurers

- Cost of maintaining the agency channel / B2B2C partners commission
- Cannot control high claims / frauds /₄₇
 mis-selling



New channels of access



Offline Push through stores & in-person appointments



Website / Mobile site

- Choice of products, pricing, combos
- Unassisted purchase
- Service book health tests, upload documents, etc.



Video Call / Video Uploads

- Higher trust factor
- Video medicals / KYC
- Fraud detection liveliness scores
- Motor claims



Telephone

- Assistance during purchase
- Service coordination medicals + documentation



Retail Store

- Walk in purchase
- Human touch
- Service & Claims assistance
- Multiple product purchase & combos



Chat

- Assistance during purchase through chatbots
- One-click renewals
- Real-time updates on service & claims requests



In person

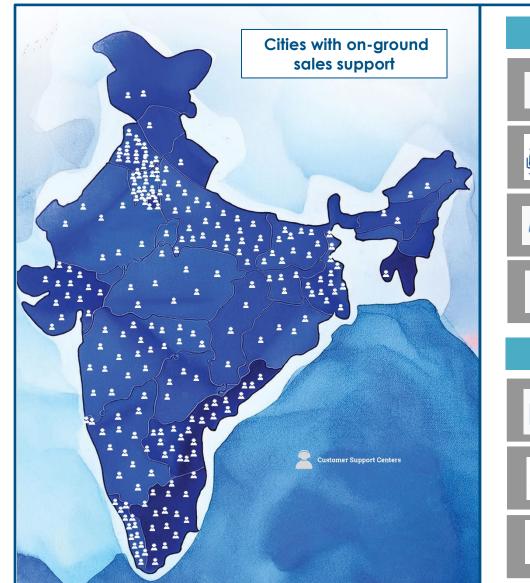
- Convenience of location
- Human touch
- Service & Claims assistance
- Multiple product purchase & combos



Phygital approach

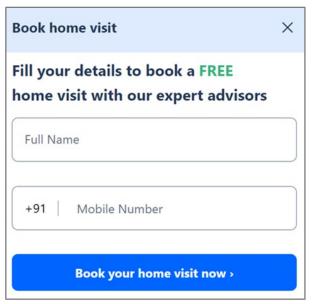
policy bazaar 🚳

On-ground sales support in 200+ cities, helping convert better



Benefits to consumer Flexible & convenient in-person engagement Human touch Trust of the brand Policybazaar Post-sales independent verification to check misselling **Benefits to PB**

Post-sales independent verification to check misselling enefits to PB Increased conversion Higher ticket size Improved market share



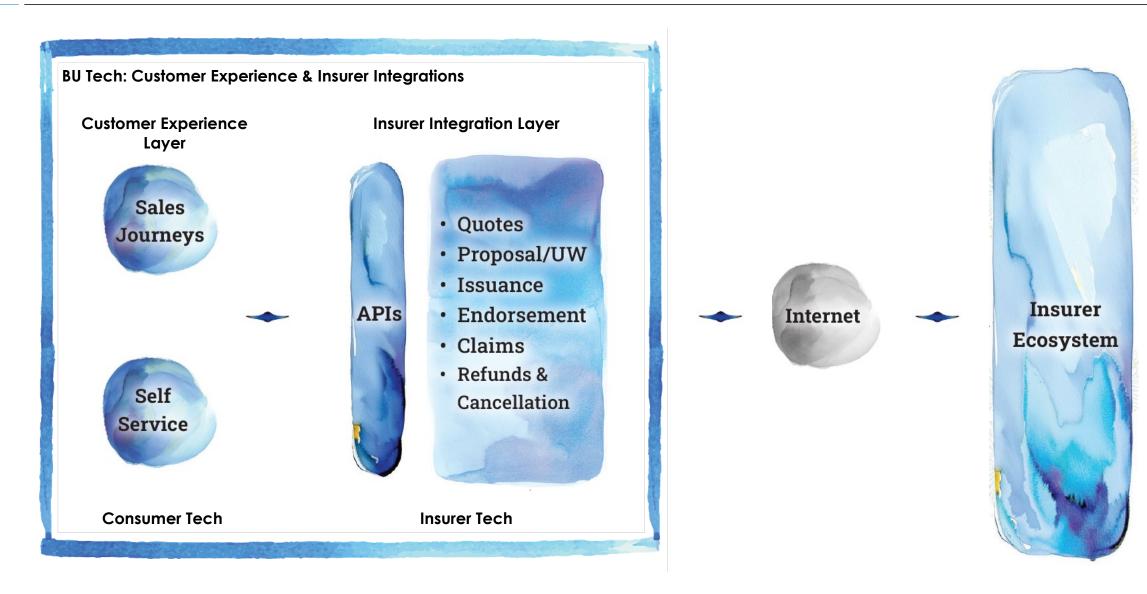




Technology for Consumers & Insurance Partners

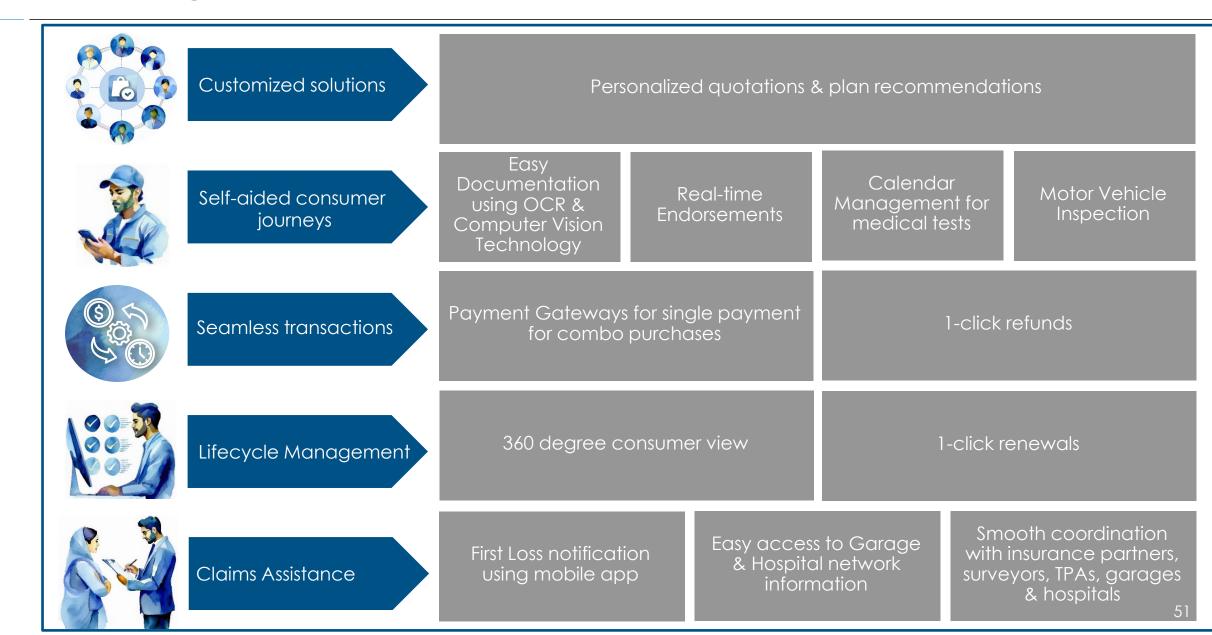


Seamless services using integrations for dedicated & real-time data pipes



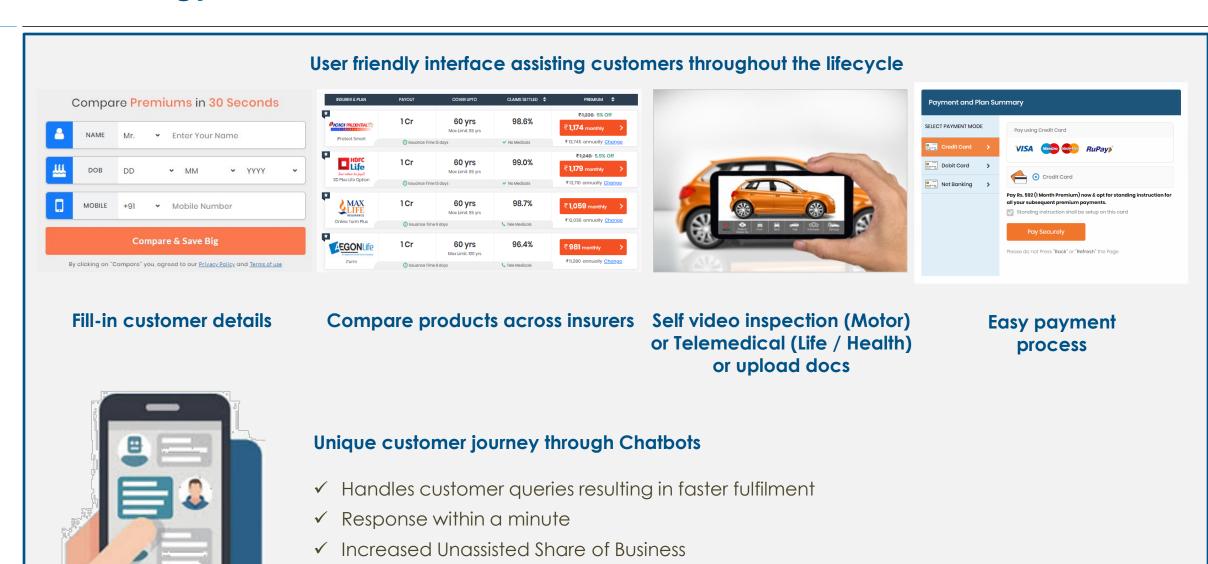








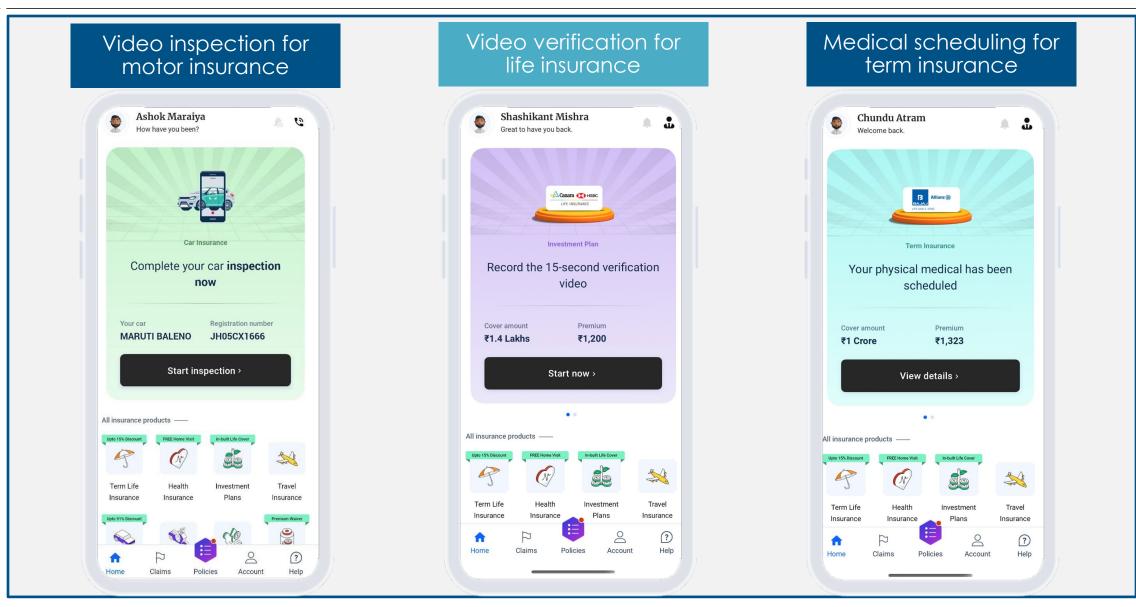








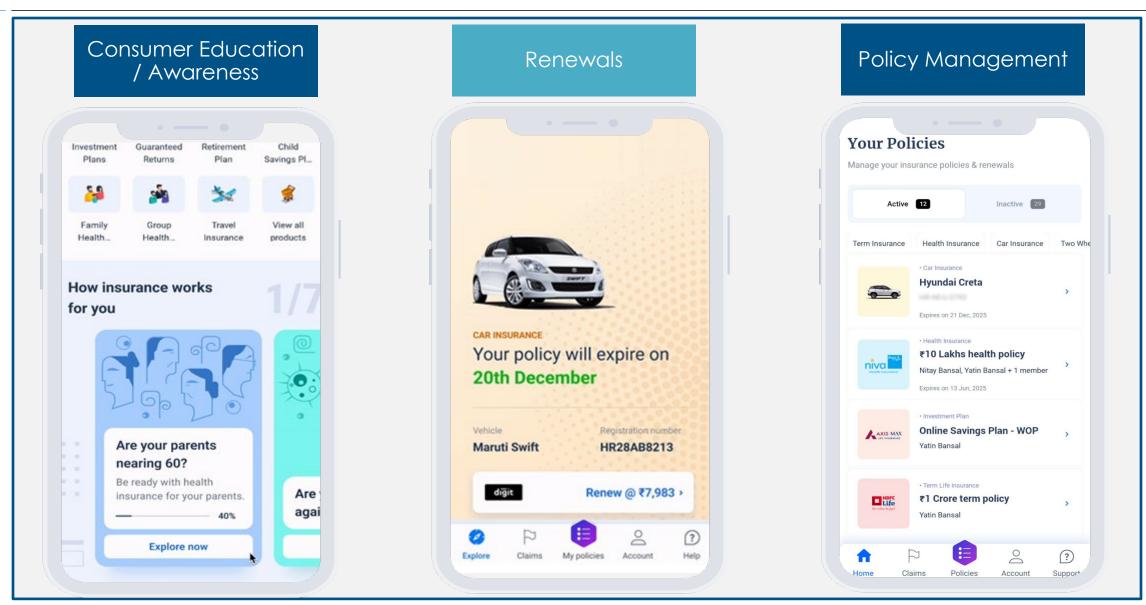
A wholesome experience in the App: Self-help journeys for smooth pre-issuance experience







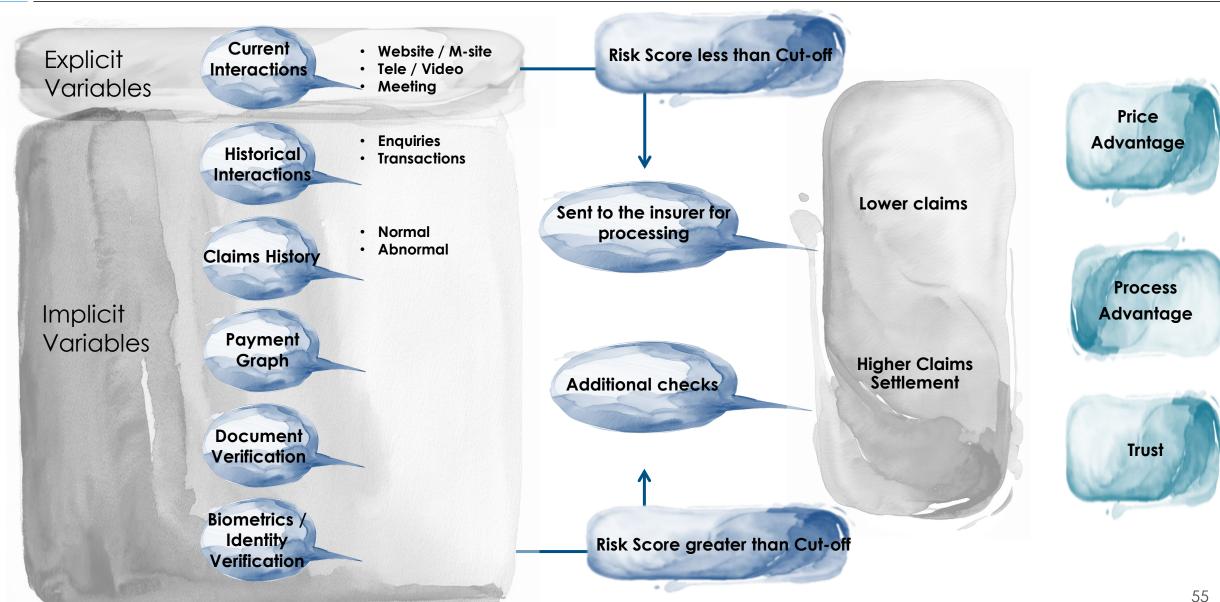
A wholesome experience in the App







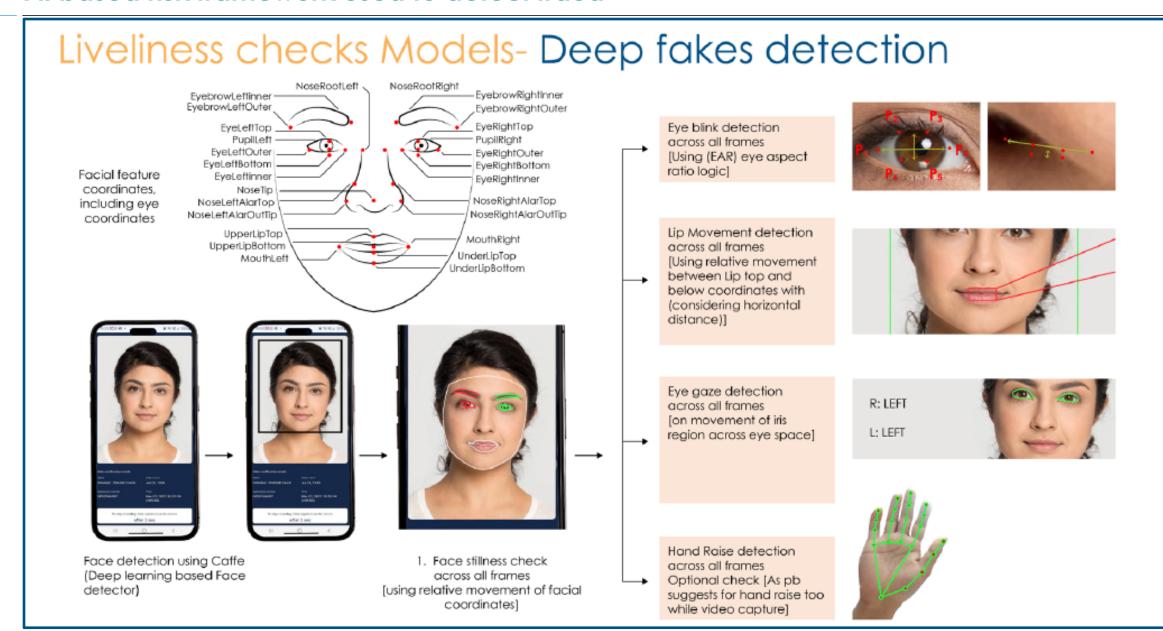
Al based risk framework used to detect fraud







Al based risk framework used to detect fraud

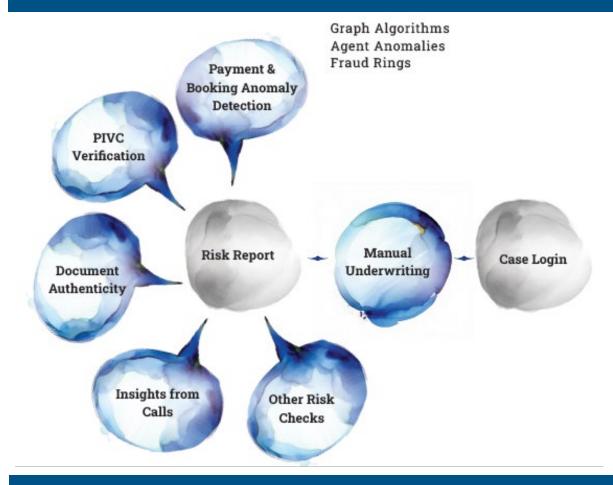






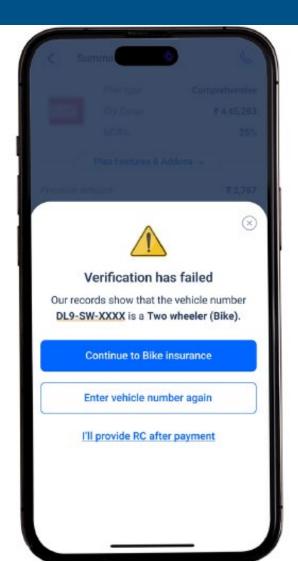
Al based risk framework used to detect fraud

Face Matching, Voice Matching and Liveness Scores



Face biometrics & Voice identification employed for fraud detection. Liveliness Detection is done to check for deepfakes, if any.

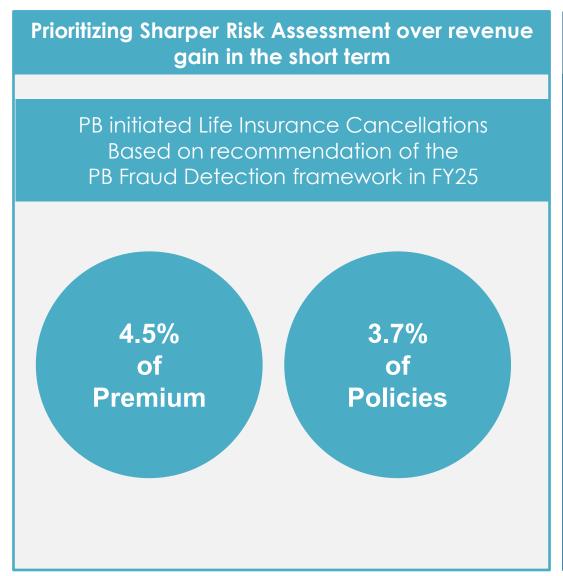
Verification with Public Databases

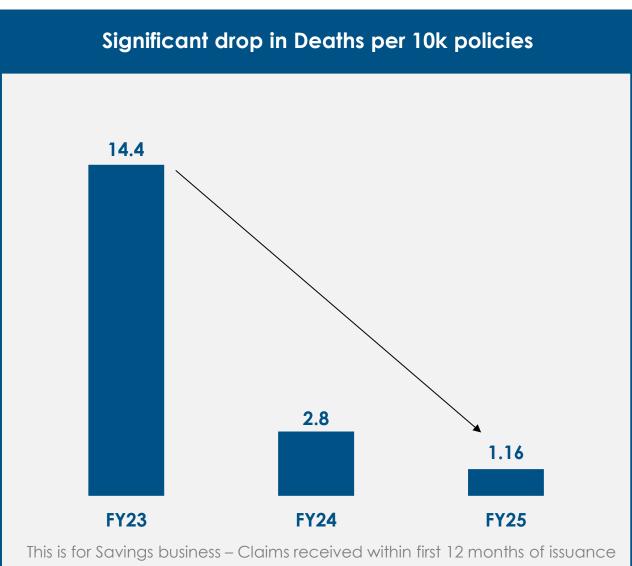






Al based risk framework used to detect fraud

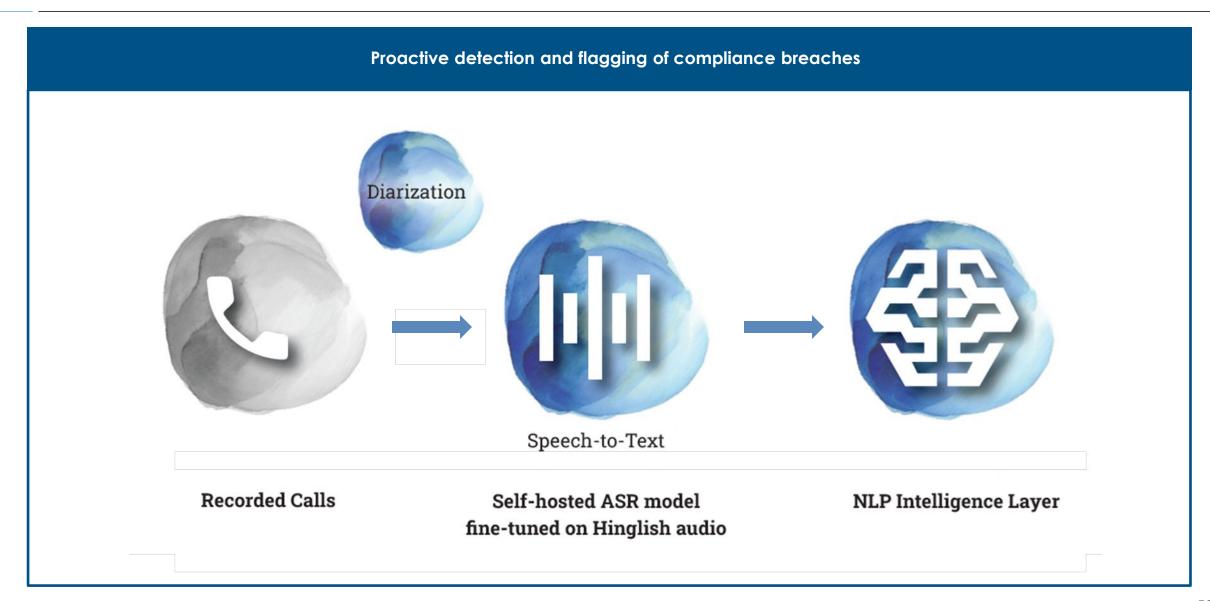








Al-based call compliance and quality assessment

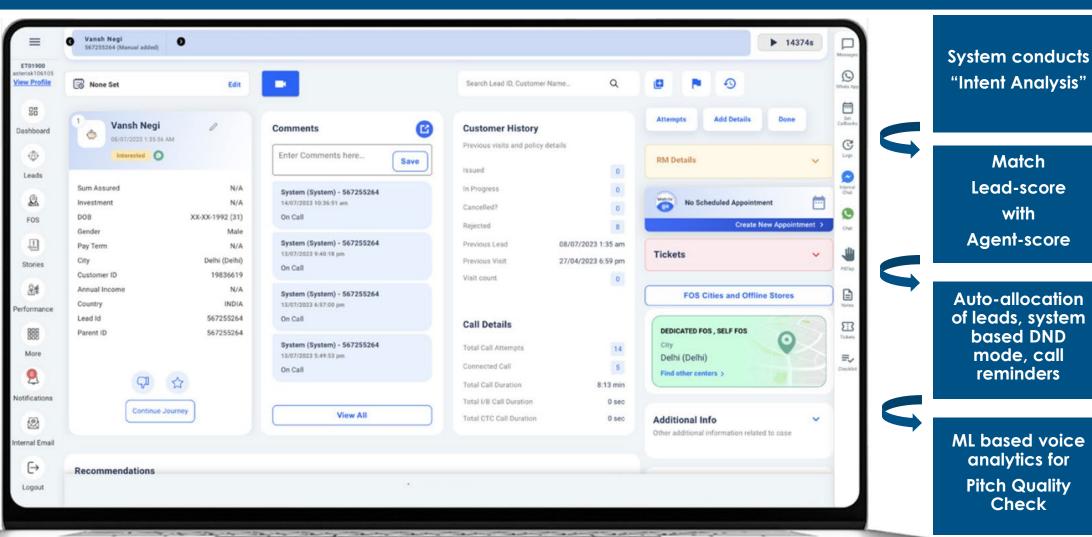




policy bazaar 🚳

CRM systems



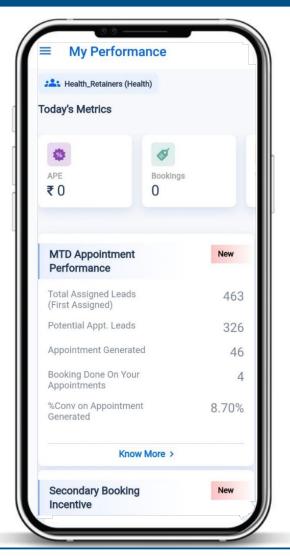


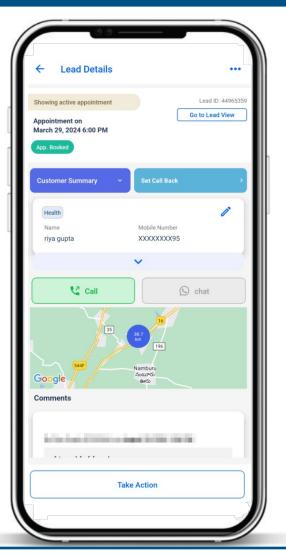




CRM systems

CRM system with additional features : a mobile app format to provide assistance to our employees supporting consumers through in-person appointments











Unified Communication

- Omni-channel experience for the customer
- Central Repository of all the communication sent out to the customer
- Includes our home-grown integrated telephony system(PBDialer)

Quality Management System

- Maintains the quality of conversations; highlights any misselling/ high-performing advisor techniques
- Automated Speech Recognition (ASR) platform to determine insights (intents, sentiments, queries, et al)
- Developed dictionaries & vocabulary for contextual understanding of Hinglish
- The Named Entity Recognition (NER) model identifies key phrases and interest indicators from conversations



Reporting & Business Intelligence System

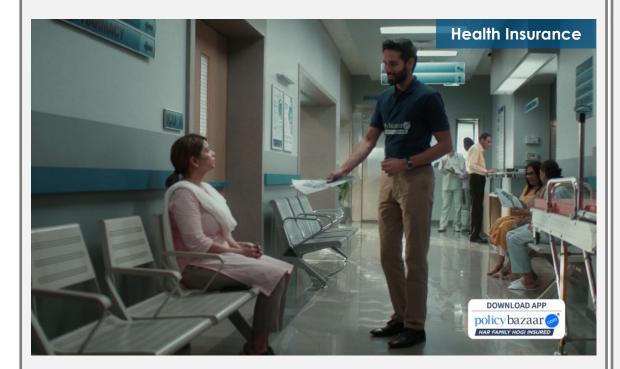
- Optimus, a single storage entity for multiple databases to support downstream reporting & analysis
- The Data lake handles both structured & unstructured data from various sources in various formats
- Generates more than 1,500 kinds of reports on a daily basis





Claims Assistance: popularized through media campaigns

Our dedicated team ensures a hassle-free experience in the hospital and for pre & post hospitalization engagement



Our consumers enjoy cashless claims at 15,000+ hospitals for Health Insurance

Our team provides end-to-end support to the grieving families throughout the claims process; from claim filing to claim disbursal



Our employees engage with the families & plant trees in the memory of the deceased



Claims Assistance: Health Insurance



On-ground assistance at the time of claims (Health Insurance)





Claims Assistance Testimonials



Health claims experience endorsed by customers

These stories are testament to the power of Health insurance in providing Financial security and Peace of mind

"Sanjeet Kumar, is one of the best employees of the Policybazaar who helped me like my son during the time of emergency and took all responsibility for my wife from beginning to end. As you know me and my son are in Kuwait, and suddenly my wife has got severe stomach pain and on emergency. I hospitalized my wife at XXXXX Hospital in Kanpur Nagar. After that, I gave a call to Policybazaar for assistance because no one there in India to help my wife. By the grace of God, Sanjeet Kumar called me back and said sir, don't worry we are here to help you and he handled my case. Believe me, I am proud of myself about the XXXXX health insurance plan I took from the Policybazaar. This guy Sanjeet, supported me like a family member and he made me feel that my son is there taking care of his mother because very frequently he was calling me and telling don't take tension and have your dinner and lunch and we are here to take care of mam and did all and everything what I expect from him. He cleared all the bills and approved them in an urgent mode, and I became happy to feel that I had taken this health policy from the Policybazaar. If any company has this type of employee, definitely that company will be on top because this guy proved that an honest employee is the cornerstone of the building. Once more thank you so much Mr. Sanjeet Kumar for your help and support during this difficult time. God bless you (sic)."

"Dear Team,

My son and wife both were admitted suddenly in different hospital. I am the only man in the family. When I contacted the TPA desk of the hospital they told me Paramount is saying they are not able to find my policy. Then I contact Policybazaar but junior level staff is not able to provide solution but so I request them to transfer the call to higher authority and where I meet Mrs. Pinky Kumari. She helped a lot at every single point and within 1 and half day she got my approval. She was constantly in touch with me, hospital, TPA, and XXXXX insurer. She is really a gem for Policybazaar. Thanks a lot for keeping such productive material in the file. Pinky Kumari and her team has done the job beautifully. Thanks again (sic)."

Yash Dave



My experienc with Policybazaar has been top-notch

Jayvijay Sachan

Stand-up comedian and mimicry artist

Stand-up comedian and mimicry artist,
Jayvijay Sachan also shared the story of his
father's cataract surgery while he was in
Turkey for a show, highlighting how health
insurance from Policybazaar ensured a
smooth experience despite his absence.

"I wanted to take a moment to express my heartfelt thanks to Siddhesh Pathak for his exceptional support during my recent medical treatment for a leg fracture. This was my third interaction with Siddhesh, and I'm consistently impressed by his professionalism and dedication. He made the entire process - from cashless treatment to post-hospitalization - seamless and stress-free. What really stood out was Siddhesh's kindness and genuine concern for my well-being. He's an outstanding professional with a great human touch."



Claims Assistance: Term Insurance



On-ground assistance at the time of claims

Free grief support programs for beneficiaries of term insurance in case of an unfortunate demise



Claim Beneficiary: Mrs. Loveleen Kaur

After the sudden passing of Mr. Manpreet Singh just a month after policy issuance, Policybazaar provided claim support to his grieving family—ensuring full settlement within 21 days.

Grief support program for nominees has a bi-fold impact

- Consumer:
- Stress-free claims process, thus customer loyalty
- Policybazaar:
 - Word-of-mouth marketing by satisfied customers
 - Motivation for sales advisor as he/she witnesses the real-life impact of his/her assistance in the sale of the insurance policy

Strengthening the Claim proposition with

Claim assurance certificates





CLAIM ASSURANCE

This is to certify that ICICI Prudential Life Insurance is committed to delivering on its promise of 100% genuine claim payouts in accordance with the terms and conditions of the policy.

We are committed to processing your claims promptly, understanding the importance of time when it comes to claim resolution. Rest assured, we are here to secure your future and make it easier because you deserve the best.



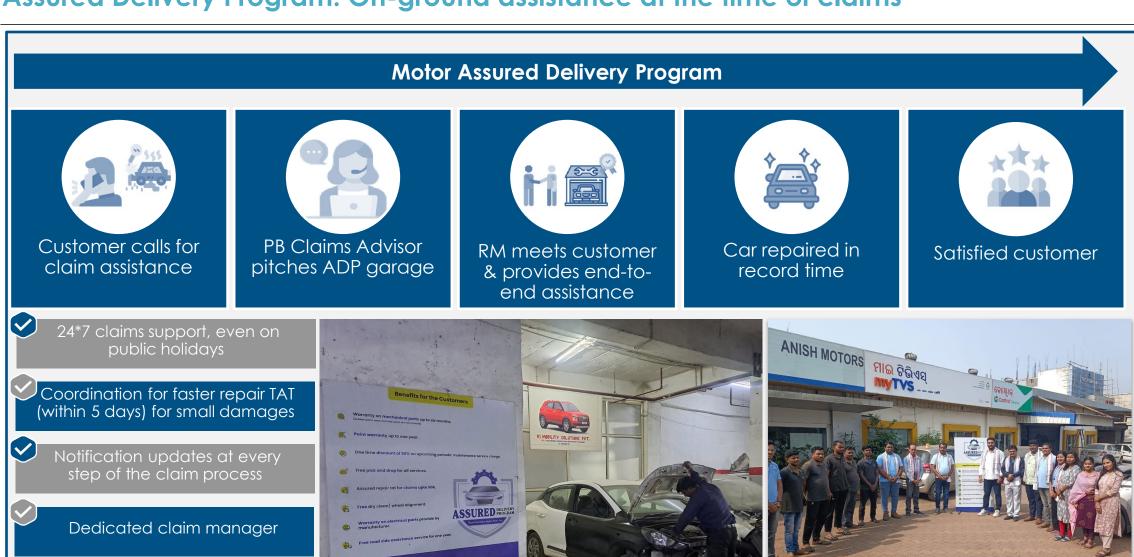


Claims Assistance: Motor Insurance

Repair Warranty* on electrical & mechanical parts, & painting



Assured Delivery Program: On-ground assistance at the time of claims





Claims Assistance: Motor Insurance



Assured Delivery Program: On-ground assistance at the time of claims



115

Garages affiliated throughout India



₹170+ Cr

Approved claims with PB support (FY25)



30%

Turn around time (TAT) reduction



93%

CSAT



24*7 Support by dedicated PB Team

Customer Satisfaction Score (CSAT) of 93% reflected in testimonials received on email/social media

Customers endorse Assured Delivery Program through word-of-mouth

"This is regarding the service provided by Policybazaar under Assured Delivery Program with you being nominated as SPOC (Karthick G) for claiming insurance for my vehicle, that met with an incident. Upon this, I immediately reported to Policybazaar and handed over the vehicle on the same day for repair work. I would like to appreciate that the entire process was followed seamlessly in a transparent manner by opening a WhatsApp group with regular updates on the status of repair works. I would like to specifically mention and acknowledge your dedication towards the entire process with regular updates, phone calls etc. As committed, the vehicle was handed over upon repair works on the day committed without any hassle. Thanks for the support extended throughout and please keep up the good work. Additionally, I am confirming my intention to renew my car insurance policy through Policybazaar in future (sic)."

Mahalingam Sankar Subramanian

"I am writing to express my sincere appreciation for the excellent service I received under the Assured Delivery Program (ADP) managed by RM Lone Shahi Dul Islam. I am fully satisfied with the support provided throughout the process of getting my vehicle repaired under this program. The coordination was seamless, and the overall experience was smooth and stress-free. A special thanks to Mr. Shahid for going above and beyond by delivering my vehicle before the committed date. I had an urgent requirement and, upon requesting him, he took immediate action and ensured everything was handled efficiently. His prompt response and dedication are truly commendable. Please convey my heartfelt thanks to Mr. Shahid and the entire ADP team for their excellent support and professionalism. It is services like these that build lasting trust and satisfaction. This made me believe why Policybazaar makes difference (sic)."

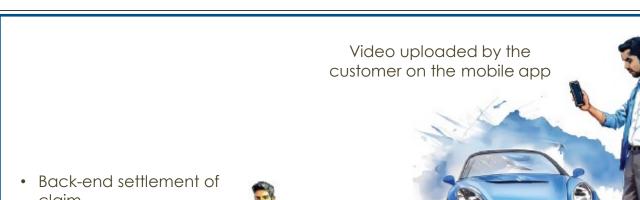
Aijaz Mir



Claims Assistance: Motor Insurance

policy bazaar 🗪

Tech-enabled assistance at the time of claims



- Information passed to the Insurer
- Insurer assigns a Surveyor
- PB System sends an AI-based damage report with cost estimations to the Surveyor









Car is repaired



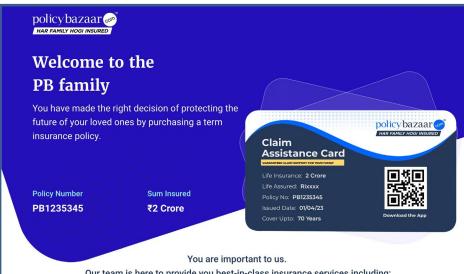
Surveyor conducts remote inspection and approves repair work to begin



Claims Assistance

policy bazaar 🗪

Handy kit for claims



Our team is here to provide you best-in-class insurance services including:



Relationship Manager

Our dedicated relationship

manager will personally help you

with all your service queries.

Claim Support

We will handhold your nominee at every step of the claim settlement process

Free Counseling

Your loved ones get access to grief support programs to deal with the personal loss.

To learn more about our services, download the new Policybazaar app or log into My Account on our website





Thank you for choosing Policybazaar. We look forward to partnering with you for all your insurance needs.

> Thank You. Policybazaar.com

For service related queries, reach out to us at 1800-258-5970 using your registered mobile number. For claims related queries, reach out to us at 0124-6384120

Claim Assistance Card for the nominee to ensure they have handy policy details as well as direct claims assistance number always with them









Claims Grievance Redressal Day

Claims Samadhan Diwas

CLAIM SAMADHAAN DIWAS

Claims worth ₹1 Cr settled in a day





Real-time re-assessment of repudiated / rejected claims
In a tripartite conversation with the insurance partner, consumer and Policybazaar

Garnering consumer trust by assisting during the moment of truth – claims
Continue to receive thousands of appreciation / gratitude emails from consumers every month





Awards & Recognition



FICCI PICUP Awards

Best Insurtech



BW Festival of Fintech

Best Insurtech



E4M_The Maddies_2024

Best Brand Awareness Campaign (Silver)



PB Meet at ETBFSI Awards

Best Use of Consumer Tech



Insurance Asia Awards

Best Domestic Broker



India Insurance Summit

Best Insurance Brokers



Berkshire Media

India's Leading Online Insurance
Platform



FE FUTECH Summit and Awards

Best Fintech Provider (Silver)



Claim Samadhan at ET Entrepreneur Awards

Best Customer Service









Paisabazaar: India's largest comparison platform for credit products



~16 Lacs Avg. Monthly Enquiries (credit products) ^



~15 Lacs Transactions ARR*



Consumer enquiries[^] from

1,000+ cities



CREDIT

~5.1 Cr

Credit Score Consumers till date

~2 Lacs

PB Money consumers till date



~₹30.6 k Cr Loan disbursals ARR*







Acquiring a consumer every

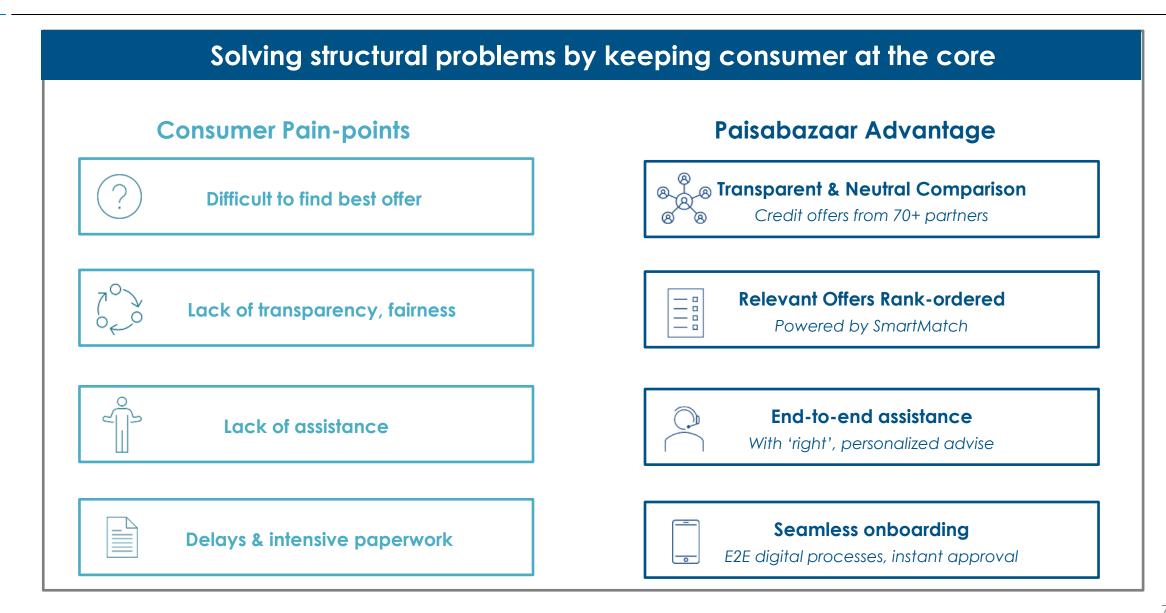
~5 seconds





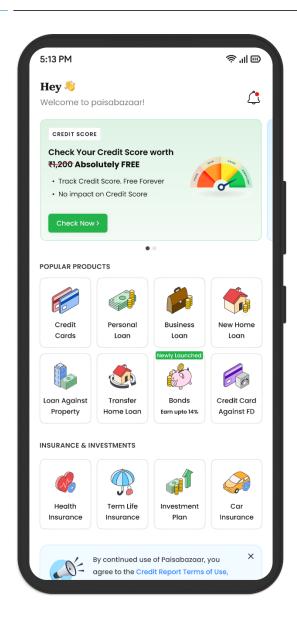


Offering consumers wide choice & ease of comparison





Evolved as India's Platform of Choice for credit needs







Industry-first SmartMatch algo to help find most relevant offers

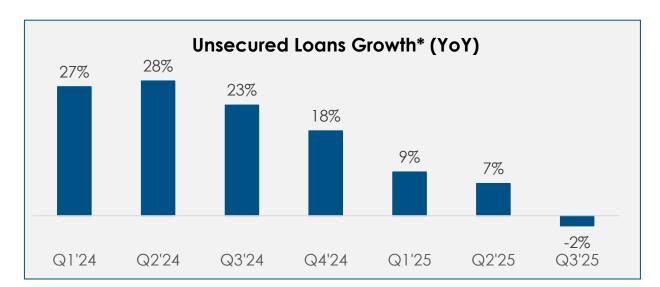
>16%* of India's active credit score^ consumers on Paisabazaar

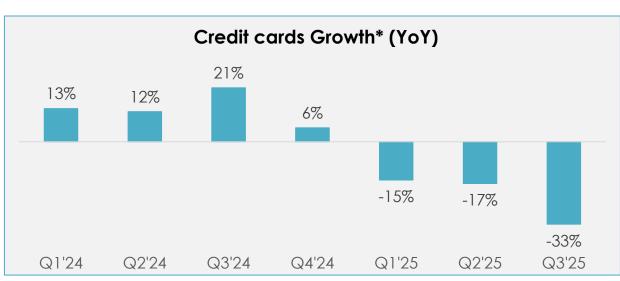
~7%* of Credit enquiries in India happen on the platform





Current external environment tough, moderation in unsecured credit & Cards





For sustainable, long-term growth, industry encouraged to review supernormal growth in unsecured

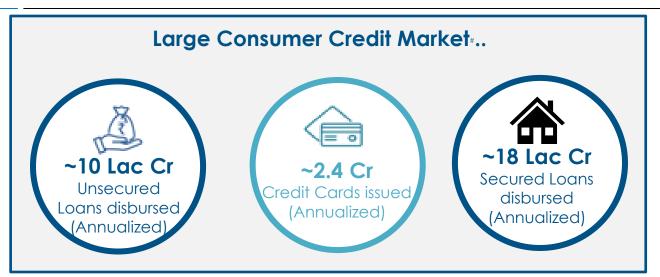
Guidance led to policy & process changes for a stronger ecosystem

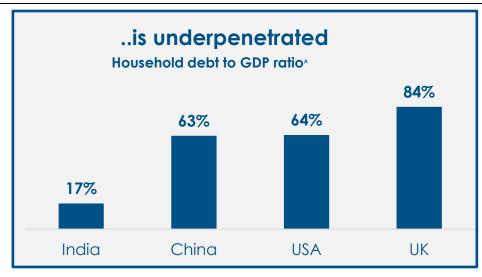
Moderated growth expected to be back by H2 onwards

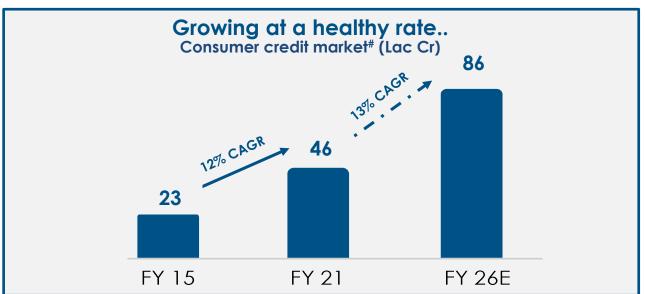


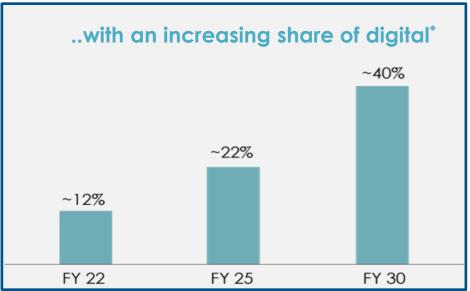


However, long-term opportunity remains robust, driven by strong macro







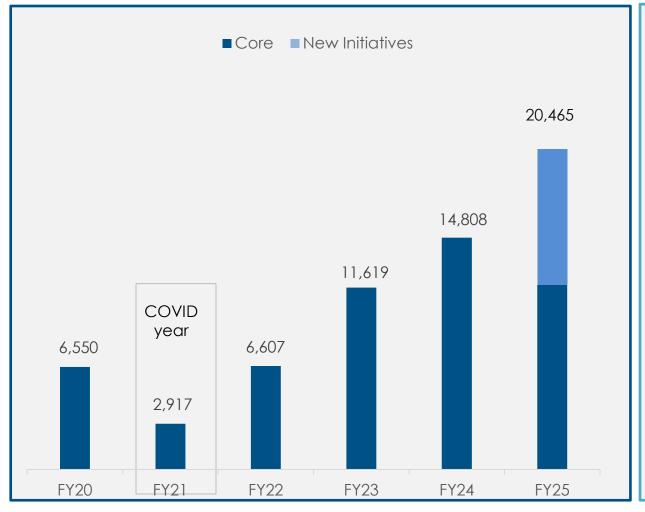


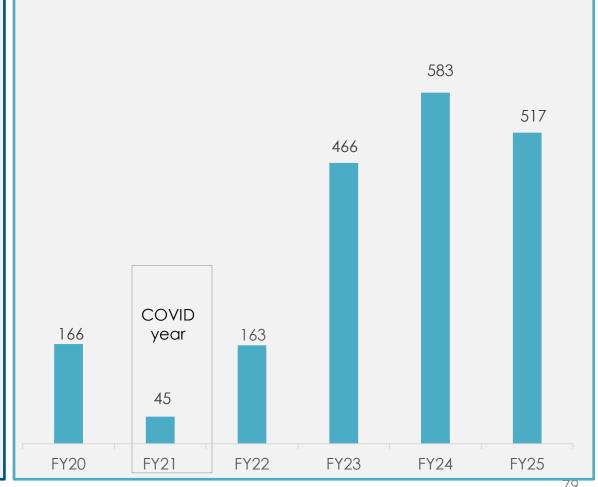


Secured lending driving disbursal growth; moderation in unsecured & cards



Credit cards issuance (k)











Pillars that would help us compete, differentiate & win

Go deeper in Unsecured Credit & build collection capabilities



Scaling Secured
Credit



Credit Score continues to be the company backbone



Pb Money to drive engagement: enable financial advice, bonds & deposit



Take Brand to every Indian household



- Own digital process & fulfilment, driving CX
- AI/ML led Fraud & Risk Management
- Expand segments & improve margins via FLDG; Scaled with 1 partner & 2nd is WIP

- Strengthening D2C
 Play: Expanding products, building fulfilment capabilities
- PB Connect to bring in digitization, efficiency

- 5.1 Cr credit aware consumers to drive engagement
- Providing actionable insights, help manage, build & improve score

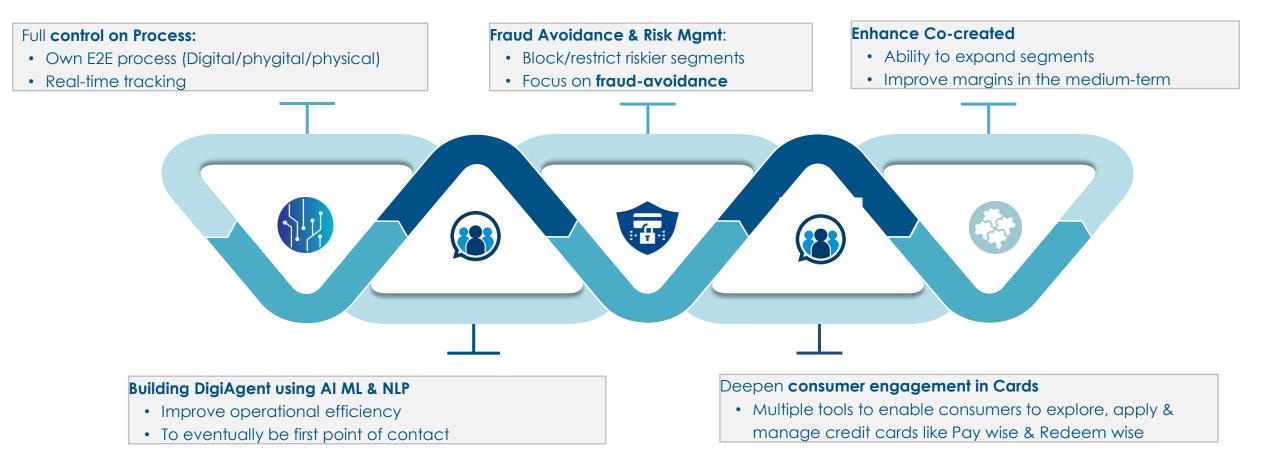
- PBmoney to enable 360-degree view of consumers' financial health
- Advisory to help consumers manage finances better
- Foraying into Bonds & Deposits

- Go beyond ads & transactional messaging
- Going deep in Bharat via vernacular
- Multi-device & smart media mix





Going deeper into each aspect of unsecured to offer seamless CX









Digi Agent: Al-driven model for first point of Contact



Optimize Voice Recordings
Bitrate Optimization





Proprietary **ASR** Models



Customer <> Agent Hot Call Transfer Role Identification



Call Governance Unified Experience

No mis-sell

Voice Analytics







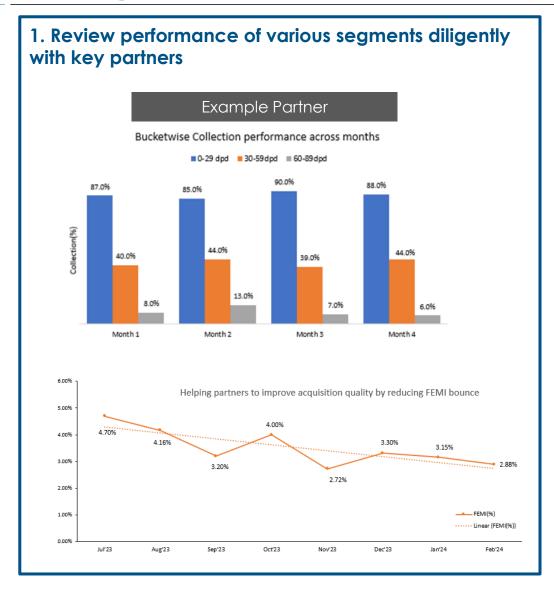
Digi Agent's evolution and performance enhancement

	Roadmap for Digi Agent Capability Uplift							
Performance v/s Human	50%	70%	85%	> 110%				
	Maximize Performance Consistency- <1% False Positives 100+ Human Agents empowered by Digi Agents (Al Agents) Hindi, English, Hinglish	Omni Product Capability Add 4 more Languages: Tamil, Telugu, Marathi and Kannada	Enable Customer Context: API stack: real-time status to Bot Build AI Knowledge base for All products and features	Integrate Reasoning LLMs for Human Like conversation ability Minimize Agent Dependency: begin E2E Unassisted journey by Bot: Live Journey assistance				
		л°	3					



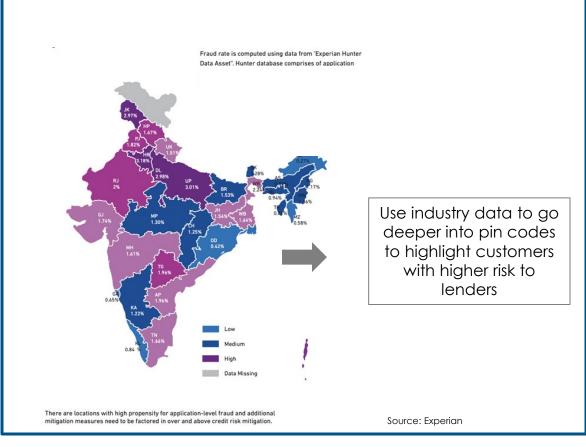
Responsible lending: Collaborating with ecosystem to detect fraud early,

manage risk



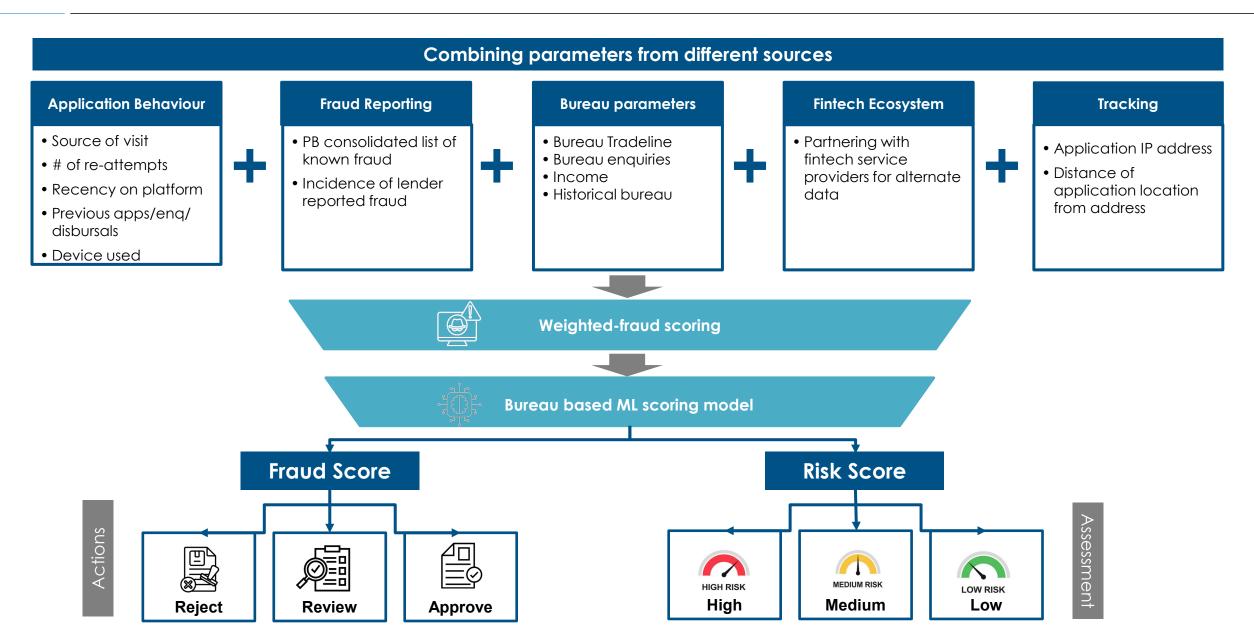


- Capturing & implementing best practices
- Partnering with ecosystem to build capabilities for fraud detection



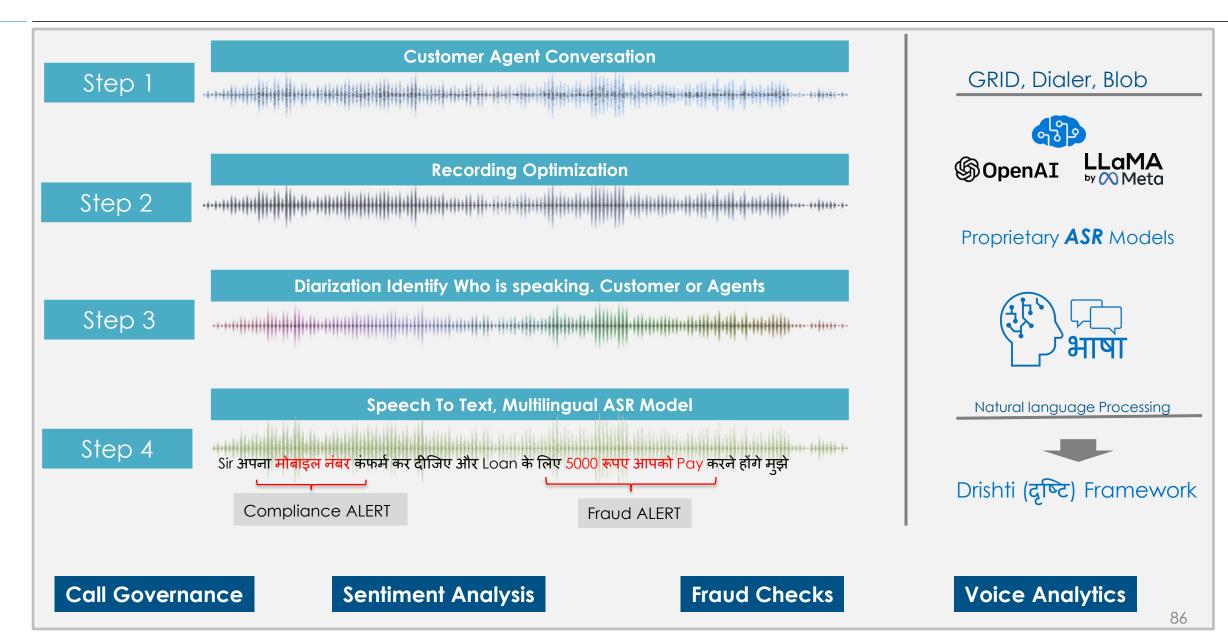








Responsible lending: Al-driven model for compliance monitoring







Strengthening focus on the large secured credit market...







Investing in fulfillment & digital capabilities to build scale in Secured Credit

Scaling Secured Credit

Strengthening D2C play through phygital

- Wide & deep partnerships across PSUs, Pvt Banks, HFCs etc.
- Product expansion: focus on Home Ioan, Loan against car
 & property
- Build **last mile fulfilment capabilities** for physical processes
- Create presence in Top 6 cities with >40%* market share
- Digitally disrupt parts of offline process, like digital sanctioning

PB Connect: A tech platform to bring in digitization, efficiency



- **Streamline processes** from application to disbursal
- Real-time tracking for consumers and connectors
- Improved control for all stakeholders
- Tailored cross-selling opportunities across products





Credit Score platform continues to be the backbone of consumer engagement

Enabled 5.1 Cr consumers to be credit aware

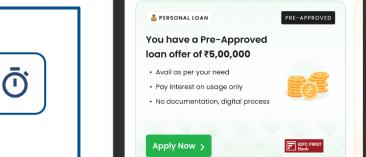




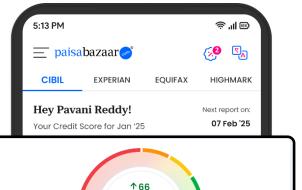
Digital process enabling ease of access



Segmentation & offers basis proprietary algo



L View Report



860

Score Predictor

Pre-Approved & Pre-Oualified Offers

Score History





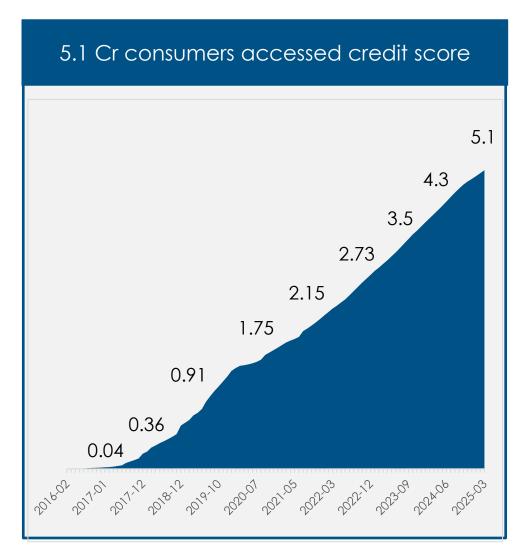


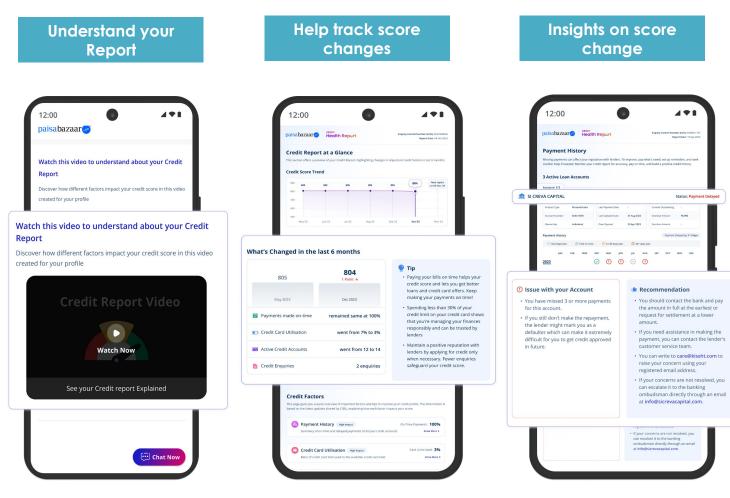




Credit Score Platform

Helping consumers get actionable insights to manage, build & improve score









PB Money: Going Deep into insights & enabling avenues to save more

Building Investments - Bonds & FDs

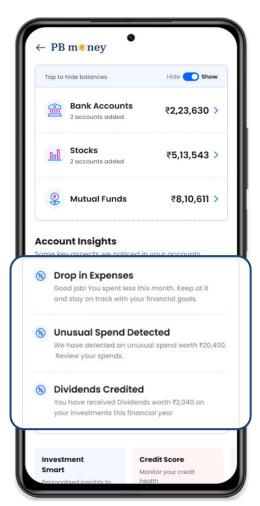
- Option to invest in Corporate Bonds- Live
- Launching FD with Banks, SFBs & NBFC. WIP
- Opening Govt Securities & Baskets-WIP

Delivering Deep Insights with PB

- One View of Banks, Stocks & MF Live
- Financial guidance on how to manage money better - WIP
- Suggesting best products basis financial life cycle of the customer



High-yield Corporate Bonds



Insights to help manage money



Historic Trends across transaction categories





Long-term investment to take the Paisabazaar Brand to every Indian household

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Gro	WT	n	P1		n	

Unlocks for powering Brand growth



Communication Strategy

© R

Regional Expansion



Media Innovation



Consumer Content



Influencer Campaigns

Action-led campaigns based on insights to help increase purchase intent and TOMA

Moving beyond Ads/Commercials to a become a Leader in Financial Content

Region-specific vernacular campaigns on TV, Print, Social etc.

Participation in Impact Properties & a stronger media mix for better ROI & Brand Salience

Only Linear TV to Multi-Device; focus on OTT & Connected TV

Best-in-class Content, videos to build engagement & drive organic growth

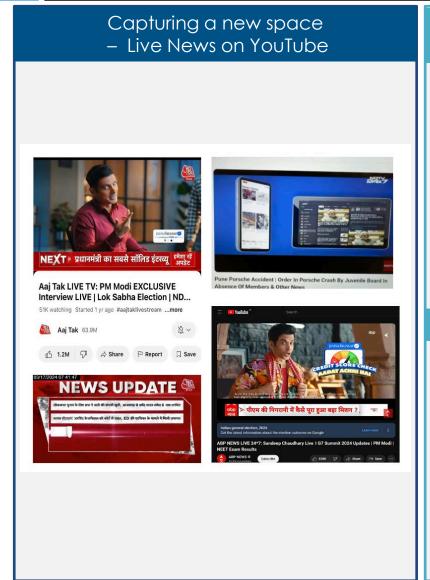
Vernacular Strategies to drive awareness and take the Brand to Bharat

Build strong acquisition programs through influencers

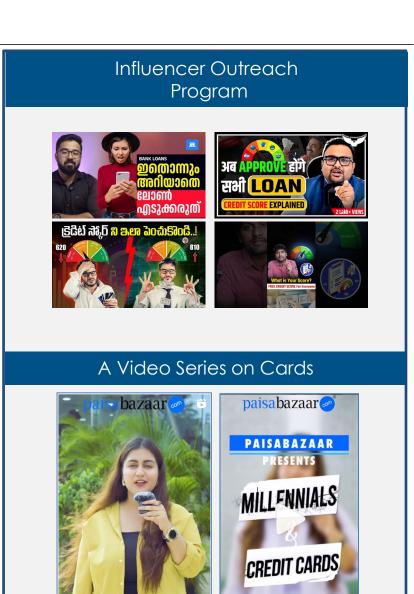




Focus on New Rol-based Brand Initiatives











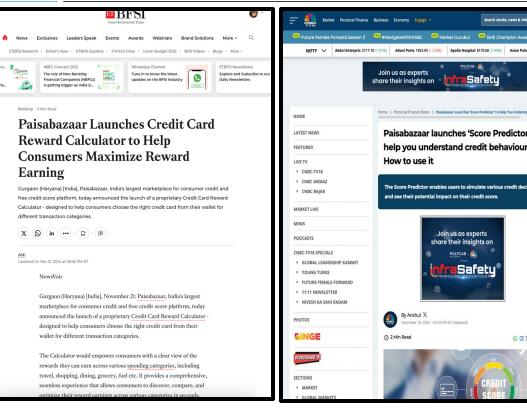


BFSI

Making Headlines as a technology-focused, innovative Fintech

ing and will aim

access to additional supply



lenders are DMI Finance and Aditya

Birla Finance. A number of NBFCs and banks (both private and public

from ET.
"The rails use multiple public digi-

in just six to ten minutes," he added. ONDC, which is backed by an open

Joans GST-based

azzar, Cliniq200 and Invoicepe. A Paisabazzar, said: "ONDC is a great pumber of more LSPs are in the proinitiative by the government to dish on lending and will aim to lever work and lending processes built on
seed integrating. The early adopter termediate digital commerce service age the network to help a set of conthe network."

Sengaluru: Tata Group Super app sector) are in the process of integrat-fata Neu and credit marketplace Pai-ing," ONDC senior vice president, fi abazzar are conducting early pilot nancial services, Hrushikesh Mehta

tudies for credit disbursals through said in a response to emailed queries

ans, lenders like DMI Finance and talgoods to deliver a small-ticket loan

hey need consumer-facing applica- source protocol, will complete its ser

ions like Tata Neu and Paisabazaar vice loop once financial services get

of source customers.
"Credit on ONDC has started pilots
"Credit on ONDC has started pilots

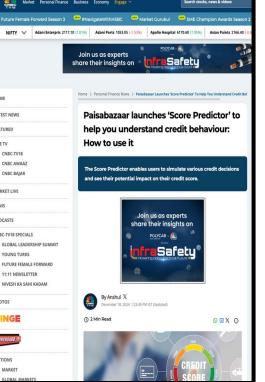
ecently. We have five LSPs (loan ser-cor and many such ecommerce cate-

rice platforms) and two lenders live gories are live on the network. The early adopter Responding to ET's queries Naveen es. We are par S.Psare EasyPay Tata Digital, Paisa-

Pratik Bhakta@timesinternet in

he ONDC (Open Network for Digital

Aditya Birla Finance have already in-egrated with the ONDC network.





via lenders on the net- The target is to reach out to last-mile

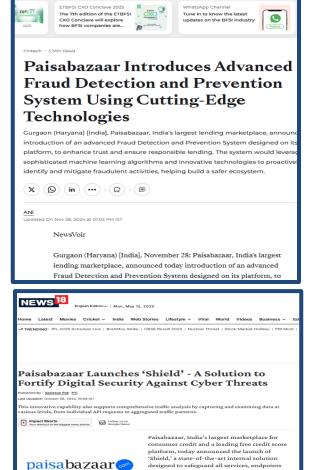
curred personal loans and GST-based

Eventually it will get into working

nvoice loans for small merchants. to leverage the network to

can be institu-





The new advanced capability represents a

significant step forward in ensuring the safety

and integrity of Paisabazaar's extensive digital

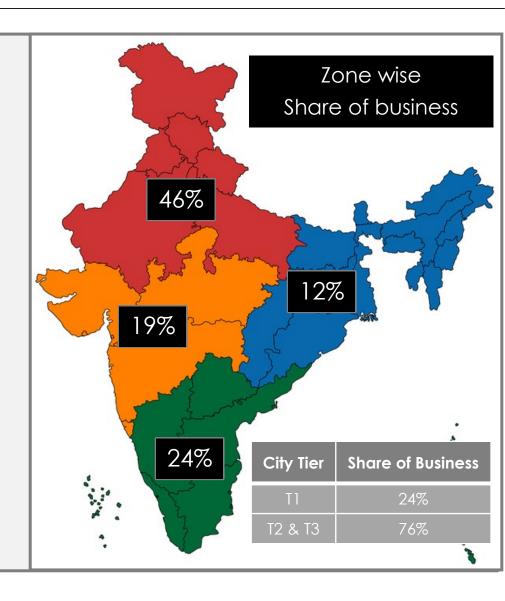
New initiatives





Sustained market leadership & Increasing efficiency

- PBPartners.com is a platform for independent sellers of Insurance and other financial products
 - > Enable sellers to sell across Products and Suppliers via an app
 - Tech based platform for Research, Issuance, and Customer Management
- Market Leadership in Premium as well as technology platform
- Highest proportion of non-motor business in the industry
- Improvement in sales & marketing efficiency
- Expanding reach in the country
 - Present in 19k pin codes (covering 99% pin codes in India)
 - > Tier 2 & Tier 3 cities contribute 76% of the business







A win-win for all stakeholders of the ecosystem

Benefit to Insurer Partners



- Insurer partner gets to deal with one entity instead of multiple agents
- Centralized billing/ servicing and payments
- Access to PB Partner's vast agent network (seller partner network)

Benefit to Network Agents / Seller Partners



- Higher earning avenue: Larger range of Insurance products, cross-sell opportunities
- App and web application for quick policy issuance & post-purchase lifecycle management
- Upskilling & training sessions
- Industry-first payout system for On-demand-payout to the partners

Benefit to Consumers

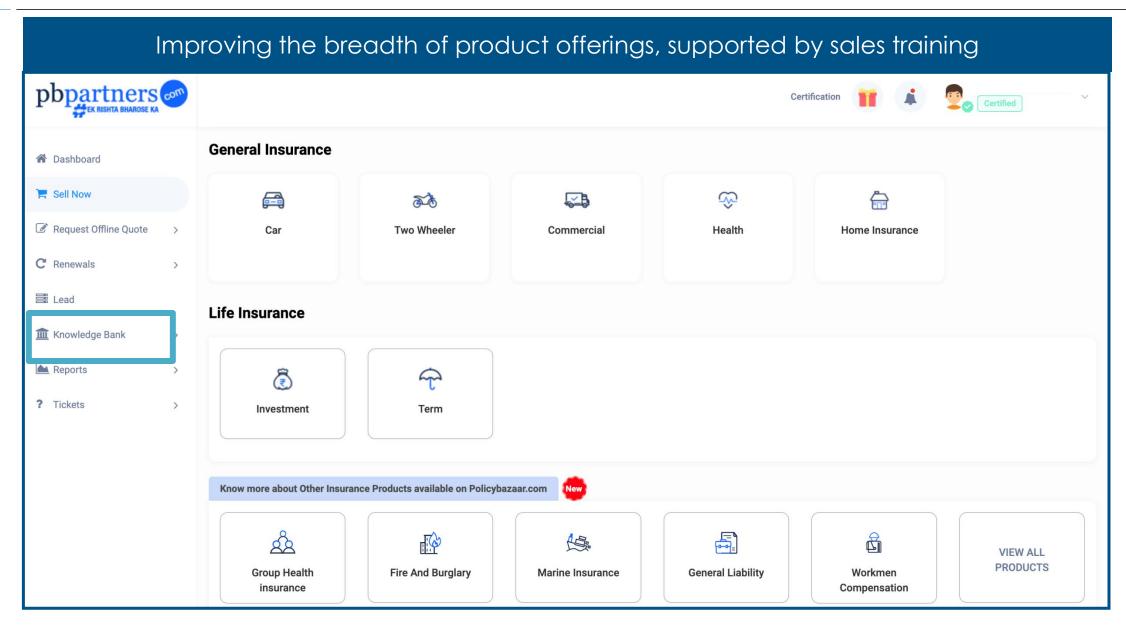


- Personalized offerings from the agents
- Trust: of PB Partners / mothership brand Policybazaar
- Legacy services and support by Policybazaar at the backend





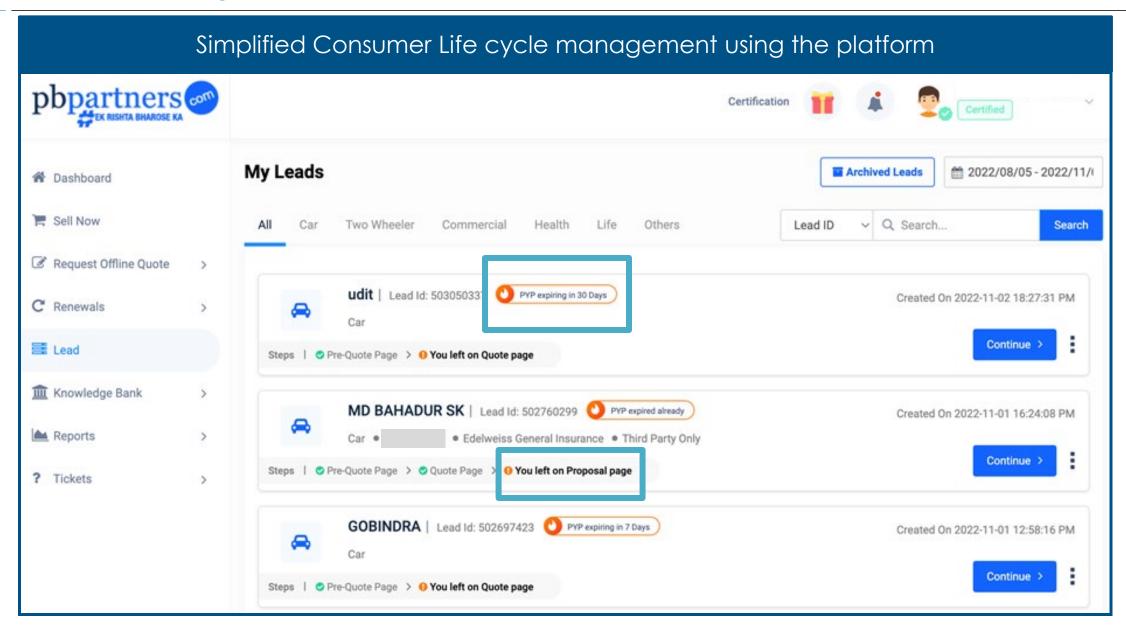
First-in-industry tech initiatives







First-in-industry tech initiatives

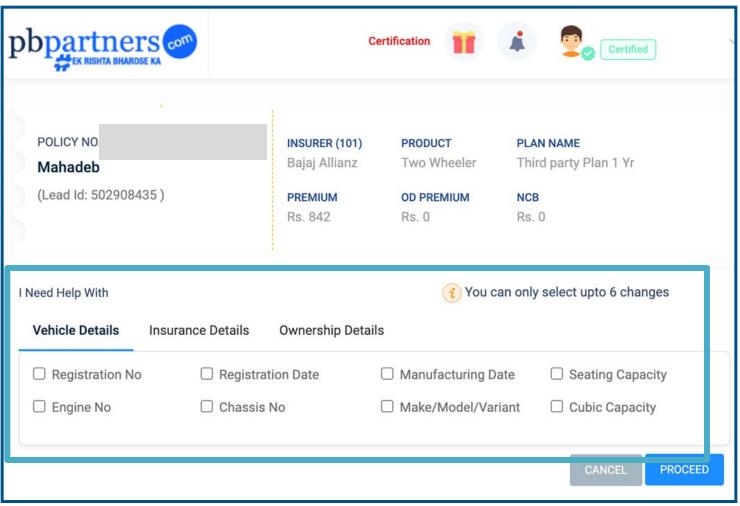


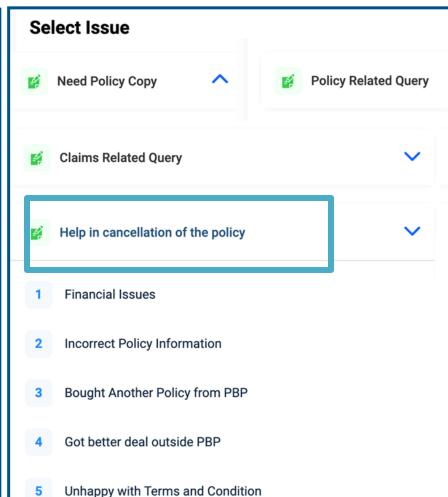




First-in-industry tech initiatives

Self-help features: Endorsements, Cancellations & Refunds



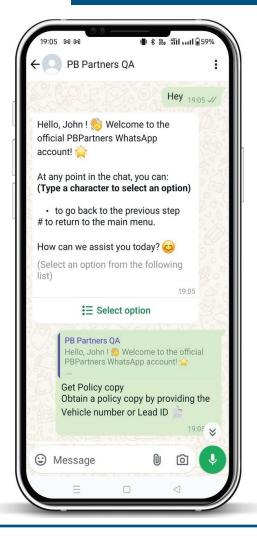


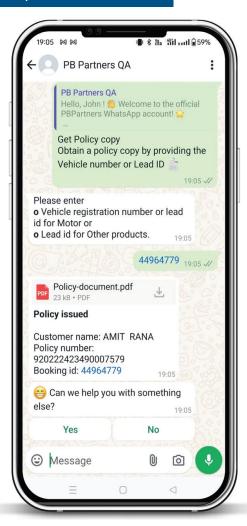




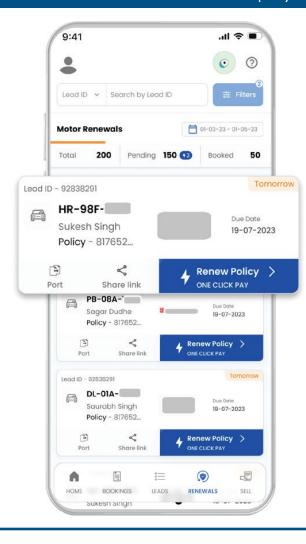
A full-fledged app for operational support

Service request on the phone – Get Policy





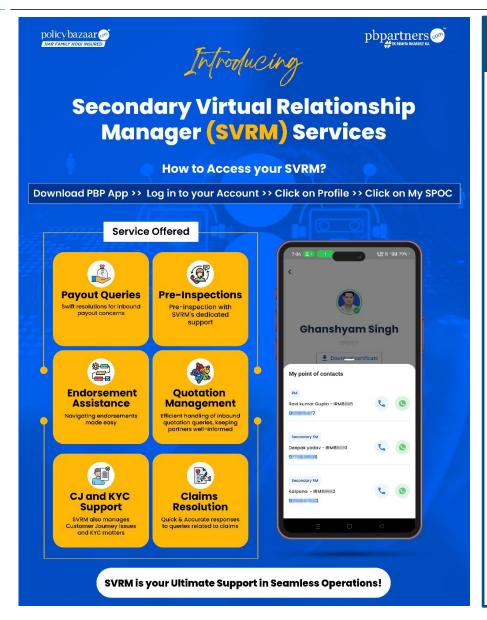
Service request on the phone Motor renewals - One click pay







Relationship Manager for 24*7 support



SVRM (Secondary Virtual Relationship Manager)

Tech-based initiative

Dedicated 24*7 support for seller partners

- Payout Queries
- Pre-inspections
- Endorsement Assistance
- Quotation Management
 - CJ & KYC Support
 - Claims Resolution

Improves operational efficiency for PBPartners





Enabling & up-skilling the Seller partners through Experience Centers

Experience Centers

to offer training, development & upskilling opportunities to our seller partners

Agrambh

A training program for newly recruited partners on Primary BU & Cross-sell opportunities

Saksham

An exclusive virtual training program for On-demand training

Paathshala

Exclusive 74 Physical Pathshalas conducted at different locations across the country

Gurukul

Training Program for Relationship Managers to bridge the knowledge/value gap via Residential and Online Nesting sessions

Agency Handbooks

A handbook carrying information on Product & Process for Employees of Life, Motor & SME BUs

Ignition

An all-Star gathering at 24 cities to engage the top partners





pbpartners com

Awards & Recognition



Stars of the Industry Awards for Excellence & Leadership in BFSI

Insurtech of the Year 2024 - 2025



The Future of L&D Conference Awards 2024

Best Employee Centric Initiative-Samvardhan Event

Excellence in Leadership Development



Global Marketing Excellence Awards 2024

Marketing Excellence in BFSI Sector for On-Demand Payout

Best Social Media Campaign award (#KahaniBharoseKi)



Business Leader of the Year – 23rd Global & 8th Indian Edition

Insurtech of the Year 2024-2025



BW Business World

Financial Inclusion FinTech Company of the Year



World Leadership and World BFSI

Dream Company to Work For - Financial Service Sector 2023

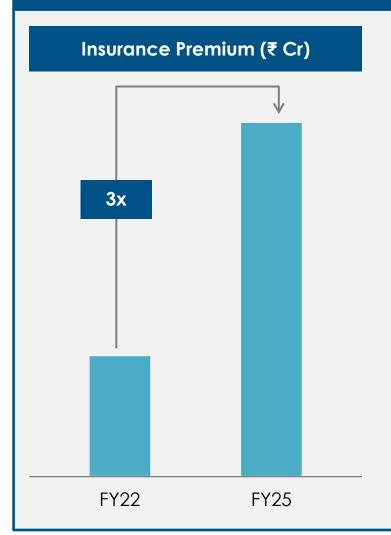


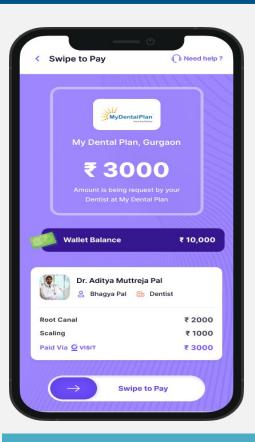
PB for Business

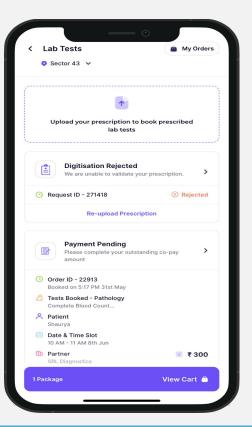


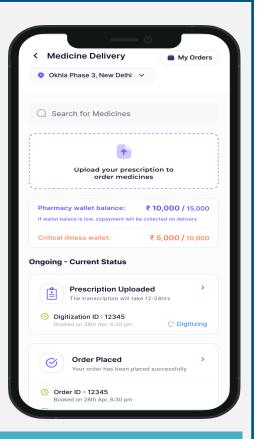
Corporate Insurance grew 3x in 3 years

Corporate plans include both **Employee benefit policies** such as Group Term & Group Health insurance and **Property & Liability coverage**









One app for all services

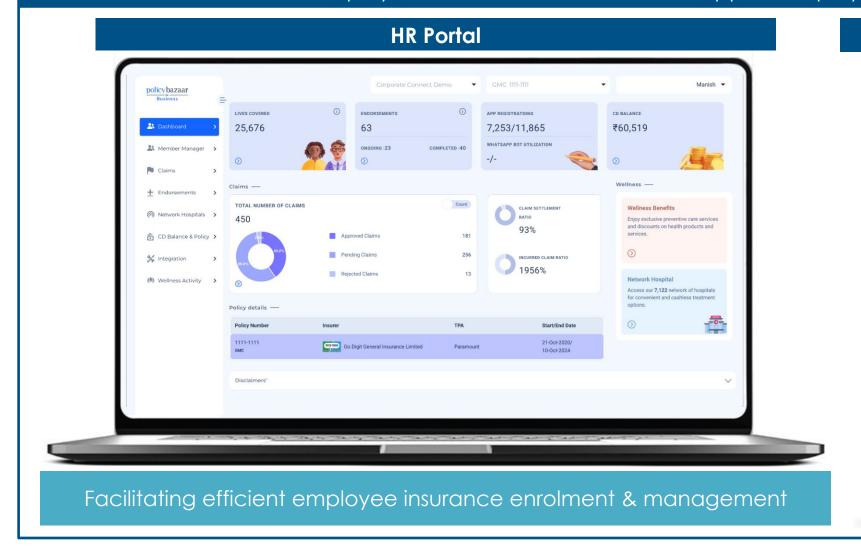
Claims management, cashless OPD services like offline appointments, diagnostics, pharmacy, health check-up, vaccination/dental



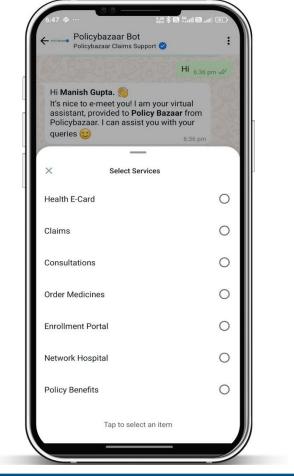
PB for Business



App designed to enable employers (corporates) for policy management / administration Employee benefits accessible on the app for employees



WhatsApp Bot



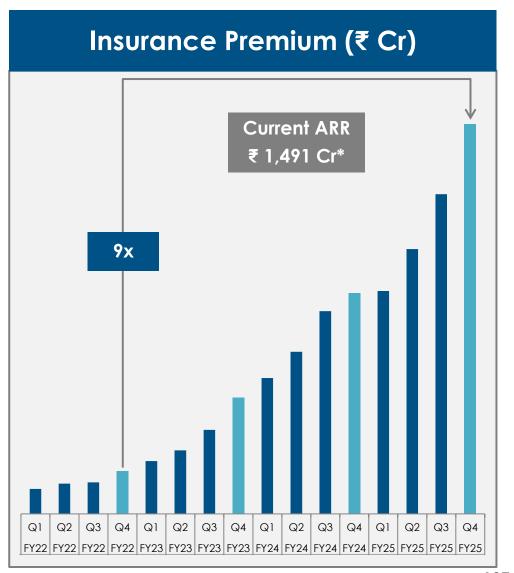


policybazaar 📀

Premium grew 9x times

Focus on Health and Life Started operations in FY19 insurance Other Financial products also on the same platform Leadership position Loans (Personal, Mortgage, Car), Credit Cards & Bank Accounts Continued focus on protection against death, disease & disability ■ Motor Insurance ■ Life Premium by

Segment



Health

Others





Co-created products exclusively tailored for NRIs

Cross-border coverage: providing coverage in both UAE and India



Cashless Claims for AED 1 Million in both UAE & India



Free Annual Health Check-up



No Claim Bonus



Port the policy in India without any waiting period

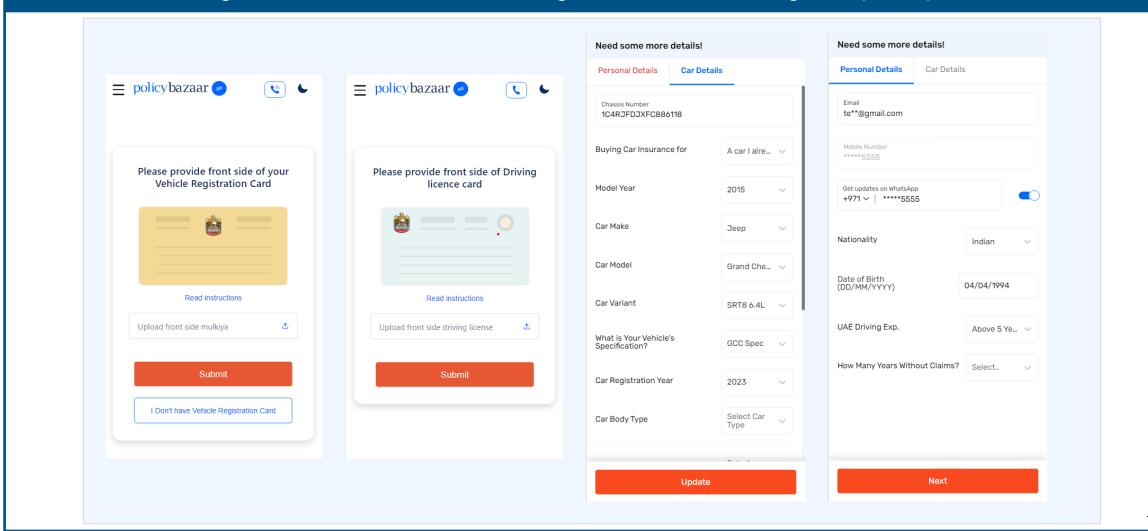


Auto Recharge





Assisting insurance partners with fraud prevention Using real-time transaction monitoring, risk assessment, & regulatory compliance





policy bazaar 🧀

Awards & Recognition



UAE Business Awards 2025 - MEA Markets

Digital Insurance Pioneers of the Year

Client Service Excellence Award



The Middle East Leadership Awards 2024

Company of the year



Sukoon Insurance (Mid-Year Awards)

Top Performing Broker - Overall Consumer



MEA Business Achievement Awards 2024

E-Commerce - Al and Machine Learning Innovation Excellence

Healthcare - Customer Experience – CX Excellence



9th Insuretek Golden Shield Excellence Awards 2024

Best InsureTek – Distribution



Dubai Asian BFSI Leadership Awards

Insurtech of the Year

Insurance Broker of the Year



GIG Gulf

Achiever Award - Personal Lines - 2025



Tokio Marine

Star Performance - Personal Lines



Great Marketing Minds Awards

Best Digital Marketing Campaign Award

END

For any queries please email: investor.relations@pbfintech.in

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